

ATTORNEY-GENERAL'S DEPARTMENT

Annual Report

2024-25



Acknowledgements

The Attorney-General's Department (AGD) respectfully acknowledges Aboriginal and Torres Strait Islander people as the first peoples of this country, and as the traditional owners and custodians of the land and waters on which we live and work.

We acknowledge their strength and resilience in sustaining the world's oldest living cultures, through great adversity. We also recognise that engaging with Aboriginal Territorians to understand and integrate Aboriginal culture and authority in the justice system is integral to developing meaningful and effective justice responses and outcomes for Aboriginal Territorians.

Please be aware that this report may contain the names or images of Aboriginal people who have died.

Letter to the Minister

Dear Minister

I am pleased to submit to you the 2024–25 Annual Report for the Attorney-General's Department in accordance with section 28 of the *Public Sector Employment and Management Act 1993*, section 12 of the *Financial Management Act 1995* and section 131 of the *Information Act 2002*.

Pursuant to my obligations under section 24 of the *Public Sector Employment and Management Act 1993*, section 13 of the *Financial Management Act 1995*, section 131 of the *Information Act 2002* and in accordance with Treasurer's Direction R2.1, I advise that to the best of my knowledge and belief:

1. proper records of all transactions affecting the department are kept and that employees under the department's control observe the provisions of the *Financial Management Act 1995*, the Financial Management Regulations and Treasurer's Directions
2. procedures within the department afford proper internal control and a current description of such procedures is recorded in the accounting and property manual, which has been prepared in accordance with the requirements of the *Financial Management Act 1995*
3. no indication of malpractice, major breach of legislation, major error in or omission from the accounts and records exists
4. in accordance with the requirements of section 15 of the *Financial Management Act 1995*, the internal audit capacity available to the department is adequate and the results of internal audits have been reported to the accountable officer
5. the financial statements included in the annual report have been prepared from proper accounts and records and are in accordance with Treasurer's Directions
6. all Employment Instructions issued by the Commissioner for Public Employment have been satisfied, and
7. the department is working in compliance with part 9 of the *Information Act 2002*.

Yours sincerely,



Leonique Swart
Acting Chief Executive Officer
29 September 2025

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Purpose

The 2024–25 Annual Report for the Attorney-General's Department (the department) has been prepared by the Acting Chief Executive Officer (CEO) to comply with the annual reporting requirements under section 28 of the *Public Sector Employment and Management Act 1993* sections 11, 12 and 13 of the *Financial Management Act 1995* and section 131 of the *Information Act 2002*.

Its primary purpose is to report to the Attorney-General on the department's performance in 2024–25 against approved budget outputs and performance measures. Other audiences include Members of the Legislative Assembly, the community, other government agencies, Northern Territory, Australian and local government levels, department employees and external stakeholders.

Pursuant to section 28 of the *Public Sector Employment and Management Act 1993*, the department must present a report to the Minister on its operations within 3 months from the end of the financial year, and it must contain:

- functions and objectives of the department
- legislation administered
- organisation overview, including number of employees of each designation and any variation in those numbers since the last report
- operations, initiatives and achievements related to planning, efficiency, effectiveness, performance and service delivery to the community
- measures taken to ensure public sector principles are upheld
- management training and staff development programs
- occupational health and safety programs, and
- financial statements prepared in accordance with sections 11 and 13 of the *Financial Management Act 1995*.

Message from the Chief Executive Officer



This year has been one of significant reform and renewal for the Attorney-General's Department.

We undertook a major organisational restructure including the introduction of two new divisions, launched a new strategic plan, and welcomed changes to our executive leadership team. These shifts have sharpened our focus and reset our vision and purpose in a context of increasing demand pressures.

The launch of our Strategic Plan 2025–2029 in May marks a fresh chapter for the department. Developed with input from staff, the plan sets the direction for the next 4 years and outlines our commitment to a safe Territory supported by an accessible and fair justice system. This annual report serves as the final report under the previous Strategic Plan 2021–2025, while embedding our new direction for the future.

To assist in delivering our strategic priorities two new divisions were created. The Strategic Policy Coordination division, established in August 2024 to centralise the coordination of quality advice, policy development and reform for government and the Strategy and Performance division established after machinery of government (MoG) changes to monitor and drive organisational performance.

We worked closely with the newly elected government to implement their priorities following the 2024 election. It was a year defined by complexity, urgency and impact, during which our department rose to every challenge with professionalism and care.

One of the most significant achievements of the year was the Reducing Crime Legislative Reform project.

In under 100 days, our Legislation and Legal Policy Unit developed and delivered a comprehensive suite of criminal justice reforms, including Declan's Law, which passed Parliament on urgency. These legislative changes were only made possible by the determination and expertise of a highly skilled team. It was delivered ahead of schedule and with strong public engagement and support.

We launched the department's first Mental Health and Wellbeing Strategy 2025–2029, reinforcing our commitment to a safe and supportive workplace. Developed in consultation with staff, the strategy provides practical tools and leadership to embed positive duty and psychological safety throughout the department.



There were many individual and team achievements, and we recognised staff milestones across our diverse business areas. We also farewelled long-serving leaders, including Craig Smyth, Executive Director Legal Services and Peggy Cheong, Executive Director NT WorkSafe, whose contributions to public service and safety in the Territory have been substantial.

Through MoG changes, NT Correctional Services became a standalone agency, the Fines Recovery Unit transitioned to the Department of Corporate and Digital Development, and the Liquor Commission joined our portfolio. This was a significant time of transition with work primarily undertaken by the Business and Enabling Services team, who were also impacted by the changes.

Demand has continued to increase in frontline areas, particularly in courts and independent offices. Our staff have consistently risen to the challenge, maintaining a high standard of service and demonstrating their commitment to delivering quality outcomes for the public.

In this context, our work continues to be guided by a strong purpose: to support community safety, enhance access to justice, and uphold the rule of law. I thank every staff member for their dedication and professionalism, whether working behind the scenes or delivering frontline services. I also acknowledge our many partners and stakeholders; your collaboration continues to strengthen justice delivery across the Territory.

This annual report highlights a year of reform, achievement and commitment. I am proud of what we have delivered and confident in our direction as we continue to serve the people of the Northern Territory.

A handwritten signature in teal ink, appearing to read 'Gemma Lake', with a small flourish at the end.

Gemma Lake
Chief Executive Officer
Attorney-General's Department

Our Department



Strategic Plan

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Our achievements for 2024–25

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Strategic Plan

Launch of the Strategic Plan 2025–2029

After the machinery of government (MoG) changes in September 2024, strategic planning sessions were held to bring together divisions and business units and develop a plan to achieve government priorities. The Strategic Plan 2025–2029 was launched in May 2025 with a focus on strengthening partnerships, supporting the workforce, and addressing rising demands across the justice system.

Despite significant pressures, including increased court matters, ageing infrastructure, and workforce strain – the department remains committed to community safety, upholding the rule of law and ensuring access to justice. Through collaboration, law reform, and innovation, the department aims to build a safer, fairer Territory and deliver long-term, systemic improvements that support community safety and wellbeing.

The strategic plan sets out 3 strategic goals over the next 4 years, considering the current operational challenges and focusing on opportunities that will have the greatest impact on the community we serve.

These goals are interconnected and cannot be worked on in isolation. Success in one area will boost success in other areas, outlined as follows:

- **Goal 1: Improving the system** – We will focus on initiatives to ensure an efficient and effective justice system that enhances access to justice and meets demand for the department's services.
- **Goal 2: Strengthening the system** – We will work with communities and key partners to tackle the root causes of crime which in turn will reduce pressure on the justice system and support safe communities.
- **Goal 3: Boosting our resilience** – We will improve the way we work to increase employee wellbeing, capacity and organisational impact.

STRATEGIC PLAN

2025-2029

OUR PURPOSE

Support Community Safety

We support a safe, stable and inclusive community. We do this by protecting individual, worker and consumer rights, reducing crime, supporting victims, and fostering trust in the justice system.

Enhance Access to Justice

We ensure all Territorians have equal and fair access to the justice system. We do this by providing legal and policy support, protecting the vulnerable and through support to the courts and administration of the justice system.

Uphold the Rule of Law

We strive to uphold, protect, and promote the rule of law. This includes maintaining a fair and impartial justice system providing trusted and courageous advice and supporting government to make strong laws.

GOAL 1: IMPROVING THE SYSTEM

We will focus on initiatives to ensure an efficient and effective justice system so that we can enhance access to justice and meet the demand for the department's services.

Our focus

- 1.1 Reduce time to justice through early resolution of cases
- 1.2 Streamline policy and practice to support swift justice
- 1.3 Advance efforts to address our need for improved infrastructure and technology
- 1.4 Progress law reform
- 1.5 Support our service providers in the valued work they perform

IMPLEMENTATION

Organisation

Str

Success r

OUR APPROACH

Committed Service Delivery

We are committed to deliver our core and frontline services across the Territory with the resources available to support the community we serve.

Courageous Advice

We are experts in legal policy and justice frameworks. We support the Attorney-General and NT Government entities with courageous, timely, and evidence-based advice.

Quality Legal Services Representation

We provide legal services to government entities and model litigant. We offer prosecution services and the vulnerable.

OUR VALUES



Courage



Commitment to Service



Ethical Practice

OUR VISION

A safe Territory, supported by an accessible and fair justice system

GOAL 2: STRENGTHENING THE SYSTEM

We will work with communities and key partners to tackle the root causes of crime which in turn will reduce pressure on the justice system and support safe communities.

Our focus

- 2.1 Foster collaboration with key partners to reduce crime
- 2.2 Support victims and enhance community justice outcomes
- 2.3 Protect individual rights through education and advocacy
- 2.4 Empower communities to be accountable

GOAL 3: BOOSTING OUR RESILIENCE

We will improve the way we work to increase employee wellbeing, capability and organisational impact.

Our focus

- 3.1 Support a positive culture for the health and wellbeing of our employees
- 3.2 Ensure we have the right people to respond to AGD's current and emerging needs
- 3.3 Grow our capability and performance
- 3.4 Improve connections within the department for greater impact

Overall performance

Divisional performance

Individual performance

Strategic Plan

Annual Divisional Action Plans

Individual myPerformance Plans

Measures and KPIs

Progress against action plans

Alignment of work activities to divisional priorities

Services and

Services to
and act as the
offer independent
s, supporting victims

Targeted Policy and Legislative Solutions

We conduct analysis, consultation and research to develop policy solutions and to change laws to advance a fair and just Territory.

Strategic Partnerships

We develop effective and strong partnerships for improved outcomes across the whole justice continuum. We respect the independence of the Courts and the statutory office holders we support.



Respect



Accountability



Impartiality



Diversity



View full plan

Reflections on the Strategic Plan 2021–2025

While designing the department's future direction, we reflected on some of the key successes of the previous strategic plan for the former Department of the Attorney-General and Justice. The previous strategic plan worked towards a safe, fair and just Territory that supported the government-of-the-day, through 5 strategic themes.

Protecting Territorians

- Commenced Community Courts in 4 remote regions in the NT.
- Established supported bail accommodation in Darwin and Alice Springs.
- Refreshed the Charter of Victims' Rights.
- Passed significant legislative amendments and reform including amendments to the *Bail Act 1982*, Criminal Code and the Age of Criminal Responsibility, Mandatory Sentencing reforms and amendments to the *Anti-Discrimination Act 1992*, and commenced the *Electrical Safety Act 2024*.

Improving outcomes for Aboriginal people

- Launched the Aboriginal Justice Agreement in August 2021, which achieved bipartisan support.
- Opened the Alice Springs Life Skills Camp (alternative to custody), followed by its evaluation.
- Partnered with Traditional Owners and the Anindilyakwa Land Council to construct and operationalise the Anindilyakwa Healing Centre on Groote Eylandt.
- Established 6 law and justice groups in Barunga/Wugularr, Maningrida, Kintore, Groote Eylandt, Yuendumu and Ramingining.

Delivering client-centred services

- Delivered free Aboriginal language video resources for Aboriginal people, their families and communities to inform on court and parole processes.
- Expanded opportunities for people under community supervision.
- Delivered new online Births, Deaths and Marriages services including partnering with the Australian Electoral Commission and DriveSafe NT to deliver services to remote communities.

Investing in our people

- Launched two Aboriginal Employment and Career Development Action Plans over 2021–2025.
- Delivered several key employee initiatives arising from the 2023 People Matter Survey response plan.
- Launched the Strategic Workforce Action Plan in February 2025.
- Commenced the new expanded Special Measures Plan 2023–25.
- Recognised employees and project teams at the Chief Minister's Awards for Excellence in the Public Sector.

Working smarter

- Developed legislation and progressed implementing eConveyancing in the NT.
- Continued work by Consumer Affairs to shut down scam websites and broaden outreach programs.
- Established a new Committee Governance structure for the Department of the Attorney-General and Justice in 2023.

Our achievements for 2024–2025

Delivering reform, enhancing safety



Finalist for the 2025 Chief Minister's Awards for Excellence in the Public Sector

The Legislation and Legal Policy (LLP) Unit delivered a record volume of legislative reforms in 2024–25, supporting the NT Government's commitment to making communities safer and the justice system stronger.

Following the August 2024 election, the new government committed to a 100-day reform agenda, with justice reform its highest priority. LLP responded by forming the Reducing Crime Legislative Reform Project Team – a small, agile group within the unit tasked with drafting and progressing major reforms across various legislation.

For the first sittings of the new Parliament, LLP drafted and delivered 3 major pieces of legislation to respond to the reform agenda which passed and commenced, including:

- *Bail Legislation Amendment Act 2024* – known publicly as Declan's Law.
- *Criminal Code Amendment Act 2024*.
- *Sentencing Amendment Act 2024*.

This was followed by further reform in April 2025 delivered urgently to allow recall of the Legislative Assembly with passage and commencement of the *Bail and Youth Justice Legislation Amendment Act 2025*.

The centerpiece of the department's legislative efforts was Declan's Law, introduced in direct response to growing community concerns around knife crime and recidivism. These urgent and complex amendments to the *Bail Act 1982* introduced a presumption against bail for serious violent offences and mandated electronic monitoring for certain offenders. Declan's Law was enacted within months of the new government's election, a legislative achievement described as 'unprecedented

in speed and scope'. The *Sentencing Amendment Act 2024* passed new mandatory minimum sentences for assaults on workers and emergency services personnel, reinforcing the Territory's commitment to protecting frontline staff. The Criminal Code was also amended to reduce the age of criminal responsibility from 12 to 10 years.

In addition, LLP also introduced and passed:

- *Attorney-General Legislation Amendment Act 2025*.
- *Domestic and Family Violence and Victims Legislation Amendment Act 2025*.
- *A further Bill, the Defamation Legislation Amendment Bill 2025, was introduced in February 2025*.

Beyond the department's own portfolio, LLP played a key role in supporting other agencies to meet their legislative commitments, including the Departments of the Chief Minister and Cabinet, Corporate and Digital Development, and Corrections. This included critical contributions to legislation such as the *Correctional Services Legislation Amendment Bill 2025*, *Territory Coordinator Bill 2025*, reforms to fines and penalties legislation and amendments to the *Youth Justice Act 2025*.

The Supreme Court, Darwin



Historic Land Claim Settlement

Legal Services playing a role in lasting resolution

The historic Kenbi Land Claim was finalised in late 2024 with the land transfers on the Cox Peninsula. This marked the resolution of one of the most complex land claims in the history of the *Aboriginal Land Rights (Northern Territory) Act 1976 (ALRA)*.

This significant milestone reflects decades of work, with the first land claims filed in 1978 and 1979. In 2000, a crucial report by Justice Gray recommended there were Traditional Owners of large areas of land on the Cox Peninsula, setting the stage for this landmark settlement.

Following Justice Gray's Report, there was extensive collaboration between the Northern Territory Government and the Northern Land Council (NLC) in an attempt to resolve the land claims and ultimately reach agreement in 2016 that would both meet the desires of the Traditional Owners to see their land returned and to address the government and general public's interests in the lands and waters concerned.

Finally, in 2024, the government, NLC and Australian Government reached an agreement to finalise the transfers of Commonwealth owned land to complete the hand-back of land to traditional owners.

The Solicitor for the Northern Territory and the Solicitor-General's Chambers were instrumental in this resolution with various lawyers acting as representatives on behalf of the relevant government agency since 2016, including defending the validity of the Kenbi Indigenous Land Use Agreement all the way to the High Court of Australia.

The settlement ensures the return of land to the Kenbi Land Trust and the Larrakia Development Corporation. It also ensures ongoing public access to the intertidal zone and the potential for future development opportunities in the Cox Peninsula.

This achievement highlights the role of our Legal Services team in delivering a just and lasting resolution to a historic land claim.



Stewart Bryson
and Lachlan Peattie
outside the High Court
of Australia

TIG-ER Team



Finalist for the 2025 Chief Minister's Awards for Excellence in the Public Sector

Transforming Prosecution Through Early Intervention

The Director of Public Prosecutions (DPP) launched an innovative pilot program in February 2025 that is already transforming frontline justice delivery in the Territory. The Targeted Intervention Group – Early Resolutions (TIG-ER) is a small, high-performing team established to ease growing pressure on the criminal justice system by identifying and resolving appropriate matters at the earliest opportunity.

With remand rates reaching a record high and the increasing number of complex cases, TIG-ER has been crucial in delivering smarter and faster outcomes. Comprised a small team of senior

prosecutors, the team reviewed and finalised nearly 200 case files in the reporting period – resolving 72% through early guilty pleas or negotiated agreements.

Focusing largely on property and domestic violence matters, TIG-ER aims to reduce remand time, promote offender accountability, and ensure that victims receive timely and meaningful justice. Prosecutors engage early with defence counsel and consult with victims throughout proceedings, ensuring transparency and support while avoiding re-traumatisation linked to lengthy court delays.

This initiative reflects responsive, victim-centred justice. The success of TIG-ER lies in its forward-thinking design, shifting prosecution from a reactive model to one that is proactive, strategic, and outcomes-focused.

TIG-ER aims to reduce court backlogs and improve access to justice for Territorians, particularly those affected by crime. Its early success has prompted plans for team expansion in 2025–26 to include additional prosecutors and a witness assistance officer – further strengthening its capacity to deliver better outcomes.



**DPP employees:
Elise Sibley, Lachlan Macdonald, Melanie Ralph, Lloyd Babb SC and Zara Gooden.**

Operation Skyburst



Finalist for the 2025 Chief Minister's Awards for Excellence in the Public Sector

Securing Territory Day

In 2025, NT WorkSafe executed one of its most complex and collaborative operations to secure the Territory's iconic Territory Day fireworks celebration. With 56 days until Territory Day, NT WorkSafe was alerted to the seizure of fireworks shipments by SafeWork NSW, triggered by concerns over illegal distribution in jurisdictions where fireworks are banned.

In response, NT WorkSafe launched Operation Skyburst, initiating high-level negotiations with SafeWork NSW and Resources Safety & Health Queensland to prevent the destruction of seized shipments and establish a safe legal transit route to the NT. This included obtaining unprecedented regulatory exemptions, navigating 3 distinct sets of explosives legislation, and deploying 2 NT inspectors

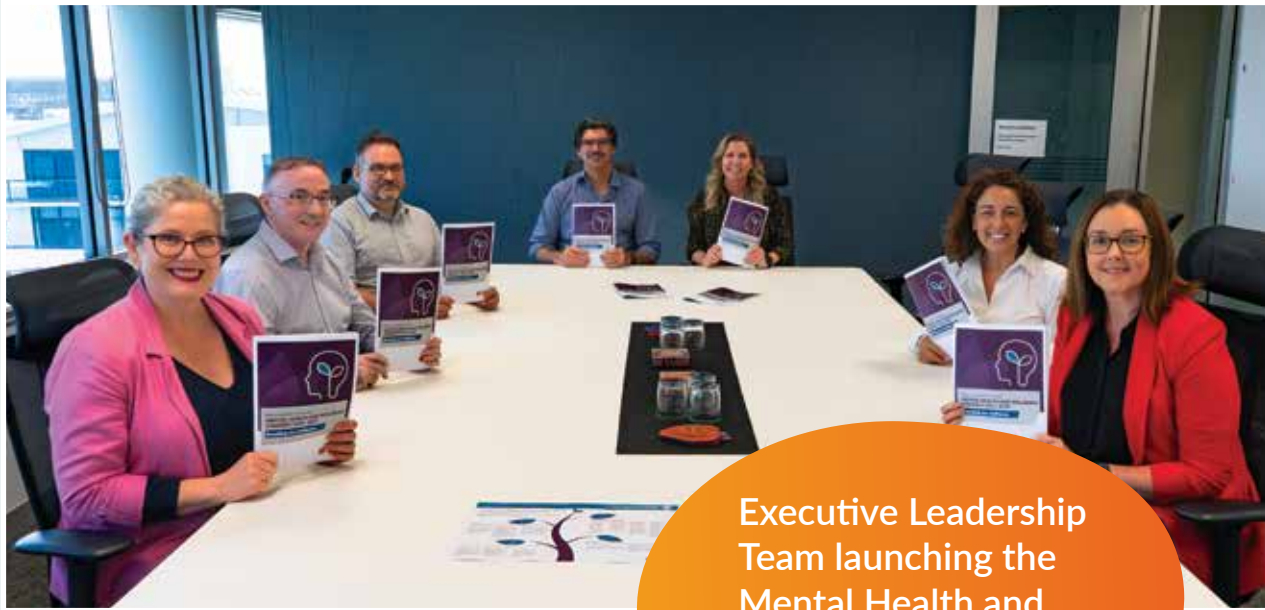
to coordinate joint compliance inspections with their NSW and QLD counterparts.

The on-the-ground presence enabled critical technical assessments, including carton-by-carton inspections to ensure compliance with Australian Standards and the unique regulatory requirements of each jurisdiction. NT WorkSafe's leadership, deep technical expertise, and commitment to educating other regulators on fireworks classification built the confidence required for all parties to support the shipments' release.

As a result, fireworks shipments arrived in time for Territory Day, safeguarding celebrations across urban, regional and remote communities. The operation protected local businesses and community groups that rely on fireworks retail as a seasonal economic boost and upheld local events tied to our Territory identity.

Operation Skyburst demonstrates outstanding cross-border leadership, national collaboration, and a commitment to the Territory's lifestyle and economic activity. It sets a national benchmark for regulatory cooperation and showcases NT WorkSafe's role as both protector of public safety and champion of Territory values.





Executive Leadership Team launching the Mental Health and Wellbeing Strategy 2025-2029

Boosting resilience



Finalist for the 2025 Chief Minister's Awards for Excellence in the Public Sector

Leading the way in mentally healthy workplaces

Collaborating with the Department of Corporate and Digital Development (DCDD), the department delivered a pioneering workplace wellbeing initiative. The boosting resilience project established the department's first Mental Health and Wellbeing Strategy as a major step towards embedding psychosocial wellbeing and positive duty into the core business of the department.

The project was developed in response to findings from the 2023 People Matter Survey, which highlighted significant staff stress, burnout, and potential vicarious trauma. The department and DCDD co-designed a tailored approach using the NTPS Mentally Healthy Workplaces Framework. The result is a 4-year strategy designed to build mental health literacy, reduce psychosocial hazards, and create inclusive, respectful and resilient workplaces.

Key milestones of the initiative included a signed Executive Statement of Commitment, the formation of a dedicated Mentally Healthy Workplaces Working Group, expanded access to Employee

Assistance Programs and the introduction of trained Mental Health First Aid Officers across the department. In June 2025, these efforts culminated in the formal launch of the department's Mental Health and Wellbeing Strategy 2025-2029, featuring 12 signature initiatives aligned to the 4 pillars of the strategy.

These initiatives are driving change by enhancing access to support services, improving workplace culture, and promoting open conversations around mental health. The project integrates mental health into existing governance and WHS structures, supports Aboriginal and Torres Strait Islander staff through culturally responsive design, and fosters meaningful staff consultation at every step.

Leadership from the department's Executive Team has been central to the project's success, with each member actively sponsoring a specific initiative. This visible, values-based leadership model has set a powerful tone and encouraged staff engagement across all levels of the department.

Recognised as a blueprint for broader public sector change, the initiative demonstrates how government agencies can lead with integrity, inclusivity, and care to foster a stronger, healthier NT Public Sector.

Our Organisation

Organisational structure

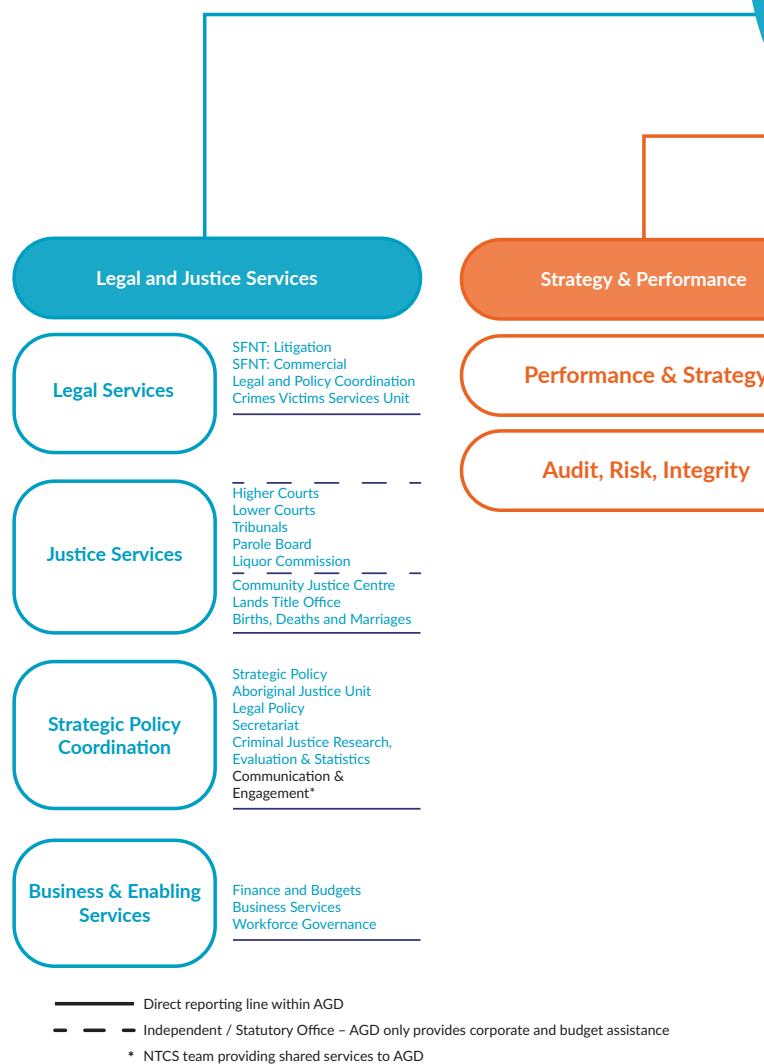
Following the MoG changes, the Department of the Attorney-General and Justice was restructured into the Attorney-General's Department.

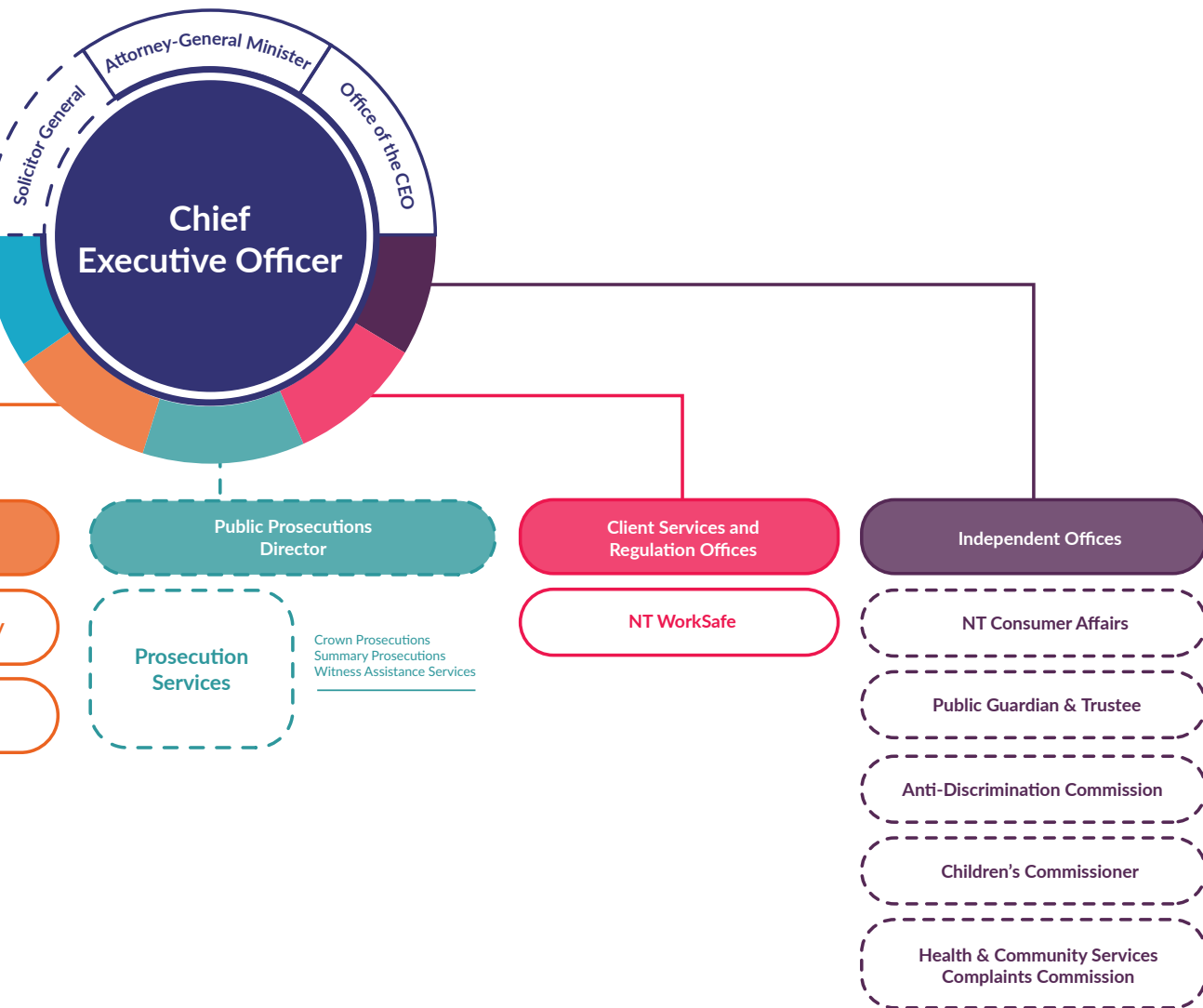
As a result, NT Correctional Services became the Department of Corrections as a standalone agency, the Fines Recovery Unit transferred to the Department of Corporate and Digital Development, a number of employees from Business and Enabling Services also transferred to other agencies.

Two corporate teams, Communications and Engagement and the Audit Services team, now provide shared services to the Attorney-General's Department and the Department of Corrections to support both departments.

The department retained the Parole Board and the Liquor Commission also joined our portfolio.

These changes resulted in a departmental restructure and refresh which is reflected in the organisational chart shown.





The Executive Leadership Team



Top Left to right: Brett Roach, Senior Director Business and Enabling Services / Chief Financial Officer, Sarah McMaster, Senior Director Strategy and Performance; Leonique Swart, Deputy Chief Executive Officer; Janet Hanigan, Executive Director Strategic Policy Coordination; Ben Wild, A/Executive Director Legal Services

Front left to right: Chris Cox, Executive Director, Justice Services; Gemma Lake, Chief Executive Officer; Lloyd Babb SC, Director, Public Prosecutions; Kerry Barnaart A/Executive Director, NT WorkSafe



Output Performance Reporting

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Output Performance Reporting

The department contributes to the Northern Territory Government's goals through its designated output groups. For the purposes of financial reporting the Attorney-General's Department is a new department with an effective commencement date of 1 July 2024.

Output Groups as detailed in Budget Paper No. 3 for 2024–25 under the Department of the Attorney-General and Justice, have been restructured under the new agency, the Attorney-General's Department.

This section outlines the department's actual performance against the planned outcomes and aligns with the department's strategic plan. In relation to comparative reporting on Key Performance Indicators (KPIs), a number of the department's KPIs were reviewed in November 2022, with new KPIs introduced in the 2023–24 year and some in 2024–25. As such comparison data is not available (NA) for these new performance measures.

2024–25 Budget

	Revised Budget (\$000)	Actual (\$000)	Variance (\$000)	Variance %	Note
Total revenue	209 310	209 125	(185)	0%	
Expenditure by Output Group					
Legal services	23 972	23 491	481	2%	
Strategic policy services	74 176	70 391	3 785	5%	1
Justice services	56 164	57 464	(1 300)	-2%	
Director of Public Prosecutions	19 569	19 948	(379)	-2%	
Independent Offices	16 640	16 409	231	1%	
NT WorkSafe	8 730	9 418	(688)	-8%	2
Corporate and shared services	21 051	17 854	3 197	15%	3
Total expenditure	220 302	214 975	5 327	2%	
Net surplus/ (deficit)	(10 992)	(5 850)	5 142	47%	4

Notes

1. Primarily due to delays in the full implementation of both the residential programmes at the Groote Eylandt Alternative to Custody facility and the Law and Justice Groups.
2. Primarily due to the increased outsourcing of legal matters and critical information and communication technology (ICT) investments.
3. The variance is due to underbudget notional charges from the Department of Corporate and Digital Development and reserves to offset budget pressures across the department were not fully utilised.
4. Agencies are not-for-profit and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years. Underspending, as detailed in the notes above explain the lower than forecast deficit.

Legal Services

Legal Services comprises the Solicitor for the Northern Territory (SFNT) and the Crime Victims Services Unit (CVSU).

Solicitor for the Northern Territory

SFNT delivers high-quality legal services to the government, offering both legal advice and representation through its commercial and litigation divisions.

Commercial Division

The Commercial Division offers strategic commercial legal advice to the government and its agencies, supporting their business and operational requirements. Its work spans complex contract drafting and guidance on procurement, land development, funding, environmental issues, major projects, infrastructure, mining, and resources, as well as Aboriginal land and native title matters.

Litigation Division

The Litigation Division delivers legal advice and representation to the government across a wide range of civil litigation matters. Its services cover areas such as employment law, child protection, domestic violence, planning law, administrative law, criminal property forfeiture, prosecutions, and coronial inquests.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Client satisfaction of the quality and timeliness of legal services	>85%	93.5%	85%	NA	NA
Legal requests completed by due date	>85%	89.5%	77% ¹	NA	NA

1. Increase in demand impacted completion rate.

Key achievements in 2024-25

- SFNT played a key role in the historic Kenbi Land Claim settlement, which resulted in the return of land to the Kenbi Land Trust and the Larrakia Development Corporation.
- Commenced a review of the SFNT organisational structure.
- Streamlined internal workflows through the implementation of electronic forms and continued a review of operational processes.

Priorities for 2025-26

- Finalise the review of the SFNT organisational structure.
- Establish an improved system to forecast client agencies' priorities to better prepare for and meet demands, including during surge periods.

Crime Victims Services Unit

The Crime Victims Services Unit (CVSU) oversees the Crime Victims Assistance Scheme and Victims Register, providing support to victims of violent crime while also ensuring the Territory meets its commitments under the National Redress Scheme.

The unit recovers compensation from offenders, manages funding for counselling and support services, including for victims of residential property crime, and offers guidance to the Attorney-General on victim-related issues.

Additionally, the Redress Coordination Team responds to enquiries regarding both NT Government and pre-self-government (Commonwealth Government) claims for redress related to Institutionalised Child Sexual Abuse.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Victims of Crime assistance applications finalised	420	501 ¹	439	451	362

1. The variation in 2024-25 is due to additional temporary staffing and legislative changes.

Key achievements in 2024–25

- Implemented legislative updates to enable electronic applications, secured funding for increased staffing, clarified team roles and updated manual, and improved financial assistance workflows.
- Provided financial assistance to victims of violent crime in line with the *Victims of Crime Assistance Act 2006* totalling \$5.527 million.
- Provided redress payments to survivors who experienced abuse in NT Government institutions in 2024-25 totalling \$2.5 million.

Priorities for 2025–26

- Continue to reduce the number of older applications that are open and finalise interim applications within 6 months.
- Design and implement a community of practice to improve services delivered to victims.
- Develop a training module on the Charter of Victims' Rights.
- Continue to advocate for survivors of Institutional Child Sexual Abuse through management of the NT's obligations to the National Redress Scheme.

CVSU employees: Nicola Coote, Monique Cox, Marni Campbell, Fara Jurkijevic, Lauren Collier and Brianna Valodze



Strategic policy services

Following the machinery of government changes, this newly created Strategic Policy Coordination Division was established comprising Legislation and Legal Policy Unit, Strategic Policy Unit, the Aboriginal Justice Unit, and the Criminal Justice Research, Evaluation and Statistics Unit.

This output group provides quality advice and coordination of strategic reform and policy development for government.

Legal and strategic policy

The Legislation and Legal Policy and Strategic Policy units work together to develop, review, and implement legislative changes, and policy reform across the legal and justice system. The units advise the Attorney-General and the government on law and justice measures and reforms.

Both units support policy implementation across government including the coordination of whole of government strategic justice policy advice, legislation development and administering National Legal Assistance Partnership grants on behalf of the Northern Territory and Australian governments.

Legislation and Legal Policy also support legislation reform for the Department of Corrections under shared services, following Machinery of Government changes.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Ministerial requests completed by due date	≥75%	74.4%	72%	NA	NA
Bills introduced to Parliament	8	7	9	NA	NA

Key achievements in 2024-25

- Supported the government to introduce 7 Bills into the Legislative Assembly, including:
 - Sentencing Amendment Bill 2024 in October 2024.
 - Criminal Code Amendment Bill 2024 in October 2024.
 - Bail Legislation Amendment Bill 2024 (Declan's Law) in October 2024.
 - Defamation Legislation Amendment Bill 2025 in February 2025.
 - Attorney-General's Legislation Amendment Bill 2025 in March 2025.
 - Domestic and Family Violence and Victims Legislation Amendment Bill 2025 in March 2025.
 - Bail and Youth Justice Amendment Bill 2025 in April 2025.
- Provided technical skills to other departments to support the introduction of 3 Bills including:
 - Fines and Penalties (Recovery) Legislation Amendment (Validation) Bill 2024 in October 2024.
 - Fines and Penalties (Recovery) Legislation Amendment Bill 2024 in November 2024.
 - Correctional Services Amendment Bill 2025 in February 2025.

Priorities for 2025–26

- Anti-Discrimination Amendment Bill 2025.
- Youth Justice Amendment Bill 2025 (for Department of Corrections).
- Summary Offences Bill 2025.
- Local Court Criminal Procedure Legislation Amendment Bill.
- Implementation of the National Access to Justice Partnership 2025–2030.
- Support the implementation of the Reducing Crime Strategy.

Funding the legal assistance sector

Strategic Policy allocated and managed grant funding measures from the NT and Australian Governments totalling \$57.501 million and negotiated the National Access to Justice Partnership (NAJP) Agreement which commenced on 1 July 2025 to provide for funding to a broader range of legal assistance and family violence service providers.

For the full list of grant funding received by legal service providers, see the Appendices.

NT Government funding

A total of \$17.155 million was allocated and managed by Strategic Policy, distributed between 5 legal service providers.

Australian Government funding

National Legal Assistance Partnership 2020–25

The National Legal Assistance Partnership 2020–25 (NLAP) is an investment by the Australian Government in the NT's legal assistance sector.

A total of \$40.103 million was distributed to the sector in 2024–25.

The NLAP agreement ceased on 30 June 2025 and was replaced by the NAJP on 1 July 2025.

Other Australian Government funding of \$0.243 million was paid to support protection visa backlogs.

The Alice Springs Life Skills Camp, ATC



Criminal Justice Research, Evaluation and Statistics Unit

The Criminal Justice Research, Evaluation and Statistics Unit (CJRESU) is a shared service supporting the Attorney-General's Department, and the Departments of Corrections, Children and Families, Health, NT Police, and Tourism and Hospitality.

The unit provides statistics, evaluation-related work, and research to build an evidence base to develop, monitor and evaluate criminal justice policies and practices. This includes analyses of data from across the criminal justice system, including alcohol-related harms, preparing reports to monitor the progress of criminal justice reforms, and developing information that would not be available if each agency were limited to its own staff and data.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Ad hoc criminal justice research and statistics requests delivered within agreed timeframe	≥95%	98%	96%	NA	NA
Criminal justice research requests, briefing and reports delivered	400	677 ¹	592 ¹	501	445

1. The increase in the 2023-24 and 2024-25 results are due to additional daily reports required for the SerPro system and increased demand from the Department of Corrections and Department of Tourism and Hospitality (Licensing NT).

Key achievements in 2024-25

- Monitored work to track key statistics associated with the government's justice reforms.
- Implemented the Australian Bureau of Statistics' new offence classification system, in conjunction with NT Police, Department of Corrections, Department of Children and Families, and DCDD.
- Developed cross-agency, community-level data packs to support and inform local initiatives.

Priorities for 2025-26

- Continue to monitor statistics associated with criminal justice reforms.
- Work across the department and other relevant agencies to support the monitoring and statistical reporting of key programs, initiatives and reforms.
- Develop a strategic monitoring and evaluation plan to support the implementation of the government's Reducing Crime Strategy.
- Investigate the feasibility of establishing a recorded crime time series once sufficient data is captured by the new Police system, SerPro.

Aboriginal Justice Unit

The Aboriginal Justice Unit (AJU) leads the implementation of the NT Aboriginal Justice Agreement (AJA).

The agreement has 3 aims:

1. Reduce offending and imprisonment of Aboriginal Territorians.
2. Engage and support Aboriginal leadership.
3. Improve justice responses and services for Aboriginal Territorians.

These aims are underpinned by 13 commitments with relevant actions to be completed over 7 years.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Aboriginal Territorians completing therapeutic programs in Alternative to Custody facilities	≥80%	63% ²	19% ¹	61%	NA
Percentage of Aboriginal Justice Agreement plan completed	≥20%	NA ³	20%	NA	NA

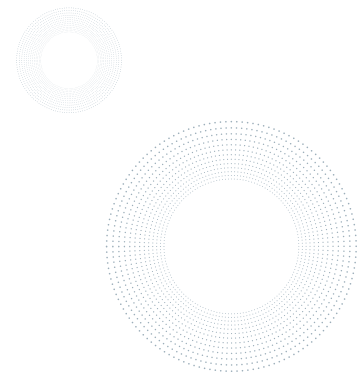
1. The variation in 2023-24 is due to complexities associated with referrals to alternative to custody facilities.
2. Based on completion data available at 30 June 2025.
3. This KPI, which is general in nature is no longer considered to be an appropriate measure noting the targeted focus on the priority delivery of Law and Justice Groups, Community Courts and Alternatives to Custody.

Key achievements in 2024-25

- Continued to deliver monthly sittings for the Groote Eylandt Community Court.
- Established a further 3 Community Courts in Maningrida, Kintore and Ramingining.
- Developed supervision models for offenders referred to Community Court.
- Developed a program with local organisations to provide rehabilitation and community-based sentencing options that are culturally informed.
- Commenced residential programs at the Anindilyakwa Healing Centre Alternative to Custody facility on Groote Eylandt.

Priorities for 2025-26

- Continue to progress Law and Justice Groups and their engagement with Community Courts.
- Continue the Alternative to Custody programs in Alice Springs and Groote Eylandt.
- Progress funding negotiations and work under the Northern Territory Remote Aboriginal Investment Agreement relating to mediation, peacemaking and Law and Justice Group support.



Justice Services

Justice Services ensures an accessible and equitable justice system, and operates births, deaths and marriages, and a land titles management system that addresses issues promptly while safeguarding and respecting individuals' rights.

To uphold the principle of separation of powers, the judiciary functions independently from the government's executive branch, with judges operating independently. The judiciary is not part of the department or the broader NT Public Sector.

Key achievements in 2024–25

- Continued to successfully operate the Specialist Domestic and Family Violence List in 2024–25.
- Operated 4 Community Courts in addition to bush circuit courts across the Territory.
- Continued work to finalise arrangements for the commencement of eConveyancing in the Territory and development of a knowledge hub for employees in the Lands Title Office (LTO).

Priorities for 2025–26

- Undertake an evaluation of the Specialist Approach to Domestic and Family Violence and commence plans to expand to 2 more sites in 2027–28.
- Commence e-Conveyancing in August 2025, with further lodgement capabilities planned for February 2026 and August 2026.
- Develop an Infrastructure Master Plan to ensure fit-for-purpose facilities in the future.
- Support expansion of Community Courts circuit in 2025–26.
- Undertake a review of the *Northern Territory Civil and Administrative Tribunal Act 2014* and tribunal operations.



Higher Courts

Justice Services oversees the processing and effective case-flow management for higher courts, including the Supreme Court and the Courts of Appeal.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Higher courts criminal matters clearance rate	≥88%	95% ¹	98% ¹	NA	NA

1. The increased in the 2023-24 and 2024-25 result was due to increased judicial resources.

Lower Courts and Tribunals

The lower courts and tribunals manage the processing and efficient case-flow for the Local Court (Civil), Local Court (Criminal), Youth Justice Court, various tribunals, and other statutory offices.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Lower courts criminal matters clearance rate	≥88%	115% ¹	82%	NA	NA

1. The increase in the 2024-25 result was due to increased judicial resources.

Northern Territory Civil and Administrative Tribunal

The Northern Territory Civil and Administrative Tribunal (NTCAT) serves as the primary platform in the NT for resolving minor legal disputes, reviewing government decisions, and safeguarding the protection of key human rights.

NTCAT provides a forum resolving certain civil disputes (such as residential tenancy matters and small claims up to an amount of \$25 000).

The law that establishes NTCAT and governs its operations is the *Northern Territory Civil and Administrative Tribunal Act 2014*.

Further information about the activities of NTCAT are available in its annual report published on its website:

<https://ntcat.nt.gov.au/information-assistance/annual-reports>

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
NTCAT clearance rate	≥90%	105% ¹	79%	69.5%	109%

1. The increase in 2024-25 result is due to the clearance of outstanding claims from previous years.

Office of the Registrar-General

The Office of the Registrar-General provides registration services to the public, covering areas such as land and property transactions, powers of attorney, as well as the registration of births, deaths, marriages, and changes of name, sex, or gender.

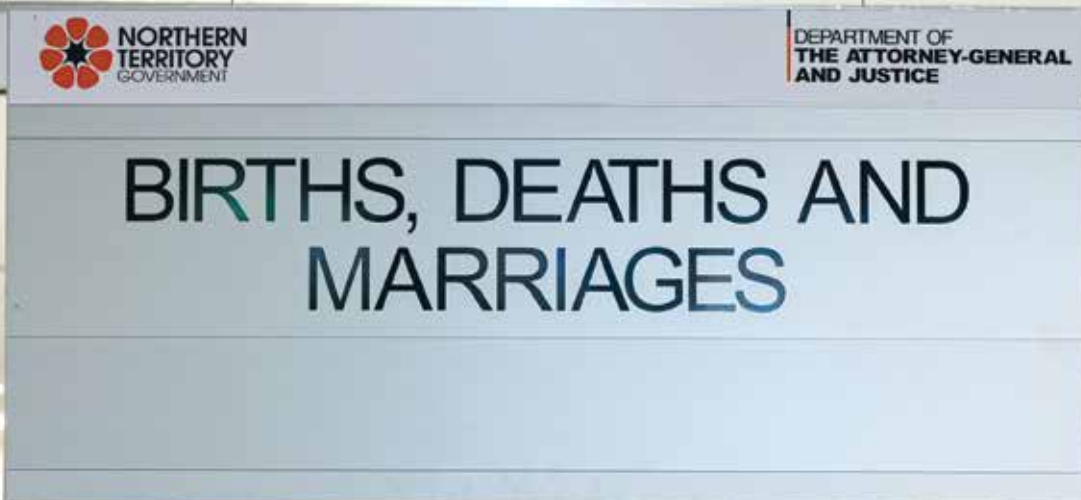
Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Office of the Registrar-General client satisfaction	≥95%	98%	99%	98%	95%

Parole Board

The department provides secretariat support to the Parole Board of the Northern Territory and undertakes associated administrative duties.

Further information about the activities of the Parole Board is available in its annual report published on its website:

<https://paroleboard.nt.gov.au/publications>



Director of Public Prosecutions

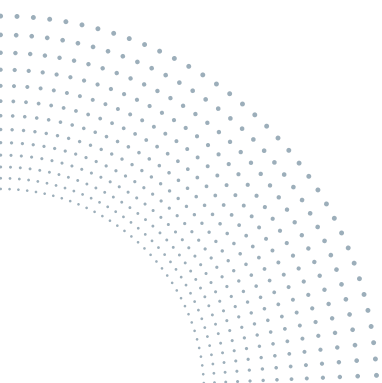
The Director of Public Prosecutions (DPP) provides independent public prosecution services for the Territory, along with support for witnesses and victims throughout the criminal justice process.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Percentage of guilty verdicts	≥95%	97%	98%	NA	NA
Supreme Court criminal matters finalised	≥80%	69% ¹	79%	NA	NA
Local Court criminal matters finalised	≥80%	82%	81%	NA	NA

1. This KPI is below target due to a significant increase in indictable matters from this time last year.

Further information about the activities of the DPP are available in its annual report published on its website:

<https://dpp.nt.gov.au/about-us/publications>



Independent Offices

The independent offices work to ensure the Territory community has access to services that protect, advocate and promote a person’s legal rights and interests and contribute towards an equitable society.

In accordance with the Administrative Arrangements Order issued under the *Interpretation Act 1978*, the department is responsible for general and financial administration of the independent offices. These are included in this annual report.

Please note that detailed information about the operational activities of independent offices is available in their individual annual reports.

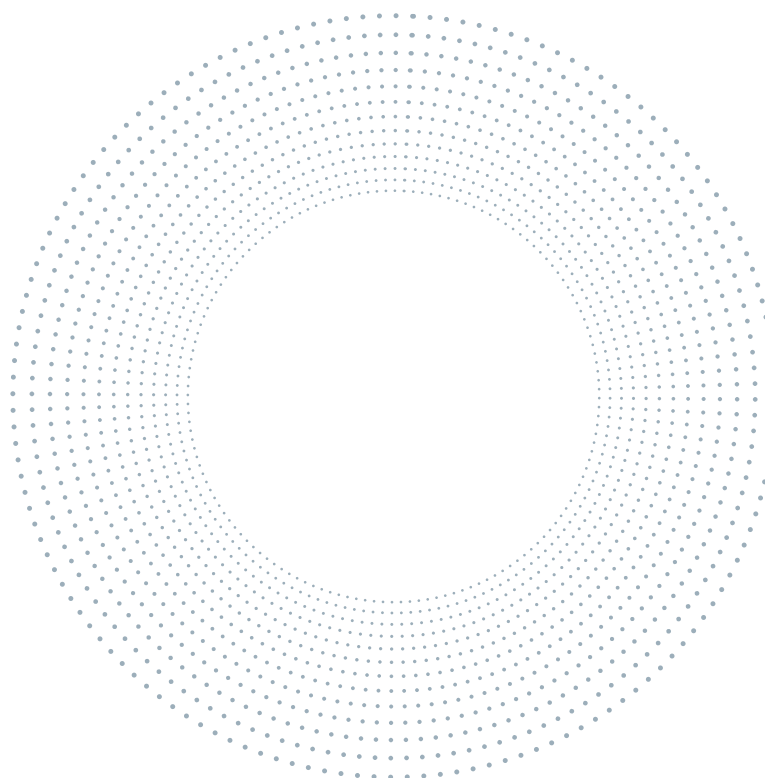
Consumer Affairs

Consumer Affairs is responsible for regulating and promoting the rights and responsibilities of both consumers and businesses through educational initiatives and compliance enforcement. Additionally, Consumer Affairs offers conciliation, mediation, and hearings on matters related to consumer law, business, and residential tenancies, as well as residential building disputes.

Key performance indicator	Current year		Previous years		
	2024–25 target	2024–25 actual	2023–24 actual	2022–23 actual	2021–22 actual
Consumer Affairs average call centre wait time (minutes)	≤2	0.45	0.43	NA	NA
Consumer Affairs scheduled educational business visits conducted	≥85%	87%	85%	NA	NA
Service stations in Darwin/Alice Springs regions with fuel price checks	≥90%	100%	100%	NA	NA

Further information about the activities of Consumer Affairs is available in its annual report published on its website:

<https://consumeraffairs.nt.gov.au/publications#AnnualReports>



Anti-Discrimination Commission

The Anti-Discrimination Commission (ADC) aims to eliminate discrimination and sexual harassment by raising awareness about individuals' rights and responsibilities in the Territory through public education and training, complaints handling and community engagement.

The ADC also promotes the rights of people detained or receiving treatment under the *Mental Health and Related Services Act 1998* and the *Disability Services Act 1993* through the Community Visitor Program.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Community education and awareness sessions delivered by the Anti-Discrimination Commission	70	139 ¹	129	93	97
Anti-Discrimination Commission complaints conciliated	50%	48%	62%	55%	47%
Community Visitor Program issues resolved/referred	60%	89% ²	81%	71%	72%

1. The increase in the 2024-25 result is due to the introduction of Positive Duty for leaders training and information sessions.
2. The increase in the 2024-25 result is due to filling vacant positions during the reporting period allowing for more issues to be referred or resolved.

Further information about the ADC's activities is available in its annual report published on its website:

<https://adc.nt.gov.au/resources/publications/annual-reports>

NT Liquor Commission

The Northern Territory Liquor Commission is an independent statutory authority established on 28 February 2018 under the *Liquor Commission Act 2018*.

The department provides secretariat support to the Liquor Commission and undertakes associated administrative duties. Licensing NT, Department of Tourism and Hospitality supports the Liquor Commission by processing liquor applications, investigating complaints, monitoring licensed venues and events, enforcing liquor laws and referring matters to the Liquor Commission for determination.

Further information about the Liquor Commission's activities is detailed in its annual report, which is published on its website:

<https://agd.nt.gov.au/regulatory-services/liquor-commission/publications>



Public Guardian and Trustee

The Public Guardian and Trustee is responsible for protecting and advancing the personal, legal, and financial interests of Territorians by offering adult guardianship, trust, estate, and wills services, all within a human rights framework.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Compliance reviews of trust files annually	≥80%	87%	70%	NA	NA
Complex and non-complex decisions aligning with the represented person's views	≥73%	75%	76%	NA	NA
Represented person's visits made within 12 months	≥60%	77% ¹	74%	66%	64%

1. The variation in 2024-25 is due to targeted travel to regional and remote areas enabling a greater number of visits.

Information about the Public Trustee's activities is detailed in its annual report, which is published on its website:

<https://justice.nt.gov.au/attorney-general-and-justice/justice-publications/annual-reports>

Information about the activities of the Office of the Public Guardian is detailed in its annual report, which is published on its website:

<https://pgt.nt.gov.au/about-us/publications/annual-report>

Children's Commissioner

The Office of the Children's Commissioner is tasked with advocating for the rights, interests, and wellbeing of vulnerable children in the Territory.

The Children's Commissioner addresses complaints related to services provided to vulnerable children, investigates systemic issues, monitors the implementation of the *Care and Protection of Children Act 2007*, and visits institutions where children are held involuntarily.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Children's Commissioner approaches, complaints and own initiative investigations handled	300	392 ¹	501	NA	NA
Monitoring rounds where children are held involuntarily	3	0 ²	0	3	4
Children's Commissioner community/education sessions delivered	100	150 ³	NA	NA	NA

1. The OCC have continued to experience high numbers of matters handled, likely due to increased awareness of the OCC functions through engagement activities and impact of youth justice reforms on vulnerable children.
2. Vacancies within the OCC along with prioritisation on finalising investigations and own initiative inquiries have impacted OCC capacity to undertake formal monitoring rounds. Informal monitoring of these places has remained ongoing.
3. Increased engagement can be attributed to increased requests for education on the Commissioner's statutory functions and consultation development of the OCC's 25-26 participation project.

Further information about the Children's Commissioner's activities is detailed in its annual report published on its website:

<https://occ.nt.gov.au/resources/occ-publications/annual-reports>

Health and Community Services Complaints Commission

The Health and Community Services Complaints Commission (HCSCC) addresses complaints between users and providers of health and community services in the Territory.

The commission provides recommendations to improve service delivery and encourages awareness of the rights and responsibilities of users and providers of health services, disability services and services for aged people.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Health and Community Services Complaints Commission complaints and enquiries closed	100%	100%	100%	100%	105%

Information about the HCSCC's activities is detailed in its annual report, which is published on its website:

<https://hcsc.nt.gov.au/about-us/resources/annual-reports>

HCSCC employees:
Kath McAuliffe, Kiarna Murray, Stephen Dunham, Ruth Brisbane, Rebecca Byers, Tatyana Slavova



NT WorkSafe

NT WorkSafe is responsible for legislative reforms, safety awareness and education that supports industry, business and community needs.

NT WorkSafe works with Territory industry to influence the best possible outcomes in work health and safety, including dangerous goods, electrical safety, rehabilitation and compensation for injured workers returning to work.

Key performance indicator	Current year		Previous years		
	2024-25 target	2024-25 actual	2023-24 actual	2022-23 actual	2021-22 actual
Incident rate of serious injury and disease claims per 1,000 workers in the Territory is reduced year on year	≤7.6	7.7	8.1	8.2	8.3
Work-related fatalities rate per 100,000 workers in the Territory is reduced year on year	≤4.8	5.7	NA	NA	NA
Active cases per 100,000 people residing in the Territory is reduced year on year	≤237	189	NA	NA	NA
Investigations completed within 12 months of commencement	≥75%	80%	75%	NA	NA

Key achievements in 2024-25

- Supported business and the community through various educational initiatives to improve workplace health and safety including interactive safety presentations to students and small businesses, promoting workplace health and safety awareness and best practices.

- Expanded and responded to workplace safety concerns related to aggression and violence, including targeted engagement with the health and community services sector and frontline industries.
- Implemented guidance material to assist Territory businesses and workers meet their positive work health and safety duties in relation to workplace psychosocial matters, including sexual harassment.
- Worked collaboratively with other jurisdictions to inspect and safely transport fireworks to the Territory in time to celebrate Territory Day.
- Implemented legislative reform to enhance electrical safety in the Territory.
- Implemented phase 1 case management system for advisory staff and the inspectorate to better manage matters.

Priorities for 2025-26

- Commence work to develop a new NT WorkSafe Strategic Plan.
- Driving proactive educational and advisory initiatives to improve workplace health and safety and electrical safety across industry sectors, businesses, and the wider community.
- Continue to work with agencies delivering the Phase Three: Asbestos National Strategic Plan 2024-2030.
- Work with stakeholders and interstate counterparts to address cross-border and operational challenges identified during Territory Day fireworks.
- Implement phase 2 of the new case management system.

For further information about NT WorkSafe's Strategic Plan, visit:

<https://worksafe.nt.gov.au/nt-worksafe-strategic-plan-2021-2026>

Further information about NT WorkSafe's activities is available in the Work Health Authority annual report, published on its website:

<https://worksafe.nt.gov.au/about-us/reports>

Corporate and Shared Services

Corporate and Shared Services aims to enhance the department's business unit performance by providing strategic leadership and efficient support services.

Corporate and Governance

Corporate and Governance comprises 3 key divisions:

- the Office of the Chief Executive Officer
- Strategy and Performance (including Audit, Risk and Integrity), and
- Business and Enabling Services (including Workforce Governance and Finance and Business Services).

These units provide strategic and governance advice and assurance to all divisions, supporting the department's overall business objectives.

Core responsibilities include reporting on departmental performance and strategic and operational risks, as well as managing compliance with work health and safety, emergency management, and governance frameworks. The output also oversees corporate policies, governance arrangements and committees, and coordinates strategic and business planning cycles.

Additionally, Corporate and Governance ensures compliance with legislative requirements under the *Financial Management Act 1995* and the *Procurement Act 1995*, and supports day-to-day operations through adherence to relevant policies and guidelines. The output group oversees financial governance frameworks and builds resource management capabilities across the department, strengthening compliance and improving business processes.

Key achievements in 2024–25

- Developed and launched the AGD Strategic Plan 2025–2029.
- Launched the first AGD Mental Health and Wellbeing Strategy 2025–2029.
- Developed an AGD Digital Roadmap establishing the priorities for the development, modification, monitoring and use of performance information, systems and technology required to deliver the department's strategic priorities.
- Implemented a revised organisational structure and reviewed governance structures following MoG changes effective September 2024.
- Launched the AGD Workforce Action Plan.
- Piloted an improved performance and development system called myPerformance for implementation in 2025–26.
- Undertook a readiness review to determine the department's compliance to meet Positive Duty obligations.
- Reviewed policy and other compliance requirements, with 38 Policy related documents developed or updated.

Priorities for 2025–26

- Build capacity and capability through critical role identification and succession planning.
- Build internal governance to better advocate for digital improvements.
- Review the AGD recognition schemes.
- Implement the rollout of myPerformance.
- Develop a new performance reporting framework.
- Develop a response plan to the People Matter Survey 2025.

Shared Service Arrangements

Following machinery of government (MoG) changes in September 2024, the department entered into new shared service arrangements with the Department of Corrections (Corrections). Under the new arrangements, the department provides a shared service to Corrections for Audit Services and Corrections provides shared Corporate Communications and Engagement services to the Attorney-General's Department.

Audit services

The Audit, Risk and Integrity branch of the Strategy and Performance division supports AGD's strategic success by facilitating and advising on risk management and fraud control activities, providing risk-based and value-added assurance and advisory services, and promoting a culture of integrity and accountability.

Key focus areas in 2025–26:

- Enhance the department's strategic and operational risk assessments, to better support strategic alignment and achievement of agency-wide objectives.
- Transition the Audit and Risk Committee to operate as the Risk Management and Audit Committee, with the aim of increasing the Committee's focus on the department's strategic performance and related risks.
- Establish a shared internal audit service model that ensures the effective and efficient use of internal audit resources, dedicated to delivering internal audit programs of 2 agencies.

Communications and Engagement

Key focus areas for 2025–26:

- Establish a clear shared service agreement to ensure the media, communications and engagement activities of the agency are resourced to respond proactively to emerging issues and opportunities.
- Manage the department's strategic messaging, marketing, branding, digital communications and media liaison.

Central Agency Shared Services

Under shared services arrangements, the Department of Corporate and Digital Development (DCDD) provides the following services to the department:

- Human resources.
- Procurement.
- Information and communications technology (ICT).
- Information management.
- Web management.
- Fleet services.

The Department of Logistics and Infrastructure (DLI) oversees the government's infrastructure program, including repairs and maintenance.

Procurement

A centralised advisory and support service supports the department's procurement actions in tiers 2 to 5. Under the model, Procurement Services (DCDD) is available to provide advice regarding procurement and contract management and compliance with relevant legislation and policy frameworks.

Divisions are responsible for their own procurement functions and decisions, with assistance from Procurement Services (DCDD) and oversight by the Chief Financial Officer where applicable.

The Value for Territory Assurance program requires Value for Territory (VFT) audits be undertaken annually, covering the period 1 January to 31 December. Reports must be submitted to the Buy Local Industry Advocate by 31 March the following year.

The internal audit function completed the annual VFT audit by the deadline, noting continued improvement in the department's compliance with the Procurement Rules.



Our People



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Our People

We are proud of our people, their dedication and professionalism, great team work and individual commitment. This continues to make the department's achievements possible.

We value our employees and offer workforce development programs that support employee capability and wellbeing, grow their organisational impact and instil a positive workplace culture. These initiatives foster our team's skills and align with the department's key strategic goals: improving the system, strengthening the system and boosting our resilience.

Priorities for 2025-26

- Implement key priorities from the Workforce Action Plan:
 - Implement the rollout of myPerformance.
 - Build capacity and capability through succession planning.
 - Develop an improved AGD orientation onboarding plan.
 - Design and implement a leadership development framework.
 - Develop an early careers plan.
- Implement the Mental Health and Wellbeing Strategy.
- Review the AGD recognition schemes.
- Develop a response plan to the People Matter Survey 2025.

The department's employees are primarily based in:

Darwin, Alice Springs, Tennant Creek and Katherine



Gender comparison of staff:

Females - 73%
Males - 27%

Key achievements in 2024-25

- Developed and launched the first AGD Mental Health and Wellbeing Strategy 2025-2029.
- Developed and launched the AGD Workforce Action Plan.
- Piloted the myPerformance tool in NT WorkSafe and the Director of Public Prosecutions (DPP).

Our workforce

The department comprises 7 divisions and 6 independent offices with a full time equivalent (FTE) staff complement of 602.22 as of 30 June 2025.

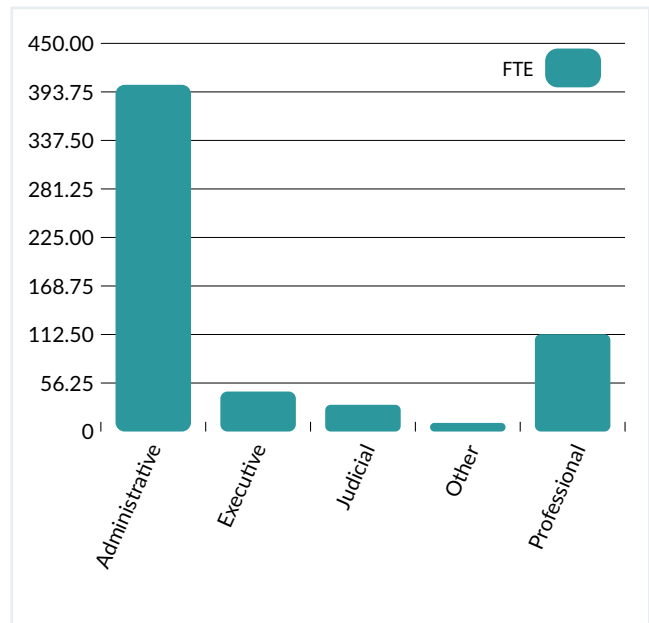
Comparison data to previous years is not provided given the department is newly established following the machinery of government changes.

The Judiciary are not employed by the department. The judiciary is included in overall FTE figures for consistency with other published NT Government figures.

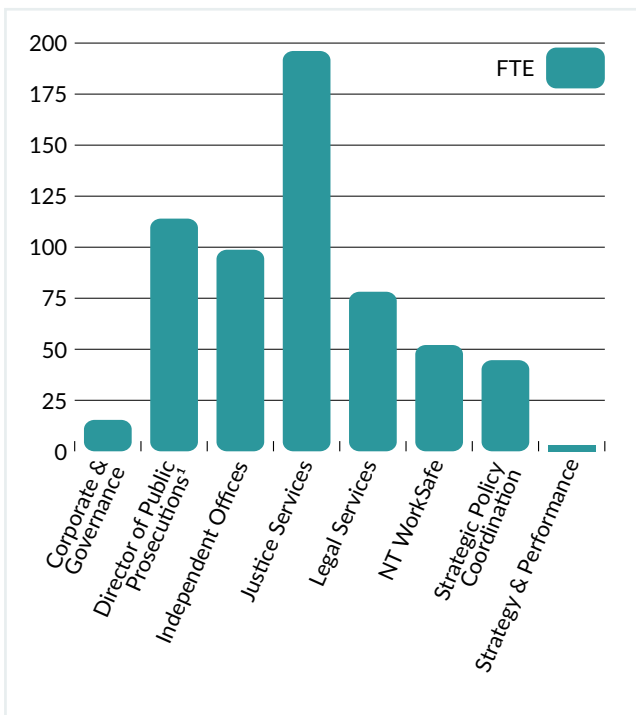
The largest division in the department is Justice Services, representing 33% of overall FTE. The department's employees are primarily based in Darwin, Alice Springs, Tennant Creek and Katherine.

FTE by employment stream²

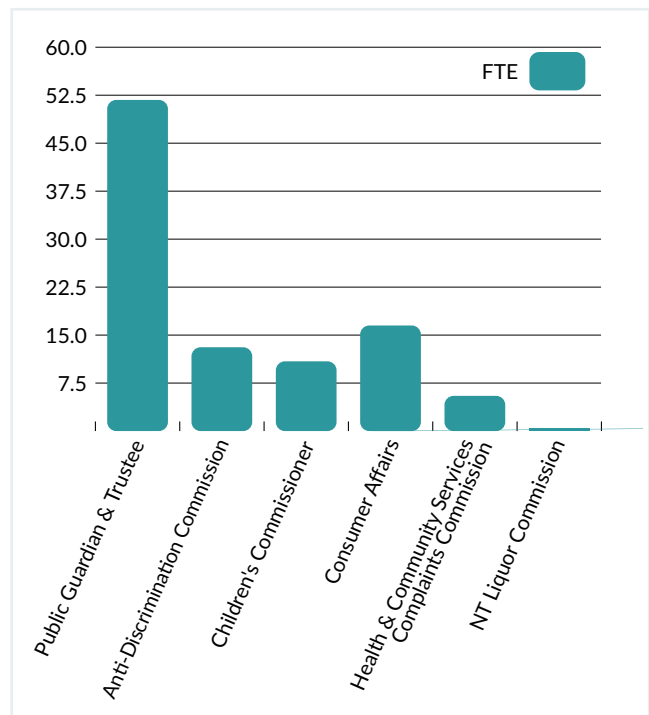
Our employees are primarily employed in administrative (67%) or professional (19%) roles.



FTE by Division¹



Independent Offices FTE

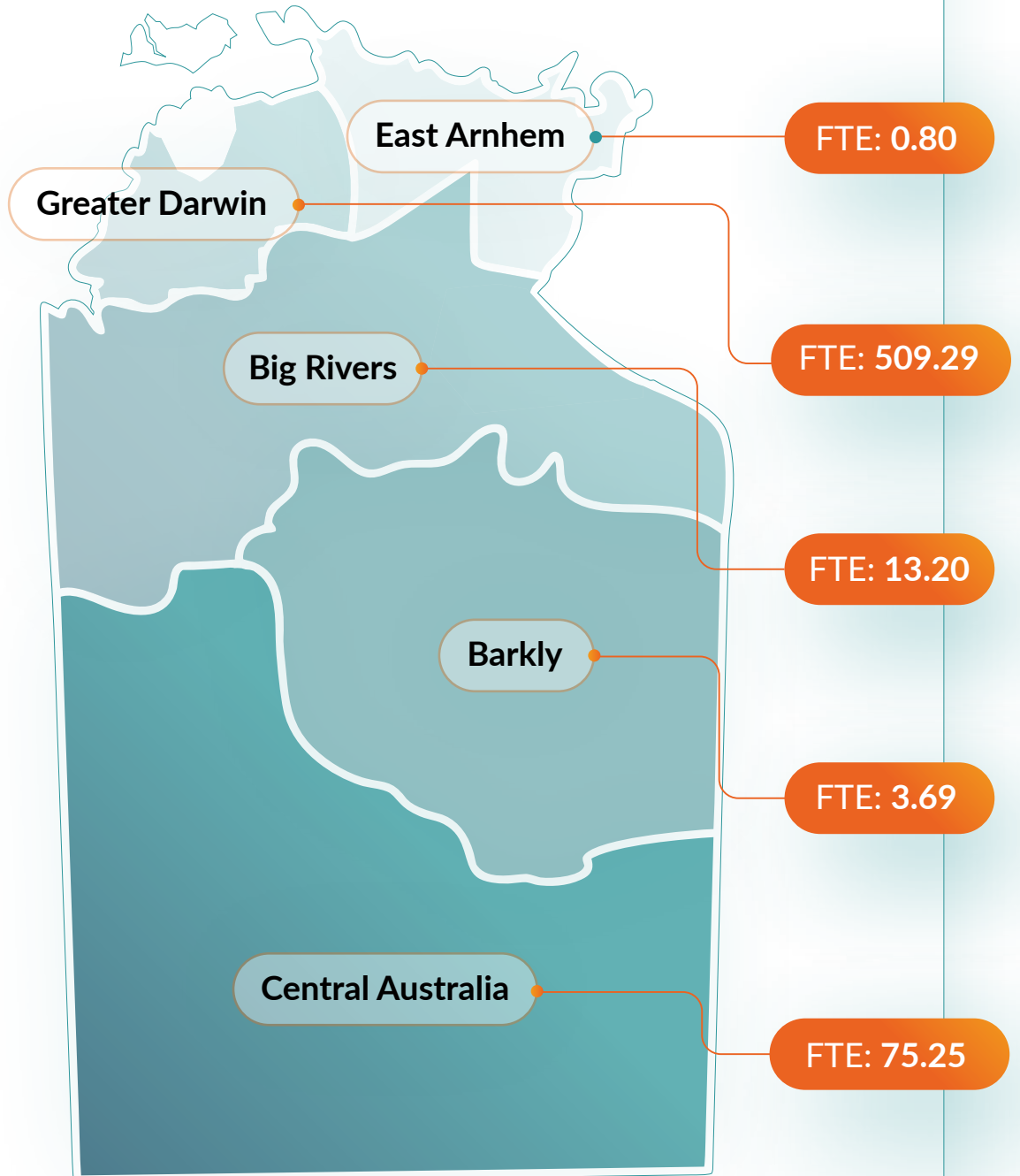


1. The Director of Public Prosecutions is an independent office listed separately from other independent offices in this table.

2. 'Other' includes early careers and technical positions.

Staffing by regions

The department's staff are primarily based in Greater Darwin, and the Central region. A small number are based in other regional and remote locations, as shown in the map.



Workforce development

The department is committed to attracting, engaging, retaining and developing our workforce. We support our teams with a range of learning and development opportunities to grow their capability, performance and organisational impact. DCDD supports the department to deliver workforce development initiatives through its shared service arrangements.

People Matter Response Plan 2023

Since the plan was implemented in early 2024, 13 actions were completed with 6 actions still in progress as of 30 June 2025. From the response plan, the department delivered:

- AGD Workforce Plan.
- New myPerformance tool in place allowing reporting and data analysis across the department.
- Provided training to managers on best practice use of the myPerformance Tool.
- Ensured performance discussions reflect on medium to long-term goals.
- Launched AGD Mental Health and Wellbeing Strategy 2025–29.
- Amended Executive Leadership Group meeting schedule, including worksite visits.
- Established the Senior Leadership Team.
- Provided regular progress updates on the People Matter response plan on the intranet and through other communication methods.
- Conducted specific vicarious trauma training in vulnerable work areas.
- Encouraged completion of exit survey when employees resign or transfer, with processes in place to monitor and report on this feedback.
- Continued to promote the use of Flexible Work Agreements, all requests approved during 2024–25.

- Completed a review of the delegations manual, including new and amended delegations.
- Promoted manager attendance at Better Performance Program and other programs that assist managers to have performance conversations.

Aboriginal employment

As of 30 June 2025, 7.62% of department employees self-identified as Aboriginal.

Under a revised special measures plan introduced in 2023–24, all vacancies of 12 months or greater are to be advertised under special measures. This means that priority consideration will be given to Aboriginal applicants who meet all selection criteria. In 2024–25, the revised plan saw 93% of vacancies advertised under the special measures.

Other equity initiatives undertaken in 2024–25 included:

- Introducing an Aboriginal Cultural Protocols document for department employees.
- Executive Leadership Team meetings held in regional or remote towns to strengthen connection to communities and local issues.
- EEO census undertaken to encourage self-identification.
- All Executive Leadership recruitment panels included an Aboriginal panel member.
- Ongoing encouragement for all employees to undertake:
 - foundational cross-cultural training.
 - unconscious bias training.
 - closing the gap training.
 - face to face merit selection training.

Diversity profile:



Aboriginal Employees - 7.62%

Staff with a disability - 2.64%

From non-English speaking backgrounds - 17.26%

Learning and development

The department recognises the benefits of enhancing employees' skills and knowledge through offering a wide variety of learning and development opportunities identified through myPerformance plans. This includes accredited and non-accredited programs delivered through DCDD, Office of the Commissioner for Public Employment (OCPE) and other public education providers.

Training includes:

- Leadership and supervision training to build capacity of our Executive, senior and emerging leaders across the department.
- Merit Selection training
- OneNTG essential training (orientation, cross-cultural awareness, appropriate workplace behaviours, introduction to ICAC, anti-fraud and corruption, workplace health and safety and the code of conduct).

Average length of service:



7.41 years

- Procurement and recruitment training required before employees can participate in these activities.
- Closing the Gap and Positive Duty requirements.
- Division specific training and professional development, tailored to ensure employees can perform the specific requirements of their role and maintain any necessary registrations.
- Professional development for legal officers to maintain their qualifications.
- First aid, fire warden, mental health first aid and health and safety representative training to appointed officers. First aid and CPR training offered to employees who routinely work in situations where they may not have access to appointed first aid officers.

AGD Emerging Leaders Program graduates, Eva Kafetzis, Michael Vailas, Elizabeth Thomson and Dane Armstrong with CEO Gemma Lake at the whole of sector graduation ceremony



Leadership Training

Public Sector Management Program

The Public Sector and Management Program aims to improve career outcomes for mid-level managers through real world learning. Two employees were selected to participate in the program in 2025, with one based in Darwin and one in Alice Springs.

Their selection highlights not only their individual talent and potential, but also AGD's commitment to supporting leadership growth across all levels and regions.

Emerging Leaders Program

The Emerging Leaders Program is one of the government's flagship leadership programs. Fifteen of the department's rising leaders commenced and graduated the program in 2024-25 with 2 more leaders who started the program due to complete in the next financial year.

The program is designed to equip emerging leaders with the skills, confidence and strategic thinking needed to lead teams and deliver outcomes that matter. The department is proud to have supported participants in both Darwin and Alice Springs, including the program's first-ever regional delivery.

Senior Leaders Program

The Senior Leaders Program is a new addition to the leadership development framework for the government, designed to strengthen strategic leadership across the public sector. Two of the department's senior leaders commenced the program this year, a program that builds advanced leadership capabilities to influence direction, drive performance, and lead across complex systems. Participants are on track to complete the program next financial year.

Advertised vacancies finalised in 2024-25:

123



Emerging Leaders Program graduates Kirsten Chapman and Georgina Sabamba with CEO Gemma Lake



Michael Vailas and Elizabeth Thomson, graduates from the Emerging Leaders Program, with DCDD CEO Chris Hosking.



Number of people who attended across 4 different wellbeing at work training sessions:

251



Employees that have a formal flexible work agreement

207

Launch of the Mental Health and Wellbeing Strategy 2025–2029

To support the launch of the AGD Mental Health and Wellbeing Strategy 2025–2029, a range of events and training were rolled out to employees and managers, this included a panel discussion on wellbeing at work and training focused on:

- Mental Health is Everyone’s Business.
- Overwhelm, burnout and looking after you.
- Engaging and Supporting Teams.
- 7 Secrets to a Healthy Mind.



AGD staff participating in the Safe Work Month event - Tug of War: Working together to protect workers’ mental health

Division Training

In addition to NTPS and department training, divisions schedule training to meet specific operational needs, equip employees with the capability to fulfill their roles and meet legislative requirements, including:

- Foundations of Public Sector Governance.
- ICAC Integrity Advocates Program.
- Professional Ethics.
- Programs with the Australian Evaluation Society.
- SFNT Masterclass delivered to legal teams.
- Essential topics delivered in-house to WorkSafe inspectors.
- Trauma-informed practice.
- Suicide General Awareness Training and Connector (SafeTALK) – Mates in Construction.
- Resilience and emotional intelligence courses.
- Vicarious trauma, wellbeing and mental health related courses to support employees and managers.
- Courses supporting positive duty, including preventing discrimination, harassment and bullying for supervisors and leaders, positive duty for leaders, and sexual harassment bystander intervention.
- Disability awareness and unconscious bias
- Managing and leading teams.
- NTPS systems and technology usage training.
- Writing and grammar workshops.

The divisions also supported employees to achieve academic qualifications.

Early careers programs

The department supported participants to undertake early career programs in 2024–25, including:

- 2 NTG trainees.
- 2 school-based traineeships.
- 4 vacation employment placements.
- 10 graduate development program participants.
- 6 Aboriginal Employment Program placements.

Average employee age:

42 years



Awards, achievements and milestones

2024 Chief Minister's Public Service Medal

Senior Registrar of the Alice Springs Local Court, Mrs Renae James, received the Chief Minister's Public Service Medal at the Darwin Convention Centre on 8 November 2024.

The Chief Minister's Awards for Excellence in the Public Sector formally recognises individuals, teams and work groups for exceptional achievements and outstanding partnerships between the public and private sectors.

Held annually, the awards acknowledge individuals and significant initiatives that make a positive difference to the public sector and Territory community.

In her role at the Local Court, Renae manages recruitment, staff induction and departure, circuit courts in remote communities and maintains daily operations at the court and throughout the regions.

Renae was recognised for her efforts in the past year, which was challenging with staff shortages, and managing media with the Territory's longest-running coronial inquest and security issues.



Donna Dreier Award

The Donna Dreier Award recognises the achievements of individuals who have demonstrated exceptional potential and professional excellence in the early years of their career. The award recipient for 2024 was Eleni Lymberis.

Eleni joined Legal Services as a graduate clerk in 2022 and progressed to the Litigation Unit, working on Royal Commission matters and representing clients in complex cases before the Supreme Court and NTCAT.

Eleni is an active NT Young Lawyers Committee member and completed the NT Bar Association advocacy course in 2023. She plans to use the award to pursue training in dispute resolution and mediation. Her dedication and impact exemplify the spirit of the Donna Dreier Award.

Law School Awards at Charles Darwin University

The Law School Awards recognise and honour the outstanding academic achievements of CDU students in the School of Law.

In 2024–25, 3 current and former AGD staff members received awards:

- Aine Buckley – Attorney-General's Medal.
- Aaliyah Rawnsley – High Potential First Nations Student Pre-Law award.
- Michaela Beattie – Outstanding Academic Achievement in Torts.

The Hon Marie-Claire Boothby MLA, Attorney-General, presented the Attorney-General Medal to Ms Buckley who, in the opinion of the School of Law at CDU is the most outstanding graduate from the preceding academic year.



**Aine Buckley -
Attorney-General's Medal
Recipient**

Legal Admissions Ceremonies

In 2024–25, 2 graduates from SFNT and DPP were admitted to practice at the Supreme Court of the Northern Territory. These graduates can now obtain their practising certificate and practice law in Australia.

Service Milestones

Service Milestones acknowledge eligible NTPS employees who reach significant milestones in government. In 2024–25, a total of 24 employees were recognised for their service.

Years of Service	Total
10	12
20	6
30	3
35	1
40	2



(L) Carol Sexton
sponsoring
(R) Odri Aubpty's
admission



Employment Instructions

Employment Instructions	
No. 1 – Filling vacancies	<ul style="list-style-type: none"> 123 advertised vacancies were finalised. The department Recruitment Standards comply with the employment instruction.
No. 2 – Probation	<ul style="list-style-type: none"> The department used the OneNTG probation procedure consistent with legislation, accessible on the intranet, Managers monitor probationary reports and timeframes.
No. 3 – Natural justice	<ul style="list-style-type: none"> The principles of natural justice are available to all employees. Natural justice is adhered to in all dealings with employees and reflected appropriately in internal policies and procedures.
No. 4 – Employee performance management and development systems	<ul style="list-style-type: none"> The department's piloted the myPerformance tool during 2024–25 and introduced new timeframes aligned to the department planning and reporting cycle. New guidance documentation was also developed and is accessible on the intranet. The department process integrates the department's strategic objectives with employees' work priorities and learning and development needs.
No. 5 – Medical examinations	<ul style="list-style-type: none"> Two employees directed to attend independent medical examinations to assess fitness for duty or inform an inability process.
No. 6 – Performance and inability	<ul style="list-style-type: none"> One employee performance and inability matter managed.
No. 7 – Discipline	<ul style="list-style-type: none"> Disciplinary processes commenced for 9 employees.
No. 8 – Internal complaints and Section 59 grievance reviews	<ul style="list-style-type: none"> The department uses the OneNTG Employee Complaints procedure to address internal employee grievances, assessable via the intranet. Four complaints were lodged with the department for internal review.
No. 9 – Employment records	<ul style="list-style-type: none"> The department ensures all personnel information is collected and handled in accordance with Employment Instructions and Information Privacy Principles.
No. 10 – Equal employment opportunity programs	<ul style="list-style-type: none"> The department applies special measures plans for Aboriginal employees. Five employees with a disability requested workplace adjustments and all were approved. 207 employees have flexible work arrangements in place. Training in cross-cultural awareness, unconscious bias and disability awareness is available to all employees. 84 employees undertook basic cross-cultural training in 2024–25
No. 11 – Occupational health and safety	<ul style="list-style-type: none"> The department has a work health and safety management system and complies with the employment instruction. Further information is detailed in the Governance and Legislative Reporting section of this report.
No. 12 – Code of conduct	<ul style="list-style-type: none"> New employees are made aware of the code of conduct through their appointment documents and the online and department induction processes. All employees are required to undertake the code of conduct essential training unit every 3 years. Access to policies on conflict of interest, acceptance of gifts and benefits, and outside employment are available on the intranet site. Annual reminders are issued for conflict of interest and outside employment.
No. 13 – Appropriate workplace behaviour	<ul style="list-style-type: none"> The department has an appropriate workplace behaviour policy available to employees on the intranet site. Mandatory training is available to all employees and a refresher is required every 3 years.
No. 14 – Redeployment and redundancy procedures	<ul style="list-style-type: none"> One employee accepted a voluntary redundancy. There were no redeployees.
No. 15 – Special measures: development of internal procedures with regards to the requirements of special measure programs.	<ul style="list-style-type: none"> The department has a specific special measures plan, which provides for Aboriginal applicants to be given priority consideration before other applicants for vacancies over 12 months. 93% of advertised vacancies were assessed under special measures provisions.

SFNT Masterclass



CDU Law Awards Ceremony
with AGD past and current
recipients – Aine Buckley,
Aaliyah Rawnsley and
Michaela Beattie

Governance & Legislative Reporting



Governance

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Legislative Reporting

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Governance

Committees and sub-committees manage, monitor and support special projects and specialist activities across the department or those led by the department. The terms of reference define their roles.

In September 2024, MoG changes prompted a structural realignment within the department. Concurrently, committee effectiveness reviews were conducted under established terms of reference.

These processes led to a comprehensive review and amendment of the department's governance structures and committees. The new governance arrangements introduced in 2024-25 are outlined on the following page.

The Executive Leadership Team



(L) Chris Cox, Executive Director, Justice Services; Leonique Swart, Deputy Chief Executive Officer; Lloyd Babb SC, Director, Public Prosecutions; Kerry Barnaart A/Executive Director, NT WorkSafe; Gemma Lake, Chief Executive Officer; Sarah McMaster, Senior Director Strategy and Performance; Ben Wild, A/Executive Director Legal Services; Janet Hanigan, Executive Director Strategic Policy Coordination; Brett Roach, Senior Director Business and Enabling Services / Chief Financial Officer

AGD Governance

Executive Leadership Team

- Leads strategic planning, performance monitoring, and policy direction for the department.
- Consider issues from a whole AGD perspective. Oversees risk, compliance, and inter-agency coordination aligned with the AGD Strategic Plan.
- Supports the CEO in fulfilling statutory and financial responsibilities.

Executive Management Team

- Rapidly responds to emerging operational, political, and reputational issues.
- Prioritises and coordinates short-term actions that cannot wait for ELT.
- Monitors progress on key (high risk) strategic projects and briefs for executive meetings.

Senior Leadership Team

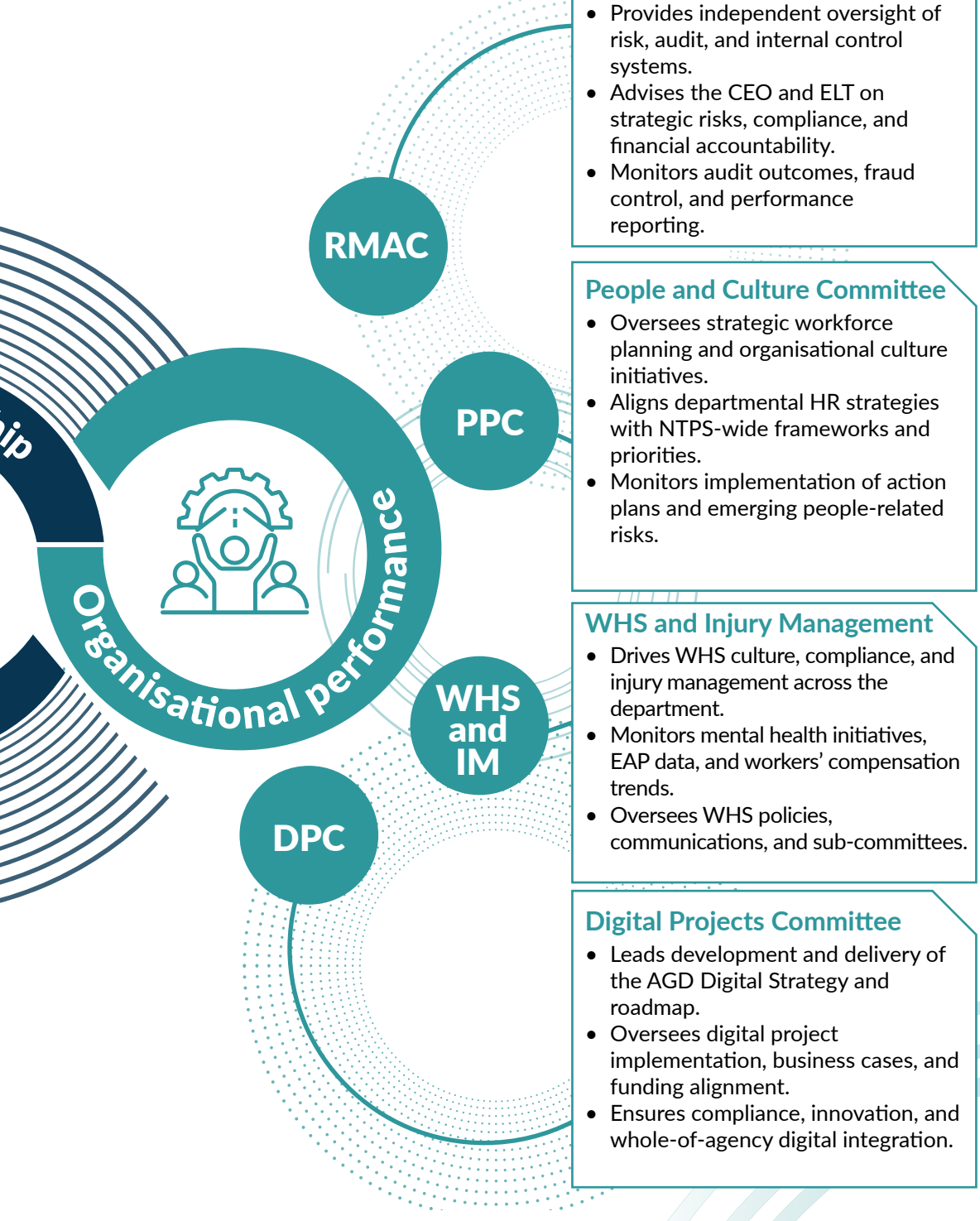
- Facilitates cross-divisional collaboration and knowledge sharing among senior leaders.
- Supports implementation of executive decisions and monitors strategic progress.
- Advises ELT on risks, issues, and operational developments from a whole-of-agency view.

Emergency and Business Continuity Committee

- Leads emergency preparedness, response, and recovery across the department.
- Coordinates business continuity planning and activation during disruptions.
- Ensures safety, service continuity, and post-incident review and recovery.



Committee structure





Internal audit

The department's internal audit function supports the department's strategic success by providing risk-based and value-added assurance and advisory services. The internal audit function is a key part of the department's governance framework, supporting agency-wide continuous improvement.

The function maintains its independence by reporting directly to the CEO, with additional oversight and advice provided by the Risk Management and Audit Committee.

The internal audit function commenced and finalised planned internal audits and ad hoc management reviews in 2024–25 related to the following areas:

- recruitment.
- readiness for meeting positive duty requirements.
- travel.
- procurement.
- information security.

Audits reported by the Auditor-General's Office

The internal audit function supports the Risk Management and Audit Committee to monitor the implementation of actions agreed upon in Auditor-General audits from the current and earlier financial years.

The Auditor-General's Office conducted the following audits in 2024–25:

- The former Department of the Attorney-General and Justice End of Year Review 2023–24.
- Common Funds of the Public Trustee Financial Statements audit for the year ending 30 June 2024.
- Office of the Public Trustee – Interim Financial Statements Audit for the year ending 30 June 2025.
- Attorney-General's Department Agency Controls Audit for the year ending 30 June 2025 (report pending).

Work health, safety and wellbeing

During 2024–25, the department focused on reviewing the governance and compliance arrangements for emergency management, business continuity and work health and safety.

Department employees volunteered for the roles of Fire Warden, Mental Health First Aid Officers and to participate in Work Health and Safety Committees. These are unpaid roles in addition to their normal duties.

Employees volunteering as First Aid Officers receive a fortnightly allowance payable under Enterprise Agreement provisions.

The department uses the NTG Figtree online WHS incident reporting system to capture and manage incidents.

During the reporting period, the department actively managed health, safety and wellbeing issues.

Key achievements include:

- Updated mapping of all emergency arrangements across the department following MoG accommodation moves.
- Established a new Emergency Management Chief Fire Warden community of practice to support building emergency management committees across the department.
- Reviewed division building emergency plans, audited equipment and revised wet season planning and documentation.
- Revised the Executive Leadership Statement of Commitment – Work Health and Safety and Mentally Healthy Workplaces expanding commitment to include positive duty obligations.
- Implemented the following wellbeing initiatives in 2024–25:
 - Established the Mentally Healthy Workplaces working group to deliver short and medium term wellbeing initiatives.
 - Increased Employee Assistance Program sessions for all employees and immediate family from 3 to 6 sessions.
 - Introduced Mental Health First Aid Officers into our emergency management structures.
 - Designed and launched the department's first Mental Health and Wellbeing Strategy 2025–29. The strategy was informed by People Matter Survey 2023 results and employee consultation sessions. The Strategy is presented on the next page.

Incident Reporting

In 2024–25, a total of 44 incidents were reported, the same number as 2023–24. This included 17 near miss incidents and 3 notifiable incidents as defined under section 35 of the *Work Health and Safety (uniform Legislation) Act 2011*.

Workers Compensation

Gallagher Bassett is the claims manager for the NT Public Service self-insurance workers' compensation scheme, and the department pays an annual risk premium towards the NTPS worker's compensation claims management arrangements to the Department of Treasury and Finance.

There were 4 new workers' compensation claims lodged during 2024–25 compared to 5 for the same period in 2023–24. As of 30 June 2025, 12 claims remain open.



Boosting our resilience

Our vision is an inclusive workplace where employees can thrive and fulfill their potential at work.

By embedding wellbeing into our culture we seek to connect, support, develop and empower our employees to boost their mental health and wellbeing and build a resilient organisation.



Protect

Safe work environments

Review our ways of working in both physical and online environments to design and maintain a safe, healthy, and hazard-free workplace, fostering a supportive and inclusive climate.

Good work practices

Provide information to employees and managers about good work practices designed to protect wellbeing at work, such as the Right to Disconnect and Flexible Work Options. Support managers in the application of these policies and procedures in our department.

Responding to distress protocols

Develop clear guidance and protocols to equip managers to recognise and respond to employee distress and take proactive steps within their role to protect employee mental health at these time points.



Grow

Workplace mental health training

Provide department-wide and role specific information and training on key topics (eg psychosocial risk management) so our people can actively contribute to creating a mentally healthy workplace.

Building skills for personal wellbeing and resilience

Offer information on key topics to support employees to act for their own wellbeing, enhance resilience and self-management (eg managing stress).

Wellbeing self-check in

Provide a tool for employees to complete a confidential mental health self-check-in, create a proactive wellbeing plan and apply personal skills for wellbeing.

This strategy is a key initiative from the 2023 People Matter Survey responses



Support & respond

Wellbeing conversations

Embed wellbeing conversations into regular 1:1 catch ups and development discussions and provide resources for managers to effectively undertake these conversations.

Critical incident response

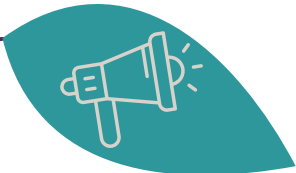
Review and improve our responses to critical incidents, develop protocols and offer evidence informed post incident support for our employees.

Stay and return to work processes

Provide further manager guidance and information on stay-at-work and return-to-work topics, enabling them to better assist employees with recovery and return following workplace injuries or illnesses.

Mental Health First Aid Officers

Embed Mental Health First Aid Officers into the department's emergency response governance structures to recognise, understand, and respond to someone experiencing a mental health problem.



Promote

Promote wellbeing activities

Continue to promote wellbeing activities aimed at improving personal wellbeing based on what our employees would like to see.

Increase our social connection and collective action

Continue to promote activities that foster social connection, belonging and inclusion within our agency and actively work to promote positive, safe workplace behaviours.



Legislative reporting

Information management

The department receives information management services (records management) through shared service arrangements with the Department of Corporate and Digital Development (DCDD).

Records and information management

Territory Records Manager (TRM) is the government's electronic record management system, used by the department to meet compliance, information sharing, and changing business needs. The department complies with the NT Government Records Management Standards for Public Organisations.

Information Act 2002

The *Information Act 2002* provides a right of access to government information held by the department, limited only in those circumstances where the disclosure of certain information would be contrary to the public interest. The Act also protects the privacy of personal information held by the department.

Section 11 of the Act requires the department to publish, at least annually, the following information:

- The department's structure and functions.
- The types of government information held by the department and whether that information may be accessed.
- The procedures for obtaining access to government information or correcting personal information held by the department.

The department's structure and functions are detailed in the Our department and Output performance sections of this report.

The types of information held by the department is detailed in the Appendices.

The department's website outlines the steps to submit a request for information under the Act and lists the available information at:

<https://agd.nt.gov.au/access-to-information>

The table below provides an overview of applications received by the department under the Act.

Applications to access government information

Application type/ status	Number of applications
Applications carried forward from 2024-25	2
To access personal information	1
To access non-personal (Government) information	1
To access mixed personal and non-personal information	0
To correct personal information	0
Internal Reviews	0
New applications received in 2024-25	82
To access personal information	38
To access non-personal (Government) information	28
To access mixed personal and non-personal information	10
To correct personal information	1
Internal Reviews	5
Complaints	0
Total applications (new and carried forward)	84
Applications withdrawn	7
Applications transferred to another agency	1
Total applications completed	66
Total applications finalised	74
Applications on hand at 30 June 2025	10

Construction Contracts (Security of Payments) Act 2004

Applications and registrations

Year	Adjudicator registration numbers	
	Annual registration numbers	Total number registered
2020-21	6	84
2021-22	3	87
2022-23	2	88
2023-24	5	92
2024-25	0	43

Applications and determinations

Year	Number of applications	Number of determinations	Number of withdrawals and rejections of applications (e.g. for being made out of time)	Number of court actions resulting from determinations & appointments of adjudicators
2020-21	5	5	0	0
2021-22	17	2	14	0
2022-23	7	7	1	1
2023-24	15	14	1	0
2024-25	11	9	0	0

Adjudicator fees (rounded up to the nearest dollar)

Year	No. of (known) applications determined	Total fees charged	Average fee	Award total	Total fees as a percentage of total amount awarded
2020-21	5	\$59 093	\$11 819	\$1 634 721	3.61%
2021-22	3	\$35 858	\$11 953	\$250 883	14.29%
2022-23	20	\$321 186	\$16 905	\$22 478 662	1.43%
2023-24	14	\$164 468	\$12 651	\$18 878 268	0.86%
2024-25	9	\$141 022	\$14 102	\$810 715	1.73%

Legislation enacted

The following legislation was developed by the department and enacted.

Act No.	Legislation	Date of Assent
14th Assembly 2024 (July 2024 to August 2024)		
	Nil	
15th Assembly 2024		
16	<i>Bail Legislation Amendment Act 2024</i>	29/10/2024
18	<i>Criminal Code Amendment Act 2024</i>	29/10/2024
20	<i>Sentencing Amendment Act 2024</i>	01/11/2024
15th Assembly 2025		
9	<i>Bail and Youth Justice Legislation Amendment Act 2025</i>	30/04/2025
12	<i>Domestic and Family Violence and Victims Legislation Amendment Act 2025</i>	06/06/2025
14	<i>Attorney-General Legislation Amendment Act 2025</i>	06/06/2025

Financial Performance



Our financial performance

65

Financial statement overview

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Our financial performance

Overview

Our financial statements are prepared on an accrual basis consistent with the Northern Territory Government's fiscal management framework and the Australian Accounting Standards. They provide information about the financial operations and position of the department, as well as changes in equity and cash flow for the year.

2024–25 Operating performance

In 2024–25 the department incurred expenses totalling \$214.975 million against a revised budget of \$220.302 million, an underspend of \$5.327 million.

The underbudget position was primarily due to delays in the implementation of residential programmes at the Groote Eylandt Alternatives to Custody facility, the expansion of Law and Justice Groups and below budget notional charges from the Department of Corporate and Digital Development.

Comprehensive operating statement

	2024–25 Revised Budget \$000	2024–25 Actuals \$000	Variance \$000
Operating income	209 310	209 125	(185)
Operating expense	220 302	214 975	5 327
Net deficit operating result ¹	(10 992)	(5 850)	5 143

1. Agencies are not-for-profit and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years. Underspending, as detailed in the notes above explain the lower than forecast deficit.

Income

The department's total income for 2024–25 was \$209.125 million against a revised budget of \$209.31 million.

66 per cent of the department's funding is through parliamentary output appropriation. Income is also derived from sales of goods and services, grants, and Commonwealth appropriation. Additionally, notional income is received for services provided free of

charge by the Department of Corporate and Digital Development for centralised corporate services including information technology and systems, records management, and human resources, and the Department of Infrastructure, Planning and Logistics for minor new works and repairs and maintenance on assets controlled by the department.

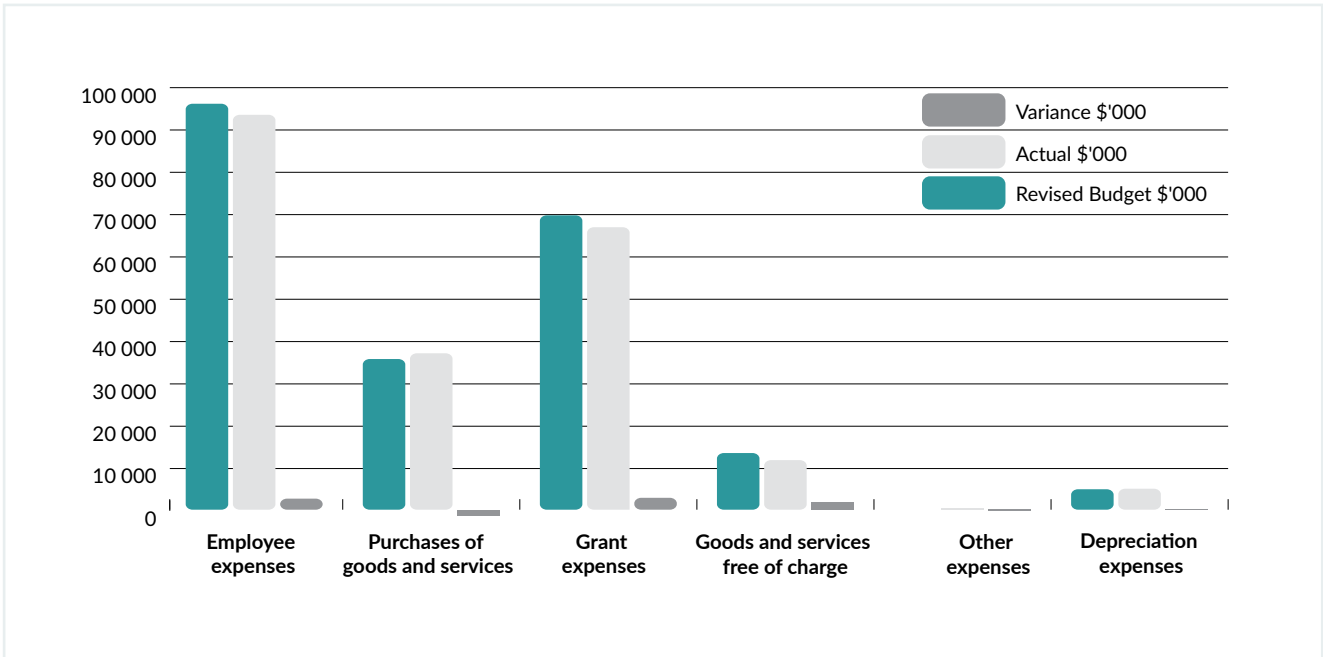
	2024-25 Revised Budget \$000	2024-25 Actual \$000	2024-25 Variance \$000
Grants and subsidies income	3 103	2 641	(462)
Output appropriation	137 532	137 532	0
Commonwealth appropriation	36 997	36 893	(104)
Sales of goods and services	13 561	15 072	1 511
Goods and services received free of charge	13 448	11 770	(1 678)
Other income	4 669	5 217	549
Total	209 310	209 125	(185)

Expenditure

The department incurred expenses totalling \$214.975 million against a revised budget of \$220.302 million, an underspend of \$5.327 million.

	2024-25 Revised Budget \$000	2024-25 Actual \$000	2024-25 Variance \$000
Employee expenses	96 363	93 738	2 625
Purchases of goods and services	35 764	37 128	(1 364)
Grant expenses	69 874	67 052	2 822
Goods and services free of charge	13 448	11 770	1 678
Other expenses		308	(308)
Depreciation expenses	4 853	4 979	(126)
Total	220 302	214 975	5 327

Expenditure



Employee expenditure

Employee expenditure includes all employee related expenditure such as salaries and wages, overtime and allowances, superannuation, payroll tax, FBT and other employee incidentals.

The department incurred employee expenses of \$93.738 million compared to a revised budget of \$96.363 million, an underspend of \$2.625 million.

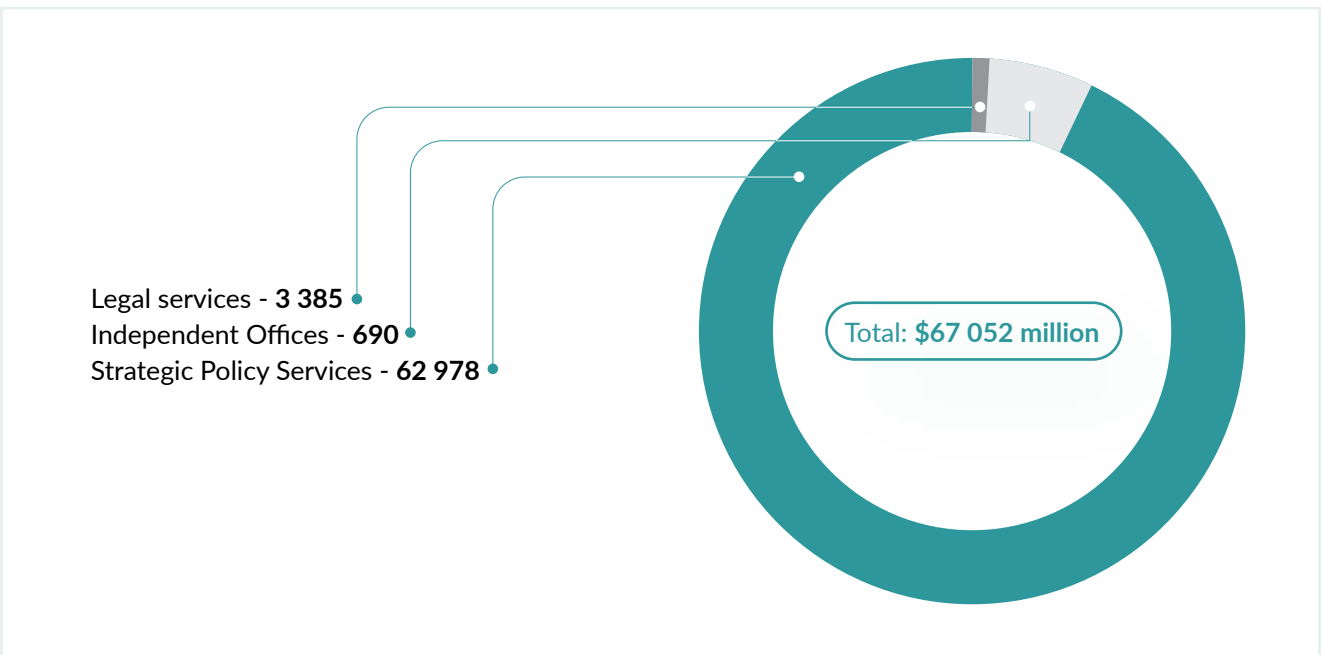
Purchase of goods and services

The department purchased goods and services to the value of \$37.128 million compared to a revised budget of \$35.764 million, an overspend of \$1.364 million.

Grants

The department provided grants to the value of \$67.052 million compared to a revised budget of \$69.874 million, an underspend of \$2.822 million.

2024-25 Grants expenditure by output group (\$M)



Financial statement overview

Financial statement overview

For the year ended 30 June 2025

Our financial statements are prepared on an accrual basis consistent with the Northern Territory Government's fiscal management framework and the Australian Accounting Standards. They provide information about the financial operations and position of the department, as well as changes in equity and cash flow for the year. The financial statements inform our stakeholders and the public of our performance, our expenditure of government funds and any significant issues.

The establishment of budgets and performance by output groups ensures that resource allocation decisions achieve the results intended by Government. Note 3 to the financial statements provides details of our performance by output group.

Extensive machinery of government changes occurred following the 2024 Northern Territory general election, including creation of several new agencies and disaggregation of functions. As a result of machinery of government changes, the Attorney-General's Department is a new agency with an effective commencement date of 1 July 2024, with all opening balances being zero.

Certification of the financial statements

We certify that the attached financial statements for the Attorney General's Department have been prepared based on proper accounts and records in accordance with Australian Accounting Standards and with the requirements as prescribed in the *Financial Management Act 1995* and Treasurer's Directions.

We further state that the information set out in the comprehensive operating statement, balance sheet, statement of changes in equity, cash flow statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2025 and the financial position on that date.

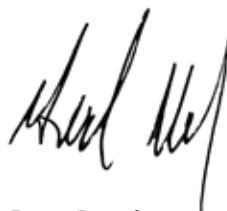
At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



Leonique Swart

Acting Chief Executive Officer

29 August 2025



Brett Roach

Chief Finance Officer

29 August 2025

Comprehensive operating statement

For the year ended 30 June 2025

	Note	2025 \$000
INCOME		
Grants and subsidies received	4	
Current		2 641
Appropriation	5	
Output		137 532
Commonwealth (excluding capital appropriation)		36 893
Sales of goods and services	6	15 072
Goods and services received free of charge	7	11 770
Other income	8	5 217
TOTAL INCOME²		209 125
EXPENSES		
Employee benefits expense	9	93 738
Administrative expenses		
Purchases of goods and services	10	37 128
Depreciation and amortisation	16, 17	4 979
Other administrative expenses ¹		12 078
Grants and subsidies expenses		
Current	11	67 052
TOTAL EXPENSES²		214 975
Net Surplus/(Deficit)		(5 850)
OTHER COMPREHENSIVE INCOME		
Items that will not be reclassified to net surplus/deficit		
Changes in asset revaluation surplus	22	206 287
TOTAL OTHER COMPREHENSIVE INCOME		206 287
COMPREHENSIVE RESULT		200 436

¹ Includes DCDD service charges and DIPL repairs and maintenance service charges.

² The comprehensive operating statement is to be read in conjunction with the notes to the financial statements.

Balance Sheet

As at 30 June 2025

	Note	2025 \$000
ASSETS		
Current Assets		
Cash and deposits	13	17 799
Receivables	15	1 710
Total current assets		19 509
Non-current assets		
Receivables	15	3
Property, plant and equipment	16, 23	244 253
Heritage and cultural assets	17, 23	928
Total non-current assets		245 183
TOTAL ASSETS		264 692
LIABILITIES		
Current liabilities		
Deposits held	18	789
Payables	19	5 844
Provisions	20	13 213
Other liabilities	21	1 033
Total current liabilities		20 880
Non-current liabilities		
Provisions	20	65
Total non-current liabilities		65
TOTAL LIABILITIES		20 945
NET ASSETS		243 747
EQUITY		
Capital		43 310
Reserves		206 287
Accumulated funds		(5 850)
TOTAL EQUITY		243 747

The balance sheet is to be read in conjunction with the notes to the financial statements.

Statement of changes in equity

For the year ended 30 June 2025

	Note	Equity at 1 July \$000	Comprehensive result \$000	Transactions with owners in their capacity as owners \$000	Equity at 30 June \$000
2025					
Accumulated funds	22		5 850		5 850
			5 850		5 850
Reserves			(206 287)		(206 287)
			(206 287)		(206 287)
Capital - transactions with owners					
Equity injections					
Capital appropriation				(556)	(556)
Equity transfers in				(71 731)	(71 731)
Other equity injections				(14 962)	(14 962)
Equity withdrawals					
Capital withdrawal				15 260	15 260
Equity transfers out				28 680	28 680
Total Capital - transactions with owners				(43 310)	(43 310)
Total Equity at end of financial year			(200 437)	(43 310)	(243 747)

The statement of changes in equity is to be read in conjunction with the notes to the financial statements.

Cash flow statement

For the year ended 30 June 2025

	Note	2025 \$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		2 641
Appropriation received		
Output		137 532
Commonwealth (excluding capital appropriation)		36 893
Other Agency Receipts		11 499
Receipts from sales of goods and services		11 937
Total operating receipts		200 501
Operating payments		
Payments to employees		(78 336)
Payments for goods and services		(37 291)
Grants and subsidies paid		
Current		(67 052)
Total operating payments		(182 678)
Net cash from/(used in) operating activities	14	17 823
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing payments		
Purchases of non-financial assets		(1 073)
Total investing payments		(1 073)
Net cash from/(used in) investing activities		(1 073)
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Deposits received		789
Equity injections		
Capital appropriation	5	556
Other equity injections		14 962
Total financing receipts		16 307
Financing payments		
Equity withdrawals		(15 260)
Total financing payments		(15 260)
Net cash from/(used in) financing activities	14	1 048
Net increase/(decrease) in cash held		17 799
CASH AT END OF FINANCIAL YEAR	13	17 799

The cash flow statement is to be read in conjunction with the notes to the financial statements

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1. Objectives and funding

The Attorney-General's Department provides strategic law and legal policy services to government, strategic policy support across the justice continuum, support to courts and tribunals, prosecutions, regulatory, registration and board secretariat services, advocacy, guardianship, trusts, estates and will services, and mediation and complaint resolution services.

The department considered primary users of these financial statements and their needs for information and quantitative thresholds to determine which accounting policy information is material and therefore must be disclosed.

The department is predominantly funded, and therefore dependent, on the receipt of parliamentary appropriations. The financial statements encompass all funds through which the agency controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the agency are summarised into several output groups. Note 1 provides summarised financial information in the form of a comprehensive operating statement by the output group.

- **Legal services**

- **Objective:** Quality legal advice and representation for government.
- **Solicitor for the Northern Territory**
Provide government with quality legal services including legal advice and representation.
- **Solicitor-General**
Act as counsel for the Crown in right of the Northern Territory of Australia and for any person for whom the Attorney-General requests the Solicitor-General to act, including legal advice to the Administrator, the Attorney-General, executive government and Cabinet office, and at the discretion of the Attorney-General, to the Legislative Assembly and its various committees.
- **Crime victims services**
Administer the Crime Victims Assistance scheme and register to assist victims of violent crime and meet the Territory's obligations under the National Redress

Scheme. Recover victim payments from offenders, manage counselling and support services grants, and advise the Attorney-General on victim-related matters.

- **Strategic policy services**

- **Objective:** Quality advice and coordination of strategic reform and policy development for government.
- **Legal and strategic policy**
Develop, review and implement legislative change, and advise the Attorney General and government on law and justice measures. Lead, coordinate and provide advice on significant strategic policy projects including establishing governance arrangements and partnerships to support implementation. Administer National Legal Assistance Partnership grants on behalf of the Territory and Commonwealth.
- **Criminal justice research, evaluation and statistics**
Provide statistics and research to build an evidence base to develop, monitor and evaluate criminal justice policies and practices. Lead, provide advice and coordinate monitoring and evaluation activities.
- **Aboriginal Justice**
Lead the implementation of the Northern Territory Aboriginal Justice Agreement.

- **Justice services**

- **Objective:** An accessible and fair justice, and land titles management system that deals with matters expeditiously in a way that promotes, protects and respects rights.
- **Higher courts**
Provide processing and appropriate case-flow management for higher courts, including the Supreme Court and courts of appeal.
- **Lower courts**
Provide processing and appropriate case-flow management for lower courts, tribunals and other statutory offices.
- **NT Civil and Administrative Tribunal**
Provide a forum to resolve smaller legal disputes, reconsider government decisions

and help ensure certain important human rights are respected.

- **Registrar-General**
Register dealings with land and other property, powers of attorney, births, deaths, marriages, and changes of name and sex or gender.
- **Parole Board**
Provide secretariat support to the Parole Board of the Northern Territory and undertake associated administrative duties.
- **Director of Public Prosecutions**
 - **Objective:** The Territory community is provided with an independent public prosecution service.
 - **Director of Public Prosecutions**
Provide an independent public prosecution service to the Territory, and witness and victim support services during the criminal justice process.
- **Independent offices**
 - **Objective:** The Territory community has access to services that protect, advocate and promote a person's legal rights and interests, and contribute towards an equitable society.
 - **Anti-Discrimination Commission**
Eliminate and prevent discrimination, sexual harassment and victimisation by raising awareness about individuals' rights and responsibilities in the Territory through public education and training, complaints handling, community engagement and positive duty implementation. Promote the rights of people detained or receiving treatment under the *Mental Health and Related Services Act 1998* and the *Disability Services Act 1993* through the Community Visitor Program.
 - **Children's Commissioner**
Handle complaints relating to services provided to vulnerable children including undertaking investigations and inquiries into systemic issues. Monitor the administration of the *Care and Protection of Children Act 2007* and places where children are held involuntarily in institutional settings. Promote and advocate for the rights, interests and wellbeing of vulnerable children.
- **Consumer Affairs**
Regulate and promote rights and responsibilities to consumers and business through education and compliance actions. Provide dispute resolution services for consumer law, business and residential tenancies, and residential building matters.
- **Health and Community Services Complaints**
Commission Resolve complaints between users and providers of health and community services in the Territory. Provide recommendations to improve service delivery and encourage awareness of the rights and responsibilities of users and providers of health services, disability services and services for aged people.
- **Liquor Commission**
Provide secretariat support to the Liquor Commission of the Northern Territory and undertake associated administrative duties.
- **Public Guardian and Trustee**
Safeguard and promote the personal, legal and financial interests of Territorians by providing adult guardianship, trust, estate and wills services within a human rights framework.
- **NT WorkSafe**
 - **Objective:** Legislative reforms, safety awareness and education that supports industry, business and community needs.
 - **NT WorkSafe**
Work with Territory industry to influence best possible outcomes in work health and safety including dangerous goods, electrical safety and rehabilitation, and compensation for injured workers returning to work
- **Corporate and shared services**
 - **Objective:** The performance of the agency's business units is improved through strategic leadership, governance and efficient support services.
 - **Corporate and governance**
Provide strategic, governance and support services to facilitate agency operations.
 - **Shared services received**
Receive corporate services from the Department of Corporate and Digital Development. Receive infrastructure services from the Department of Logistics and Infrastructure.

Machinery of government changes

It is usual practice to include in the financial statements comparative results of the prior financial year. During the reporting period, the Department was significantly impacted by administrative restructuring as part of Machinery of Government changes initiated in September 2024. This restructuring involved wide scale transfer of functions into and out of the Department. Because of these changes it was not administratively practical to have attempted to recast an opening budget covering all transferred functions.

2. Statement of material accounting policy information

a) Statement of compliance

These financial statements are general purpose financial statements and have been prepared in accordance with the requirements of the *Financial Management Act 1995*, related Treasurer's Directions and Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board. The *Financial Management Act 1995* requires the Attorney General's Department to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of agency financial statements should include:

1. a certification of the financial statements
2. a comprehensive operating statement
3. a balance sheet
4. a statement of changes in equity
5. a cash flow statement and
6. applicable explanatory notes to the financial statements.

Standards and interpretations effective from 2024–25 financial year

Several amendments and interpretations have been issued that apply to the current reporting period, but are considered to have no or minimal impact on public sector reporting.

Standards and interpretations issued but not yet effective

No Australian accounting standards have been adopted early for 2024–25 financial year.

Several amendments interpretations have been issued that apply to future reporting periods but are considered to have no or minimal impact on public sector reporting.

b) Agency and Territory items

The financial statements of the Attorney General's Department include income, expenses, assets, liabilities and equity over which the Attorney General's Department has control (agency items) and is able to utilise to further its own objectives. Certain items, while managed by the agency, are administered and recorded by the Territory rather than the agency (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

Central Holding Authority

The Central Holding Authority is the 'parent body' that represents the government's ownership interest in government-controlled entities.

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the government and managed by agencies on behalf of the government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to agencies as well as certain Territory liabilities that are not practical or effective to assign to individual agencies such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the agency's financial statements. However, as the agency is accountable for certain Territory items managed on behalf of government, these items have been separately disclosed in Note 28 – Schedule of administered Territory items.

c) Presentation and rounding of amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts of \$500 or less being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

d) Contributions by and distributions to government

The agency may receive contributions from government where the government is acting as owner of the agency. Conversely, the agency may make distributions to government. In accordance with the *Financial Management Act 1995* and Treasurer's Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, government. These designated contributions and distributions are treated by the agency as adjustments to equity.

The statement of changes in equity provides additional information in relation to contributions by, and distributions to, government.

3. Comprehensive operating statement by output group

		Legal Service	Strategic Policy Services	Justice Services
	Note	2025 \$000	2025 \$000	2025 \$000
INCOME				
Grants and subsidies revenue	4			
Current		-	-	1 790
Appropriation	5			
Output		20 906	32 593	39 843
Commonwealth		-	36 893	-
Sales of goods and services	6	(55)	-	9 744
Goods and services received free of charge	7	-	-	-
Other income	8	3 379	134	587
TOTAL INCOME		24 230	69 620	51 964
EXPENSES				
Employee expenses	9	12 733	6 067	34 257
Administrative expenses				
Purchases of goods and services	10	7 413	1 347	18 178
Depreciation and amortisation	16, 17	3	-	4 834
Other administrative expenses ¹		(43)	-	195
Grants and subsidies expenses				
Current	11	3 385	62 977	-
TOTAL EXPENSES		23 491	70 391	57 464
NET SURPLUS/(DEFICIT)		739	(771)	(5 500)
OTHER COMPREHENSIVE INCOME				
Items that will not be reclassified to net				
Changes in asset revaluation surplus		-	-	-
TOTAL OTHER COMPREHENSIVE INCOME		-	-	-
COMPREHENSIVE RESULT		739	(771)	(5 500)

¹ Includes DCDD service charges and DLI repairs and maintenance service charges.

This comprehensive operating statement by output group is to be read in conjunction with the notes to the financial statements.

The Attorney General's Department is predominantly funded by parliamentary appropriations for the provision of outputs. Outputs are the services provided or goods produced by an agency for users external to the agency. They support the delivery of the agency's objectives and or statutory responsibilities. The above table disaggregates revenue and expenses that enable delivery of services by output group which form part of the balances of the agency.

Director of Public Prosecutions	Independent Offices	NT WorkSafe	Corporate and Shared Services	Total
2025	2025	2025	2025	2025
\$000	\$000	\$000	\$000	\$000

851	-	-	-	2 641
18 718	13 793	5 473	6 206	137 532
-	-	-	-	36 893
-	1 983	3 400	-	15 072
-	-	-	11 770	11 770
-	1 161	1	(45)	5 217
19 569	16 937	8 874	17 931	209 125

15 586	13 115	7 451	4 528	93 738
4 359	2 494	1 950	1 387	37 128
6	103	17	16	4 979
(3)	7	-	11 923	12 078
-	690	-	-	67 052
19 948	16 409	9 418	17 854	214 975
(379)	528	(544)	77	(5 850)
-	-	-	206 287	206 287
-	-	-	206 287	206 287
(379)	528	(544)	206 364	200 436

4. Grants and subsidies revenue

	2025		
	\$000	\$000	\$000
	Revenue from contracts with customers	Other	Total
Current grants	-	2 641	2 641
Total grants and subsidies revenue	-	2 641	2 641

Grants revenue is recognised at fair value exclusive of GST in accordance with the requirements of AASB 15 *Revenue from Contracts with Customers* or AASB 1058 *Income of Not-for-Profit Entities*.

To determine if a grant should be accounted for under AASB 1058 or AASB 15, the department must determine if the relevant agreement is 'enforceable' and contains 'sufficiently specific' performance obligations. When assessing whether the performance obligations are 'sufficiently specific', the department has applied significant judgement by performing a detailed analysis of the terms and conditions contained in the grant agreement, including accompanying documentation (e.g. activity work plans) and where necessary holding discussions with relevant parties.

Income recognition from grants received by the department has been appropriately accounted for under AASB 1058 or AASB 15 based on the assessment performed.

Where assessed as AASB 15, revenue is initially deferred as unearned contract revenue liability, included in Note 21 Other liabilities, when received in advance and recognised as or when the performance obligations are satisfied.

The agency has adopted a low value contract threshold of \$50 000 excluding GST and recognises

revenue from contracts with a low value, upfront on receipt of income.

A financing component for consideration is only recognised if it is significant to the contract and the period between the transfer of goods and services and receipt of consideration is more than one year. For the 2024–25 reporting periods, there were no adjustments for the effects of a significant financing component.

Where grant agreements do not meet criteria above, it is accounted for under AASB 1058 and is recognised upfront on receipt of funding.

Capital grants with enforceable contracts and sufficiently specific obligations are deferred as an unearned capital grants liability, included in Note 21 Other liabilities, when received and subsequently recognised progressively as revenue as or when the agency satisfies its obligations under the agreement. Where a non-financial asset is purchased, revenue is recognised at the point in time the asset is acquired and control transfers to the agency.

Grant revenue, passed on from a Territory Government-controlled entity with the exception of the Central Holding Authority, is recognised upfront on receipt, irrespective of which revenue accounting standard it may fall under in accordance with the Treasurer's Direction on income.

5. Appropriation

	2025		
	\$000	\$000	\$000
	Revenue from contracts with customers	Other	Total
Output	-	137 532	137 532
Commonwealth	-	36 893	36 893
Total appropriation in the operating statement	-	174 425	174 425
Capital	-	556	556
Total appropriation in the cashflow statement	-	556	556

Output appropriation is the operating payment to each agency for the outputs they provide as specified in the *Appropriation (2024-25) Act 2024*. It does not include any allowance for major non-cash costs such as depreciation. Output appropriations do not have sufficiently specific performance obligations and recognised on receipt of funds.

Commonwealth appropriation follows from the intergovernmental agreement on federal financial relations, resulting in specific purpose payments (SPPs) and national partnership (NP) payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received

by the Department of Treasury and Finance on behalf of the Central Holding Authority and then passed on to the relevant agencies as Commonwealth appropriation.

Where Commonwealth appropriation received has an enforceable contract with sufficiently specific performance obligations, the transaction is accounted for under AASB 15 as revenue from contracts with customers. In this case, revenue is recognised as and when goods and or services are transferred to the customer or third-party beneficiary. Otherwise, revenue is recognised when the agency gains control of the funds.

a) Summary of changes to budget appropriations

The following table presents changes to budgeted appropriations authorised during the current financial year together with explanations for significant changes. It compares the amounts originally identified in the *Appropriation (2024-2025) Act 2024* with revised appropriations as reported in *2025-26 Budget Paper No. 3 Agency Budget Statements* and the final end of year appropriation.

The changes within this table relate only to appropriation and do not include agency revenue (for example, goods and services revenue and grants received directly by the agency) or expenditure. Refer to Note 29 Budgetary information for detailed information on variations to the agency's actual outcome compared to budget for revenue and expenses.

	Mid year 2024-25 budget appropriation	Revised 2024-25 budget appropriation	Change to budget appropriation	Note	Final 2024-25 budget appropriation	Change to budget appropriation
	\$000	\$000	\$000		\$000	\$000
Output	122 544	137 532	14 988	i	137 532	-
Capital	556	556	-		556	-
Commonwealth	37 203	36 997	(206)		36 893	(104)
Total appropriation	160 303	175 085	14 782		174 981	(104)

Output and capital appropriations reflect funding as a direct result of government-approved decisions, with actual funding received by the Attorney General's Department in line with the budgeted amounts.

Commonwealth appropriation reflects funding anticipated to be received from the Commonwealth for both operational and capital purposes. As Commonwealth appropriations are largely recognised as or when performance obligations are satisfied, the actual amounts received by the

Attorney General's Department and reported in these financial statements may vary from the budgeted amounts reported in this table.

The following are explanations of changes over \$1 million or where there is a significant offset resulting in net changes under \$1 million.

- i. During 2024-25, additional output appropriation was provided to meet increased activity in the criminal justice system.

6. Sales of goods and services

	2025		
	\$000	\$000	\$000
	Revenue from contracts with customers	Other	Total
Fees from regulatory services	11 499	-	11 499
Sale of goods and service delivery revenue	-	3 573	3 573
Total sales of goods and services	11 499	3 573	15 072

Fees from regulatory services

Revenue from regulatory fees is for the provision of services such as court fees, land title searches and lodgements, management fees and levies. The fees are generally recognised when the agency satisfies its performance obligations or upfront on receipt of cash for services within term of less than 12 months or with a low value of \$10 000 or less.

Where the agency's performance obligations for the issue of a non-intellectual property services the

revenue is recognised upfront on performance of the service. For intellectual property services, revenue is recognised at a point in time or overtime as or when the performance obligation is satisfied.

Sale of goods and service delivery revenue

Sale of goods and service delivery revenue comprise income from rendering of services, and sale of goods and services. These are recognised at fair values, exclusive of GST.

7. Goods and services received free of charge

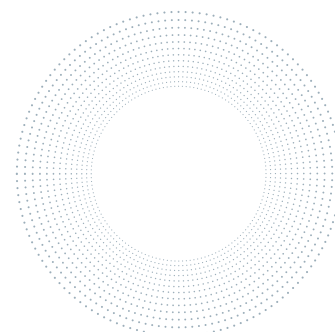
	2025
	\$000
Corporate and information services	10 039
Repairs and maintenance	1 731
Total goods and services received free of charge	11 770

Resources received free of charge are recognised as revenue when, and only when, a fair value can be reliably determined, and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense. Resources received free of charge are recorded as either revenue or gains depending on their nature.

Repairs and maintenance expenses incurred on the agency's assets and costs associated with administration of these expenses are centralised and in the Department of Logistics and Infrastructure on behalf of the agency, and form part of goods and services received free of charge by the agency.

In addition, the following corporate services staff and functions are centralised and provided by Department of Corporate and Digital Development on behalf of the agency and form part of goods and services received free of charge by the agency:

- financial services including accounts receivable, accounts payable and payroll
- employment and workforce services
- information management services
- procurement services
- property leasing services.



8. Other income

	2025		
	\$000	\$000	\$000
	Revenue from contracts with customers	Other	Total
Rental income	464	-	464
Miscellaneous revenue	7	4 746	4 753
Total other income	471	4 746	5 217

Rental income

Rental income arising from operating leases incidental to the core functions of the department is accounted for on a straight-line basis over the lease term.

Miscellaneous revenue

Miscellaneous revenue includes victims of crime levy and transfers from the agents licencing fidelity guarantee fund. Where funding is received for agreements that are enforceable and contain sufficiently specific performance obligations for the agency to transfer goods or services to the

grantor or third-party beneficiary, the transaction is accounted for under AASB 15 as revenue from contracts with customers. Where this criterion is not met, revenue is generally accounted under AASB 1058 and income is generally recognized upfront on receipt of funding.

Other income accounted for as revenue from contracts with customers have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

	2025 \$000
Type of good and service:	
Service delivery	464
Other	7
Total revenue from contracts with customers	471
Type of customer:	
Commonwealth Government	464
Non-government entities	7
Total revenue from contracts with customers	471
Timing of transfer of goods and services:	
Overtime	464
Point in time	7
Total revenue from contracts with customers	471

9. Employee benefits expense

	2025 \$000
Salaries and wages	75 844
Overtime	400
Superannuation expenses	8 737
Allowances	3 110
Fringe benefits tax	639
Payroll tax	5 008
Total employee benefits expense	93 738

The number of full-time equivalent employees for 2024–25 was 602.

Salaries and wages are recognised in the reporting period when the employee renders services to the Territory Government. It includes recreation leave, labour hire costs, allowances and other benefits, which are recognised in the reporting period when employees are entitled to the benefit or when incurred.

The recognition and measurement policy for employee benefits is detailed in Note 19 Payables and Note 20 Provisions.

10. Purchases of goods and services

	2025 \$000
The net surplus/(deficit) has been arrived at after charging the following expenses:	
Goods and services expenses:	
Agent service arrangements	3 958
Communications	877
Consultants ¹	637
Document production	151
Information technology charges and communications	5 205
Insurance premiums	656
Legal expenses ²	9 748
Library Services, membership and subscriptions	1 243
Marketing and promotion ³	167
Motor vehicle expenses	964
Official duty fares	2 025
Other equipment	552
Property Management	3 614
Recruitment ⁴	184
Regulatory and advisory boards and committees	1 470
Training and study	686
Travelling allowance	822
Utilities	1 687
Other goods and services	2 482
Total purchases of goods and services	37 128

¹ Includes marketing, promotion and IT consultants.

² Includes legal fees, claim and settlement costs.

³ Includes advertising for marketing and promotion but excludes marketing and promotion consultants² expenses, which are incorporated in the consultants² category.

⁴ Includes recruitment-related advertising costs.

Purchases of goods and services generally represent the day-to-day running costs incurred in normal operations, including supplies and service costs recognised in the reporting period in which they are incurred.

11. Grant and subsidies expenses

	2025 \$000
Current grant	
Private and not-for-profit sector	41 257
Other sectors of government	25 795
Total current grants	67 052

Current grants expenses are intended to finance the current activities of the recipient for which no economic benefits of equal value are receivable in return. Current grant expense largely comprises of both Commonwealth and Territory funding for legal assistance.

Current grant expenses are recognised as an expense in the reporting period in which they are paid or payable, exclusive of the amount of GST.

12. Write-offs, postponements, waiver, gifts and ex gratia payments

	2025 \$000	No. of trans.
Authorised under the <i>Financial Management Act 1995</i>		
Write-offs, postponements and waivers approved by the Treasurer		
Losses or deficiencies of money written off	51	2
Total write-offs, postponements and waivers approved by the Treasurer	51	2
Write-offs, postponements and waivers approved by delegates		
Losses or deficiencies of money written off	51	34
Postponement of right to receive or recover money or property	21	10
Total write-offs, postponements and waivers approved by delegates	72	44
Total authorised under the <i>Financial Management Act 1995</i>	123	46

Write-off

Write-offs reflect the removal from accounting records the value of public money or public property owing to, or loss sustained by the Territory or agency. It refers to circumstance where the Territory or an agency has made all attempts to pursue the debt, however, is deemed irrecoverable due to reasons beyond the Territory or an agency's control. Write-offs result in no cash outlay and are accounted for under 'Other administrative expenses' in the comprehensive operating statement.

Waiver

Waivers reflect the election to forego a legal right to recover public money or receive public property. Once agreed with and communicated to the debtor, it will have the effect of extinguishing the debt and renouncing the right to any future claim on that public money or public property. Waivers result in no cash outlay and are accounted for under 'Current grants and subsidies expense' in the comprehensive operating statement.

Postponement

A postponement is a deferral of a right to recover public money or receipt of public property from its due date. This has no effect on revenues or expenses recognised but may affect cash inflows or assets in use.

Gifts

A gift is an asset or property, deemed surplus to government's requirements, transferred to a suitable recipient, without receiving any consideration or

compensation, and where there is no constructive or legal obligation for the transfer. Gifted property is accounted under 'Other administrative expenses' in the comprehensive operating statement.

Ex gratia

Ex gratia payments or act-of-grace payments are gratuitous payments where no legal obligation exists. All ex-gratia payments are approved by the Treasurer. Ex gratia payments result in cash outlay and are accounted for under 'Purchases of goods and services' in the comprehensive operating statement.

13. Cash and deposits

	2025
	\$000
Cash on hand	4
Cash at bank	17 795
Total cash and deposits	17 799

For the purposes of the balance sheet and the cash flow statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in the Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner – refer also to Note 18.

14. Cash flow reconciliation

a) Reconciliation of cash

The total of agency 'Cash and deposits' of \$17,799 recorded in the balance sheet is consistent with that recorded as 'Cash' in the cash flow statement.

	2025
Reconciliation of net surplus/deficit to net cash from operating activities	\$000
Net surplus/deficit	(5 850)
<i>Non-cash items:</i>	
Depreciation and amortisation	4 979
Asset write-offs/write-downs	249
<i>Changes in assets and liabilities:</i>	
Decrease/increase in receivables	(1 710)
Decrease/increase in payables	5 844
Decrease/increase in provision for employee benefits	11 202
Decrease/increase in other provisions	2 076
Decrease/increase in other liabilities	1 033
Net cash from/(used in) operating activities	17 823

b) Reconciliation of liabilities arising from financing activities

	1 July	Appropriation	Equity injections / (withdrawals)	Deposits held Receipts / (Payments)	Total cash flows
		\$000	\$000	\$000	\$000
Deposits held	-	-	-	789	789
Capital	-	556	-	-	556
Other Equity	-	-	(297)	-	(297)
Total	-	556	(297)	789	1 048

c) Non-cash financing and investing activities

Lease transactions

During the 2024–25 financial year, there were no financing and investing transactions that did not require the use of cash.

15. Receivables

	2025
	\$000
Current	
Accounts receivable	913
Less: loss allowance	(179)
	734
Interest receivables	
GST receivables	586
Prepayments	387
	973
Non-current	
Other receivables	3
Total receivables	1 710

Receivables are initially recognised when the agency becomes a party to the contractual provisions of the instrument and are measured at fair value less any directly attributable transaction costs. Receivables include contract receivables, accounts receivable, accrued contract revenue and other receivables.

Receivables are subsequently measured at amortised cost using the effective interest method, less any impairments.

Accounts receivable and contract receivables are generally settled within 30 days and other receivables within 90 days.

The loss allowance reflects lifetime expected credit losses and represents the amount of receivables the agency estimates are likely to be uncollectible and are considered doubtful. Credit risk exposure of receivables.

Credit risk exposure of receivables

Receivables are monitored on an ongoing basis to ensure exposure to bad debts is not significant. The entity applies the simplified approach to measuring expected credit losses. This approach recognises a loss allowance based on lifetime expected credit losses for all accounts receivables, contracts receivables and accrued contract revenue. To measure expected credit losses, receivables have been grouped based on shared risk characteristics and days past due.

The expected loss rates are based on historical observed loss rates, adjusted to reflect current and forward-looking information.

In accordance with the provisions of the FMA, receivables are written off when based on

demonstrated actions to collect, there is no reasonable expectation of recovery for reasons beyond the agency's control.

The loss allowance for receivables at reporting date represents the amount of receivables the agency estimates is likely to be uncollectible and is considered doubtful. Ageing analysis and reconciliation of loss allowance for receivables as at the reporting date are disclosed below.

Internal receivables reflect amounts owing from entities controlled by the Northern Territory Government such as other agencies, government business divisions and government owned corporations. External receivables reflect amounts owing from third parties which are external to the Northern Territory Government.

Ageing analysis

	Gross Receivables	Loss rate	Expected credit losses	Net receivables
	\$000	%	\$000	\$000
Internal receivables				
Not overdue	6	0%	-	6
Overdue for less than 30 days	30	0%	-	30
Overdue for 30 to 60 days	-	0%	-	-
Overdue for more than 60 days	-	0%	-	-
Total internal receivables	36		-	36
External receivables				
Not overdue	1 377	0%	-	1 377
Overdue for less than 30 days	31	0%	-	31
Overdue for 30 to 60 days	11	9%	(1)	10
Overdue for more than 60 days	214	83%	(178)	36
Total external receivables	1 633		(179)	1 454

Total amounts disclosed exclude statutory amounts and prepayments as these do not meet the definition of a financial instrument and therefore will not reconcile the receivables note. It also excludes accrued contract revenue where no loss allowance has been provided.

Reconciliation of loss allowance for receivables

	2025
	\$000
External receivables	
Opening balance	-
Increase/decrease in allowance recognised in profit or loss	(179)
Total external receivables	(179)

16. Property, plant and equipment

a) Total property, plant and equipment

	2025
	\$000
Land	
At fair value	31 590
	31 590
Buildings	
At fair value	377 940
Less: accumulated depreciation	(168 247)
	209 693
Plant and equipment	
At fair value	23 165
Less: accumulated depreciation	(20 195)
	2 970
Total property, plant and equipment	244 253

Reconciliation of carrying amount of property, plant and equipment

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end year is set out below:

	Land	Buildings	Plant and equipment	Total
	\$000	\$000	\$000	\$000
Carrying amount as at 1 July	-	-	-	-
Additions	33 700	306 124	23 092	362 916
Disposals	-	(2 754)	-	(2 754)
Additions/disposals from administrative restructuring	-	(137 232)	(19 611)	(156 843)
Depreciation/amortisation expense	-	(4 385)	(584)	(4 969)
Revaluation increments/decrements	(2 110)	48 013	-	45 903
Total internal receivables	31 590	209 766	2 897	244 253

Acquisitions

Property, plant and equipment are initially recognised at cost.

property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

Major items of plant and equipment comprising a number of components that have different useful lives are accounted for as separate assets. Individual components may be replaced during the useful life of the complex asset.

Construction (work in progress)

As part of the financial management framework, the Department of Logistics and Infrastructure is responsible for managing general government capital works projects on a whole of government basis. Therefore, appropriation for capital works is provided directly to the Department of Logistics and Infrastructure and the cost of construction work in progress is recognised as an asset of that department. Once completed, capital works assets are transferred to the agency.

Revaluation of assets

Subsequent to initial recognition, assets belonging to the following classes of non-financial assets are revalued with sufficient regularity to ensure the carrying amount of these assets does not differ materially from their fair value at reporting date:

- land.
- buildings.
- infrastructure assets.

The above classes of property, plant and equipment include certain new assets initially recognised at cost. Such new assets will continue to be measured at cost, which is deemed to equate to fair value, until the next revaluation for that asset class occurs.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

The latest revaluations as at 30 June 2025 were independently conducted. The valuer was Colliers International (NT) Pty Limited. Refer to Note 23 Fair value for additional disclosures.

Impairment of assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Materially significant non-financial assets are assessed for indicators of impairment annually. If any indicator of impairment exists, the agency determines the asset's recoverable amount.

The asset's recoverable amount is determined as the higher of the asset's current replacement cost and fair value less costs to sell. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the comprehensive operating statement. They are disclosed as an expense unless the asset is carried at a revalued amount. Where the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus for that class of asset to the extent an available balance exists in the asset revaluation surplus.

In certain situations, an impairment loss may subsequently be reversed. Impairment loss may only be reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount. The reversal is limited so that the carrying amount of the asset does not exceed the revised estimate of its recoverable amount, nor exceed the net carrying amount that would have been determined had not impairment loss been recognised for the asset in the prior years. Where an asset is carried at a revalued amount, impairment reversal is recognised in the comprehensive operating statement as income to the extent that an impairment loss was previously recognised in the profit or loss, otherwise, impairment reversal results in an increase in the asset revaluation surplus.

Agency property, plant and equipment assets were assessed for impairment as at

30 June 2025. No impairment adjustments were required as a result of this review.

Depreciation and amortisation expense

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated using the straight-line method over their estimated useful lives. Assets are depreciated from the date of acquisition or from the time an asset is completed and held ready for use.

The estimated useful lives for each class of asset are in accordance with the agency's determination as follows:

	2025
Buildings	50-100 years
Plant and equipment	2-15 years

Right-of-use asset

The agency assesses at contract inception whether a contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration and hence contains a lease.

The agency recognises lease liabilities representing an obligation to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

The agency recognises right-of-use assets at the commencement date of the lease (the date the underlying asset is available for use).

If ownership of the leased asset transfers to the agency at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Right-of-use assets are subject to remeasurement principles consistent with the lease liability. This includes applying indexation and market rent review. Right-of-use assets are also revalued where a trigger

or event may indicate their carrying amount does not equal fair value.

The agency applies the inter-governmental leases recognition exemption as per the Treasurer's Direction – Leases and recognises these as an expense on a straight-line basis over the lease term. These largely relate to the lease of motor vehicles from NT Fleet. Leases of commercial properties for office accommodation are centralised with the Department of Corporate and Digital Development (DCDD). Consequently, all lease liabilities and right-of-use assets relating to these arrangements are recognised by DCDD and not disclosed within these financial statements.

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the agency to further its objectives, are measured at cost and depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets. These right-of-use assets are subject to impairment testing but are not subject to revaluation.

17. Heritage and cultural assets

	2025
	\$000
Carrying amount	
Gross carrying amount	1 213
Less: Accumulated depreciation	(285)
Total property, plant and equipment	928
Reconciliation of carrying amount	
Carrying amount at 1 July	938
Depreciation	(10)
Total property, plant and equipment	928

Heritage and cultural assets are valued at their original cost. An independent valuation was completed in 2022 however, some questions were raised by the department regarding the completeness of the final report. The assessment was finalised in 2023 and revaluation increment/(decrement) adjusted. A further adjustment to the valuation was recorded in 2024.

18. Deposits held

	2025
	\$000
Accountable officer's trust account (a)	467
Clearing money	322
Total deposits held	789

Deposits held comprise of Accountable Officer's Trust Account and clearing money.

Accountable Officer's Trust Accounts hold trust monies established under legislations held by the agency on behalf of others for a specific purpose and not for use in operations of government. These include cash bail, tenancy security deposits, professional standards and criminal court matters.

Clearing money is public money in transit that is payable to another entity. These funds typically do no contribute to the operations of the agency.

19. Payables

	2025
	\$000
Accounts payable	240
Accrued salaries and wages	2 251
Other accrued expenses	3 353
Total payables	5 844

Liabilities for accounts payable and other amounts payable are carried at amortised cost, which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the department. Accounts payable are normally settled within 20 days from receipt of valid invoices under \$1 million or 30 days for invoices over \$1 million.

Salaries and wages that are expected to be settled wholly within 12 months after the end of the period in which the employees render the service are recognised and measured at the amounts expected to be paid.

20. Provisions

	2025
	\$000
Current	
<i>Employee benefits</i>	
Recreation leave	10 018
Leave loading	1 054
Other employee benefits	130
<i>Other current provisions</i>	
Fringe Benefits Tax	25
Payroll Tax	723
Superannuation	1 263
	13 213
Non-current	
<i>Employee benefits</i>	
Other employee benefits	65
	65
Total provisions	13 278

Employee benefits

Provision for employee benefits include wages and salaries and recreation leave accumulated as a result of employees rendering services up to the reporting date. Liabilities arising in respect of recreation leave and other employee benefit liabilities that fall due within 12 months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after 12 months of the reporting date are measured at present value of estimated future cash flows, calculated using the appropriate government bond rate and taking into consideration expected future salary and wage levels, experience of employee departures and periods of service.

All recreation leave is classified as a current liability.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave and other leave entitlements
- other types of employee benefits.

As part of the financial management framework, the Central Holding Authority assumes the long service leave liabilities of government agencies, including Attorney-General's Department and therefore no long service leave liability is recognised within these financial statements.

21. Other liabilities

	2025
	\$000
Current	
Unearned contract revenue liability	1 033
Total deposits held	1 033

Unearned contract revenue liability

Unearned contract revenue liability relates to consideration received in advance from customers in respect of community peacemaking and mediation programs in remote areas. Unearned contract revenue liability balances as at 30 June 2025 is \$1,033

The agency anticipates to recognise as revenue, unearned contract revenue liability in accordance with the time bands below:

	2025
	\$000
Not later than one year	1 033
Total	1 033

Superannuation

Employees' superannuation entitlements are provided through the:

- Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS).
- Commonwealth Superannuation Scheme (CSS).
- or non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The agency makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee-nominated schemes. Superannuation liabilities related to government superannuation schemes are held by the Central Holding Authority and therefore not recognised in agency financial statements.

22. Reserves

Asset revaluation surplus

(i) Nature and purpose of the asset revaluation surplus

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the asset revaluation surplus.

(ii) Movements in the asset revaluation surplus

	Land	Buildings	Heritage and Cultural	Total
	\$000	\$000	\$000	\$000
Balance as at 1 July	-	-	-	-
Additions/disposals from administrative restructuring	25 980	134 019	384	206 287
Revaluation increments/decrements	(2 110)	48 014	-	45 904
Balance as at 30 June	23 870	182 033	384	206 287

23. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the agency include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments not available publicly but relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal agency adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost
- the fair value of derivative financial instruments is derived using current market yields and exchange rates appropriate to the instrument
- the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

All the agency's non-financial assets are measured at Level 3 and are held primarily for service potential rather than to generate cash inflows. Carrying amounts and reconciliation of movements are disclosed in Note 16 Property, Plant and Equipment and Note 17, Heritage and Cultural. These assets are measured using inputs not based on observable market data.

a) Valuation techniques and inputs

Valuation techniques and significant unobservable inputs used to measure fair value in 2024-25 are:

	Land	Techniques	Significant unobservable inputs
Asset classes			
Land	3	Cost Approach	
Buildings	3	Cost Approach	
Plant and equipment	3	Cost Approach	
Heritage and Cultural	3	Market data comparison	Valuer assessment restrictions

There were no changes in valuation techniques during 2024-25.

24. Financial instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

The agency's financial instruments include cash and deposits; receivables; deposits held and payables. These items represent non-complex and standard financial instruments, with limited or no exposure to credit, market or liquidity risks.

25. Related parties

i) Related parties

The Attorney-General's Department is a government administrative entity and is wholly owned and controlled by the Territory Government. Related parties of the department include:

- the portfolio minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the department directly
- close family members of the portfolio minister or KMP including spouses, children and dependents
- all public sector entities that are controlled and consolidated into the whole of government financial statements
- any entities controlled or jointly controlled by KMP's or the portfolio minister or controlled or jointly controlled by their close family members.

ii) Key management personnel (KMP)

Key management personnel of the Attorney-General's Department are those persons having authority and responsibility for planning, directing and controlling the activities of the Attorney-General's Department. These include the Attorney-General, the Chief Executive Officer and the members of the executive leadership team of the Attorney-General's Department.

iii) Remuneration of key management personnel

The details below excludes the salaries and other benefits of the Attorney-General as the minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's annual financial statements.

The aggregate compensation of key management personnel of Attorney-General's Department is set out below:

	2025
	\$000
Short-term benefits ¹	2 543
Long-term benefits ²	219
Termination benefits ³	45
Total remuneration of key management personnel	2 807

¹ Salary, recreation leave, higher duties allowance, leave loading, NT allowance

² Superannuation

³ Recreation leave in lieu

iv) Related party transactions:

Transactions with Northern Territory Government-controlled entities

The department's primary ongoing source of funding is received from the Central Holding Authority in the form of output and capital appropriation and on-passed Commonwealth national partnership and specific-purpose payments.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government-controlled entities.

Related party	2025			
	Revenue from related parties	Payments to related parties	Amounts owed by related parties	Amounts owed to related parties
	\$000	\$000	\$000	\$000
All NTG Government departments	362 765	41 233	35	4

The department's transactions with other government entities included the following significant transactions. The department's transactions with other government entities not specified below are not individually significant.

Related party	Nature	2025	
		Revenue from related parties 2024-25	Payments to related parties 2024-25
		\$000	\$000
Department of Corporate and Digital Development	Free of charge revenue and services in relation to corporate functions; provision of IT related services	10 039	11 111
Department of Infrastructure, Planning and Logistics	Free of charge revenue and services in relations to repairs and maintenance	1 731	1 731
Northern Territory Legal Aid Commission	Grants paid including the pass on of Commonwealth funding received under a national partnership agreement	-	25 795
NT Fleet	Provision, repair and maintenance of leased motor vehicles	-	587
Data Centre Services	Provision of IT related services	-	37
Jacana Energy	Supply of electricity	-	649
		11 770	39 910

Other related party transactions are as follows:

Given the breadth and depth of Territory Government activities, related parties will transact with the Territory public sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed.

26. Contingent liabilities and contingent assets

a) Contingent liabilities

The department has entered into a number of contracts or agreements with private and public organisations. These contracts and agreements include terms and conditions requiring the department to provide either a guarantee or indemnity to the beneficiaries.

The department maintains a register of contingent liabilities. Indemnities and guarantees require assessment and approval by either the Accountable Officer or the Treasurer, with ministerial endorsement. Contingent liabilities are not accounted for on the department's financial statement as they cannot be quantified, and the likelihood of occurrence is uncertain but considered low.

b) Contingent assets

Under the *Victims of Crime Assistance Act 2006*, the Territory is entitled to recover from an offender money equal to the amount of assistance, costs and disbursements paid to the victim under the Act; however, due to offenders being imprisoned for lengthy terms, being declared bankrupt or unable to be located, it is probable that significant proportions of the amounts owed are uncollectible.

Therefore, any contingent assets cannot be readily quantified.

27. Events subsequent to balance date

No events have arisen between the end of the financial year and the date of this report that require adjustment to or disclosure in these financial statements.

28. Schedule of administered Territory items

In addition to operating revenues controlled and utilised by an agency to fund its activities that are included in the financial statements, the agency also acts on behalf of the Territory Government in the management of administered items which predominantly comes from fees for regulatory services. An agency is unable to use administered items to further its own objectives without authorisation.

Administered items are transferred to and reported by the Central Holding Authority, as the parent entity of government. Administered income and expenses are not recognised in the agency's operating statement but are reported separately in accordance with Australian accounting standards.

The following Territory items are managed by the Attorney-General's Department on behalf of the government and are recorded in the Central Holding Authority (refer to Note 2b).

	2025
	\$000
TERRITORY INCOME AND EXPENSES	
Income	
Fees from regulatory services	1 983
Other income	131
Total income	2 114
Expenses	
Other administrative expenses	2 114
Total expenses	2 114
Territory income less expenses	-

29. Budgetary information

The following tables present the variation between the 2024–25 Mid-Year Report as at November 2024 and the 2024–25 actual amounts reported in the financial statements, together with explanations for significant variations.

The Mid-Year budget, published in November 2024, reflects the initial effects of this administrative restructuring. Accordingly, the Department, within its discretion, chose this published budget as the point of comparison as it affords more meaningful evaluation of end of year results

The variations within these tables do not include changes to budgeted appropriations from 2024–25 original budget to 2024–25 final budget. Refer to Note 5a for summary changes to budget appropriations.

	2025 Mid-year budget	2025 Actual	Variance	Note
Comprehensive operating statement	\$000	\$000	\$000	
INCOME				
Grants and subsidies revenue				
Current	2 467	2 641	174	
Appropriation				
Output	122 544	137 532	14 988	1
Commonwealth (excluding capital appropriation)	37 203	36 893	(310)	
Sales of goods and services	13 561	15 072	1 511	
Goods and services received free of charge	13 448	11 770	(1 678)	
Other income	4 669	5 217	548	
TOTAL INCOME	193 892	209 125	15 233	
EXPENSES				
Employee expenses	91 120	93 738	2 618	
Administrative expenses				
Purchases of goods and services	29 155	37 128	7 973	2
Depreciation and amortisation	4 853	4 979	126	
Services free of charge	13 448	11 770	(1 678)	
Other administrative expenses	-	308	308	
Grants and subsidies expenses				
Current	63 345	67 052	3 707	
Capital	2 928	-	(2 928)	3
TOTAL EXPENSES	204 849	214 975	10 126	
NET SURPLUS/(DEFICIT)	(10 957)	(5 850)	5 107	

Notes:

The following note descriptions relate to variances greater than 20 per cent or \$5 million where multiple significant variances have occurred.

1. Additional appropriation approved in response to meet increased activity in the criminal justice system and to fund acting Judiciary.
2. Additional funding for Legal Aid NT and other services.
3. Funding redirected for demand pressures.

	2025 Mid-year budget	2025 Actual	Variance	Note
Balance Sheet	\$000	\$000	\$000	
ASSETS				
Current assets				
Cash and deposits	9 193	17 799	8 606	1
Receivables	604	1 323	719	
Prepayments	493	387	(106)	
Total current assets	10 290	19 509	9 219	
Current assets				
Receivables	-	3	3	
Property, plant and equipment	195 298	244 253	48 955	2
Heritage and cultural assets	928	928	-	
Total non-current assets	196 226	245 183	48 958	
TOTAL ASSETS	206 516	264 692	58 176	
LIABILITIES				
Current liabilities				
Deposits held	5 257	789	(4 468)	3
Payables	7 639	5 844	(1 795)	4
Provisions	13 080	13 213	133	
Other liabilities		1 033	1 033	
Total current liabilities	25 976	20 880	(5 097)	
Non-current liabilities				
Provisions	-	65	65	
Total non-current liabilities	-	65	65	
TOTAL LIABILITIES	25 976	20 945	(5 032)	
NET ASSETS	180 540	243 747	63 207	
EQUITY				
Capital	31 113	43 310	12 197	5
Reserves	160 384	206 287	45 903	6
Accumulated funds	(10 957)	(5 850)	5 107	
TOTAL EQUITY	180 540	243 747	63 207	

Notes:

The following note descriptions relate to variances greater than 20 per cent or \$5 million where multiple significant variances have occurred.

1. The agency completed the financial year with a favourable performance against budget, driving the higher than budget cash balance.
2. Due to building revaluation increments as at 30 June 2025.
3. Deposits held budget was an estimate at the time of machinery of government changes impacting the agency.
4. Creditors and accruals budget was an estimate at the time of machinery of government changes impacting the agency.

5. Capital budget was predominantly equity injections/withdrawals and an estimate at the time of machinery of government changes impacting the agency.
6. A revaluation of land and buildings resulted in increments to land building values as at 30 June 2025.

	2025 Mid-year budget	2025 Actual	Variance	Note
Cash flow statement	\$000	\$000	\$000	
CASH FLOWS FROM OPERATING ACTIVITIES				
Operating receipts				
Grants and subsidies received				
Current	2 467	2 641	174	
Appropriation				
Output	122 544	137 532	14 988	1
Commonwealth (excluding capital appropriation)	37 203	36 893	(310)	
Other agency receipts	9 090	11 499	2 409	2
Receipts form sales of goods and services	9 140	11 937	2 797	2
Total operating receipts	180 444	200 501	20 058	
Operating payments				
Payments to employees	(78 040)	(78 336)	(296)	
Payments for goods and services	(28 618)	(37 291)	(8 673)	3
Grants and subsidies paid	(66 273)	(67 052)	(779)	4
Total operating payments	(172 931)	(182 678)	(9 748)	
Net cash from/(used in) operating activities	7 513	17 823	10 310	
CASH FLOWS FROM INVESTING ACTIVITIES				
Investing payments				
Purchases of non-financial assets	(556)	(1 073)	(517)	5
Total investing payments	(556)	(1 073)	(517)	
Net cash from/(used in) investing activities	(556)	(1 073)	(517)	
CASH FLOWS FROM FINANCING ACTIVITIES				
Financing receipts				
Deposits received	1 329	789	(540)	6
Equity injections				
Capital appropriation	556	556	-	
Other equity injections	14 377	14 962	585	
Total financing receipts	16 262	16 307	45	
Financing payments				
Equity withdrawals	23 959	15 260	(8 699)	7
Total financing payments	23 959	15 260	(8 699)	
Net cash from/(used in) financing activities	(7 697)	1 048	8 745	
Net increase/(decrease) in cash held	(740)	17 799	18 539	
CASH AT END OF FINANCIAL YEAR	(740)	17 799	18 539	

Notes:

The following note descriptions relate to variances greater than 20 per cent or \$5 million where multiple significant variances have occurred.

1. Additional funding for acting judiciary to meet increased activity in the criminal justice system and legal reform.
2. Predominantly due to increased property market activity and higher insurance rates self-insurers of workers compensation.
3. Provision of additional funding for Legal Aid NT and other services.
4. Primarily related to the establishment of the Alternative to Custody facility on Groote Eylandt.
5. Mainly related to the replacement of end-of-life audio visual equipment in numerous courtrooms.
6. The budget was an estimate at the time of machinery of government changes impacting the agency.
7. The equity withdrawals budget was an estimate at the time of machinery of government changes impacting the agency.

30. Budgetary information: Administered Territory items

The following table presents the variation between the 2024–25 original budget for administered items as reported in *2024–25 Budget Paper No. 3 Agency Budget Statements* and the 2024–25 actual amounts disclosed in Note 28 of these financial statements together with explanations for significant variations.

	2025 Mid-year budget	2025 Actual	Variance	Note
Administered Territory items	\$000	\$000	\$000	
TERRITORY INCOME AND EXPENSES				
Income				
Fees from regulatory services	824	1 983	1 159	1
Other	1 077	131	(946)	1
TOTAL INCOME	1 901	2 114	213	
EXPENSES				
Central Holding Authority income transferred	1 901	2 114	213	
TOTAL EXPENSES	1 901	2 114	213	
Territory income less expenses	-	-	-	

Notes:

The following note descriptions relate to variances greater than 20 per cent or \$5 million where multiple significant variances have occurred.

1. The budget was an estimate at the time of the machinery of government changes.

Business and Enabling Services



*(BR) Brett Roach, Michelle Crookes, Julie Caswell, Robert Lloyd
(FR) Jamie Handebo, Travis Summersides, Reva Gupta*

Appendices

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Statutory office holders and statutory offices

A number of statutory offices came under the umbrella of the department in 2024–25 for the purposes of the *Public Sector Employment and Management Act 1993* and the *Financial Management Act 1995*.

The independent statutory offices are included in the department's output structure for funding and reporting on performance against the approved agency budget. The department has no authority to direct statutory offices in the execution of their independent functions.

It should be noted that the functions and independence of statutory offices are maintained by their respective Acts.

Statutory office holders

Appointment	Act
Advisors to the Committee	<i>Care and Protection of Children Act 2007</i>
Analyst	<i>Misuse of Drugs Act 1990</i>
Anti-Discrimination Commissioner	<i>Anti-Discrimination Act 1992</i>
Assessors	<i>Victims of Crime Assistance Act 2006</i>
Associate Judges	<i>Supreme Court Act 1979</i>
Chairperson, Deputy Chairperson, Members, Deputy Members	<i>Professional Standards Act 2004</i>
Chairperson, Deputy Chairperson, Members,	<i>Classification of Publications, Films and Computer Games Act 1985</i>
Chief Inspector	<i>Radioactive Ores and Concentrates (Packaging and Transport) Act 1980</i>
Chief Judge	<i>Local Court Act 2015</i>
Children's Commissioner	<i>Children's Commissioner Act 2013</i>
Commissioner for Health and Community Services Complaints	<i>Health and Community Services Complaints Act 1998</i>
Commissioner of Business Tenancies	<i>Business Tenancies (Fair Dealings) Act 2003</i>
Commissioner of Consumer Affairs	<i>Consumer Affairs and Fair Trading Act 1990</i>
Commissioner for Oaths	<i>Oaths, Affidavits and Declarations Act 2010</i>
Commissioner of Tenancies	<i>Residential Tenancies Act 1999</i>
Construction Contracts Registrar	<i>Construction Contracts (Security of Payments) Act 2004</i>
Controller of Prices	<i>Price Exploitation Prevention Act 1949</i>
CVSU Officers	<i>Victims of Crime Rights and Services Act 2006</i>
Deputy Chief Judge	<i>Local Court Act 2015</i>
Deputy Commissioner	<i>Consumer Affairs and Fair Trading Act 1990</i>
Deputy Coroner	<i>Coroners Act 1993</i>
Deputy Registrars	<i>Births, Deaths and Marriages Registration Act 1996</i>
Deputy Registrars-General	<i>Registration Act 1927</i>
Deputy Public Trustee of the NT	<i>Public Trustee Act 1979</i>

Director of Public Prosecutions	<i>Director of Public Prosecutions Act 1990</i>
Electrical Safety Regulator	<i>Electrical Safety Act 2022</i>
Inspector	<i>Electrical Safety Act 2022</i>
Judicial Registrar	<i>Local Court Act 2015</i>
Judges	<i>Local Court Act 2015</i>
Judges	<i>Supreme Court Act 1979</i>
Justice of the Peace	<i>Justices of the Peace Act 1991</i>
Mediator	<i>Return to Work Act 1986</i>
Other officers of the Court	<i>Work Health Administration Act 2011</i>
Public Trustee for the NT	<i>Public Trustee Act 1979</i>
Public Guardian	<i>Guardianship of Adults Act 2016</i>
Registrar	<i>Supreme Court Act 1979</i>
Registrar	<i>Youth Justice Act 2005</i>
Registrar of Births, Deaths and Marriages	<i>Births, Deaths and Marriages Registration Act 1996</i>
Registrar-General for the NT	<i>Registration Act 1927</i>
Registrar of Northern Territory Civil and Administrative Tribunal	<i>Northern Territory Civil and Administrative Tribunal 2014</i>
Registrar of Transferred Parole Orders	<i>Parole Orders (Transfer) Act 1981</i>
Schemes Supervisor	<i>Unit Title Schemes Act 2009</i>
Secretary of the Parole Board	<i>Parole Act 1971</i>
Sheriff, Deputy Sheriffs, Bailiffs, and other officers of the Sheriff	<i>Sheriff Act 1962</i>
Solicitor-General of the NT	<i>Law Officers Act 1978</i>
Territory Coroner	<i>Coroners Act 1993</i>
Work Health Authority	<i>Work Health Administration Act 2011</i>

Statutory boards and bodies

Care and Protection of Children Act 2007

Child Deaths Review and Prevention Committee

The key functions of the Committee are set out in section 209 of the *Care and Protection of Children Act 2007*, which is to assist in prevention and reduction of child deaths in the Northern Territory by maintaining a Child Deaths Register, conducting or sponsoring research about child deaths, and developing policy to deal with child deaths, diseases and accidents.

Community Justice Centre Act 2005

NT Community Justice Centre

The Centre is established pursuant to section 7 of the *Community Justice Centre Act 2005*. The purpose of the Centre is to provide mediation services to the community and adjudicate construction contract payment disputes.

Health and Community Services Complaints Act 1998

Health and Community Services Complaints Review Committee

This Committee is established pursuant to section 78 of the *Health and Community Services Complaints Act 1998*. The functions of the Committee are: (a) to review the conduct of a complaint to determine whether the procedures and processes for responding to the complaint were followed and, as it thinks fit, to make recommendations to the Commissioner in respect of the conduct of the complaint; (b) to monitor the operation of this Act and make recommendations to the Commissioner in respect of any aspect of the procedures and processes for responding to complaints; and (c) to advise the Commissioner and the Minister, as appropriate, on the operation of this Act and the Regulations.

Judicial Commission Act 2020

Judicial Commission

The Commission is established pursuant to section 5 of the *Judicial Commission Act 2005*. The Commission is established to deal with complaint about the behaviour or mental capacity of Northern Territory judicial officers and member of the Northern Territory Civil and Administrative Tribunal.

Legal Aid Act 1990

Northern Territory Legal Aid Commission

The NT Legal Aid Commission is established pursuant to section 5 of the *Legal Aid Act 1990*. The NT Legal Aid Commission is an independent statutory body corporate. The purpose of this Commission is to manage the provision of Legal Aid services to the NT community.

Legal Profession Act 2006

Council of the Law Society Northern Territory

This Council is established pursuant to section 638 of the *Legal Profession Act 2006*. The Council's purpose is to manage the functions of the Law Society Northern Territory.

Law Society Northern Territory

This Society is a body corporate established pursuant to section 635 of the *Legal Profession Act 2006*. The Society's purpose is to control the affairs of the legal profession in the Northern Territory.

Legal Practitioners Admission Board of the Northern Territory

This Board is established pursuant to section 650 of the *Legal Profession Act 2006*. The purpose of the Board is to report on applications for admission to practice as a legal practitioner.

Legal Practitioners Disciplinary Tribunal

This Tribunal is established pursuant to section 669 of the *Legal Profession Act 2006*. The Tribunal hears complaints against legal practitioners in the NT.

Legal Practitioners Funds Management Committee

Statutory body corporate established under section 659 *Legal Profession Act 2006*. The Committee is under a statutory obligation to: manage the Legal Practitioners Fidelity Fund established under section 385 *Legal Profession Act 2006*; and advise the Attorney General on payments from the Fidelity Fund to maintain various legal profession bodies, community legal centres, and public purposes.

Liquor Commission Act 2018

Northern Territory Liquor Commission

To regulate liquor licensing in the NT under the *Liquor Commission Act 2018* and the *Liquor Act 2019*.

Northern Territory Civil and Administrative Tribunal Act 2014

Northern Territory Civil and Administrative Tribunal

The Tribunal is established pursuant to section 7 of the *Northern Territory Civil and Administrative Tribunal Act 2014*. The purpose of the Tribunal is to review reviewable decisions referred under relevant acts.

Northern Territory Law Reform Committee

Northern Territory Law Reform Committee

This Committee is established by constitution (a non-statutory committee). Its purpose is to recommend law reform measures to the Attorney-General.

Parole Act 1971

Parole Board of the Northern Territory

The Board is established under section 3A of the *Parole Act 1971*. The purpose of this Board is to make decisions relating to the release of prisoners to parole, including prisoners serving a life sentence for the crime of murder.

Professional Standards Act 2004

Professional Standards Council

This Council is established pursuant to section 41 of the *Professional Standards Act 2004*. The purpose of the Council is to provide advice on the legislation to the Minister and occupational associations, encourage and assist in the improvement of occupational standards and development of self-regulation, and monitor the compliance of occupational associations with the standards and their risk management strategies.

Public Trustee Act 1979

Public Trustee Investment Board

This Board is established and constituted pursuant to section 12 of the *Public Trustee Act 1979*. The purpose of the Board is to control and authorise investment of money in the Common Fund of the Public Trustee.

Registration Act 1927

Lands Titles Registration and General Registry Office

This Office is established pursuant to section 4 of the *Registration Act 1927*. It is the Office of the Registrar-General.

Return to Work Act 1986

Nominal Insurer

The purpose of this Insurer is to protect injured workers whose employer does not have workers compensation insurance, and to protect employers and injured workers where insurers default in the payment of compensation under workers compensation insurance.

Scheme Monitoring Committee

The purpose of this Committee is to monitor the viability and performance of the Northern Territory Workers Compensation Scheme, monitor premium rates offered for workers compensation in the Northern Territory and consider the report on the effectiveness of the premiums offered by insurers in encouraging safe working practices and in penalising employers who do not ensure the maintenance of safe working practices.

Workers Rehabilitation and Compensation Advisory Council

The purpose of this Council is to keep the operation of the *Return to Work Act 1986* under re-view; make recommendations to the Minister on possible improvements to the administration of this Act, or the statutory scheme for the rehabilitation and compensation on injured workers in the Northern Territory; carry out investigations, at the request of the Minister, into questions about the rehabilitation and compensation of injured workers and to report to the Minister on the results of the investigations; and, perform any other advisory functions relating to workers rehabilitation and compensation as Minister directs.

Victims of Crime Rights and Services Act 2006

Crime Victims Services Unit

This Unit is established pursuant to section 5 of the *Victims of Crime Rights and Services Act 2006*. The purpose of the Unit is to administer the financial assistance and counseling schemes, establish and operate the Victims Register, and provide information and services to the community.

Crime Victims Advisory Committee

This Committee is established pursuant to section 10 of the *Victims of Crime Rights and Services Act 2006*. Its purpose is to advise the Minister on matters affecting the interests or rights of victims of crime.

Work Health and Safety (National Uniform Legislation) Act 2011

Work Health and Safety Advisory Council

The purpose of this Council is to keep under review the operation of the *Work Health and Safety (National Uniform Legislation) Act 2011*; to make recommendations to the Minister on possible changes to: the administration of this Act; or standards of work health and safety in the Northern Territory; at the request of the Minister, to investigate and report to the Minister on matters relating to work health and safety; to perform any other advisory functions relating to work health and safety as the Minister directs.

Legislation Administered

The Administrative Arrangements Order dated 28 November 2024 gave the Attorney-General responsibility for administering 153 Acts of the Northern Territory through the Attorney-General's Department.

Acts (L4)

Attorney-General

Absconding Debtors Act 1978

Accommodation Providers Act 1981

Administration and Probate Act 1969

Advance Personal Planning Act 2013

Age of Majority Act 1974

Anglican Church of Australia Act 1975

Anti-Discrimination Act 1992

Australian Crime Commission (Northern Territory) Act 2005

Bail Act 1982

Births, Deaths and Marriages Registration Act 1996

Business Tenancies (Fair Dealings) Act 2003

Caravan Parks Act 2012

**Care and Protection of Children Act 2007 (Part 3.3)*

Catholic Church in the Northern Territory Act 1979

Children's Commissioner Act 2013

Choice of Law (Limitation Periods) Act 1994

Classification of Publications, Films and Computer Games Act 1985

Commercial Arbitration (National Uniform Legislation) Act 2011

Community Based Sentences (Interstate Transfer) Act 2023

Community Justice Centre Act 2005

Companies (Trustees and Personal Representatives) Act 1981

Compensation (Fatal Injuries) Act 1974

Construction Contracts (Security of Payments) Act 2004

**Consumer Affairs and Fair Trading Act 1990 (except Parts 10 and 14)*

Consumer Credit (National Uniform Legislation) Implementation Act 2010

Contracts Act 1978

Coroners Act 1993

Corporations (Financial Services Reform Amendments) Act 2002

Corporations (Northern Territory Request) Act 2001

Corporations Reform (Northern Territory) Act 2001

Courts and Administrative Tribunals (Immunities) Act 2008

Court Security Act 1998

Crimes at Sea Act 2000

Criminal Code Act 1983

Criminal Investigation (Extra-territorial Offences) Act 1985

**Criminal Property Forfeiture Act 2002 (except Part 10A)*

Criminal Records (Spent Convictions) Act 1992

Cross-border Justice Act 2009

Crown Proceedings Act 1993

Cullen Bay Marina Act 1992

Dangerous Goods Act 1998

De Facto Relationships Act 1991

De Facto Relationships (Northern Territory Request) Act 2003
Defamation Act 2006
Director of Public Prosecutions Act 1990
**Domestic and Family Violence Act 2007 (except Chapter 5A)*
Domicile Act 1979
Electrical Safety Act 2022
Electronic Conveyancing (National Uniform Legislation) Act 2013
Electronic Transactions (Northern Territory) Act 2000
Encroachment of Buildings Act 1982
Evidence Act 1939
Evidence (National Uniform Legislation) Act 2011
Expungement of Historical Homosexual Offence Records Act 2018
Family Provision Act 1970
Fences Act 1972
Financial Sector Reform (Northern Territory) Act 1999
Financial Transaction Reports Act 1992
Guardianship of Adults Act 2016
Health and Community Services Complaints Act 1998
**Health Care Decision Making Act 2023 (except Part 4)*
**Health Practitioners Act 2004 (Part 3)*
**Information Act 2002 (Parts 1 to 5, sections 98(1) to (3), (5) and (6) and 99, Parts 7A, 8 and 10 to 13)*
Judicial Commission Act 2020
Juries Act 1962
Jurisdiction of Courts (Cross-Vesting) Act 1987
Justices of the Peace Act 1991
Lake Bennett (Land Title) Act 2005
Land Title Act 2000
Law Officers Act 1978
Law of Property Act 2000
Law Reform (Miscellaneous Provisions) Act 1956
Legal Profession Act 2006
Limitation Act 1981
Liquor Commission Act 2018
Local Court Act 2015
Local Court (Civil Procedure) Act 1989
Local Court (Criminal Procedure) Act 1928
Married Persons (Equality of Status) Act 1989
**Mental Health and Related Services Act 1998 (Part 15)*
Misuse of Drugs Act 1990
Monetary Units Act 2018
Monitoring of Places of Detention (Optional Protocol to the Convention Against Torture) Act 2018
Mutual Recognition (Northern Territory) Act 1992
Northern Territory Civil and Administrative Tribunal Act 2014
Northern Territory Civil and Administrative Tribunal (Conferral of Jurisdiction for Native Title Matters) Act 2014
Oaths, Affidavits and Declarations Act 2010
Off-shore Waters (Application of Territory Laws) Act 1985
Parole Act 1971
Parole Orders (Transfer) Act 1981
Partnership Act 1997
Penalty Units Act 2009

Personal Injuries (Liabilities and Damages) Act 2003

Personal Property Securities (National Uniform Legislation) Implementation Act 2010

Personal Violence Restraining Orders Act 2016

Powers of Attorney Act 1980

Presbyterian Church (Northern Territory) Property Trust Act 1986

Price Exploitation Prevention Act 1949

Printers and Newspapers Act 1984

Professional Standards Act 2004

Proportionate Liability Act 2005

Public Notaries Act 1992

Public Seal Act 1954

Public Trustee Act 1979

Radioactive Ores and Concentrates (Packaging and Transport) Act 1980

Real Property (Unit Titles) Act 1975

Registration Act 1927

Residential Tenancies Act 1999

Retirement Villages Act 1995

Return to Work Act 1986

Rights of the Terminally Ill Act 1995

Sale of Goods Act 1972

Sale of Goods (Vienna Convention) Act 1987

Salvation Army (Northern Territory) Property Trust Act 1976

Sea-Carriage Documents Act 1998

Sentencing Act 1995

Sentencing (Crime of Murder) and Parole Reform Act 2003

Serious Crime Control Act 2009

Serious Sex Offenders Act 2013

Sexual Offences (Evidence and Procedure) Act 1983

Sheriff Act 1962

Small Claims Act 2016

Sources of the Law Act 1985

Standard Time Act 2005

Status of Children Act 1978

Summary Offences Act 1923

Supreme Court Act 1979

Supreme Court (Judges Long Leave Payments) Act 1980

Supreme Court (Judges Pensions) Act 1980

Supreme Court (Rules of Procedure) Act 1987

Surveillance Devices Act 2007

Termination of Units Plans and Unit Title Schemes Act 2014

Terrorism (Northern Territory) Request Act 2003

The Commercial Banking Company of Sydney Limited (Merger) Act 1982

The Commercial Bank of Australia Limited (Merger) Act 1982

Transport of Dangerous Goods by Road and Rail (National Uniform Legislation) Act 2010

Trans-Tasman Mutual Recognition Act 1998

Trespass Act 2023

Trustee Act 1893

Uncollected Goods Act 2004

Unit Titles Act 1975

**Unit Title Schemes Act 2009 (except Part 4.1)*

Uniting Church in Australia Act 1977

Validation (Native Title) Act 1994

Vexatious Proceedings Act 2006

Victims of Crime Assistance Act 2006

Victims of Crime Rights and Services Act 2006

Warehousemen's Liens Act 1969

Wills Act 2000

Witness Protection (Northern Territory) Act 2002

Work Health Administration Act 2011

Work Health and Safety (National Uniform Legislation) Act 2011

**Youth Justice Act 2005 (Part 4)*

* Responsibility shared across multiple NTPS agencies.

FTE by classification

Classification	2025
Administrative Office 2	14.59
Administrative Office 3	51.73
Administrative Office 4	104.00
Administrative Office 5	67.97
Administrative Office 6	66.27
Administrative Office 7	50.71
Senior Administrative Office 1	30.20
Senior Administrative Office 2	14.50
Executive Officer Contract 1	27.04
Executive Officer 2	2.00
Executive Officer Contract 2	13.00
Executive Officer Contract 3	3.00
Executive Officer Contract 4	2.35
Executive Officer Contract 6	1.00
Professional 1	2.00
Professional 2	26.00
Professional 3	46.84
Senior Professional 1	17.64
Senior Professional 2	20.38
Technical 5	4.00
Technical 6	1.00
Graduate	5.00
Trainees/Apprentices	0.00
Judge Local Court	13.00
Associate Judge	2.00
Deputy Chief Judge Local Court	2.00
Chief Judge Local Court	2.00
Judge	7.00
Chief Justice	1.00
Coroner	1.00
Director Public Prosecutions	1.00
President	1.00
Solicitor General	1.00
Attorney-General's Department Total	602.22

Information held by the Attorney-General's Department



Available on the internet



Available for inspection by individual concerned



Available free of charge on request



Available for purchase by contacting the department



Available from another source



Available under another Act



FOI application required

Department – general administrative files held withing Divisions

Executive Memorandums – Memorandums to the Executive Office and other departments.



Government Relations – Minutes and reports of committees, governance structures, policy and procedures.



Financial Management – Records of the administration and acquittal of finances, approvals and invoices for expenses made, budget reports, audit and KPI reporting.



Administrative files – Correspondence, registers, spreadsheets, meeting minutes and travel.



Human Resource Management – Management, Staff details, performance reviews, leave registers, employee development, employment conditions and recruitment.



Aboriginal Justice Unit

Project Management – Project related documents, correspondences, procurement documents, monitoring and evaluations and project plans.



Data and Statistics – Data in relation to AJU Projects and other departments that work aligns with the AJU.



Aboriginal Justice Agreement and Action Plans.



Anti-Discrimination Commission

Anti-Discrimination Commission – Advice, complaints, enquiries, investigations and conciliations.



Exceptions under 49D of the *Information Act 2002*.

Business and Enabling Services

Work Health and Safety (WHS) – advice, committees, inspections; liaison within the Department of Attorney-General and Justice.



Financial Management – Accounting, audit, authorisation, budgeting, grant funding, implementation, liaison, meetings, payments, policy, procedures, reporting, risk management, salaries, tendering for the department.



Administration – Records of equipment and stores – acquisitions, evaluation, leasing, policy, procedures, reporting; fleet management – liaison, government relations – client services, information management – acquisition, distribution, enquiries for the department.



Administration – Information related to the internal management of resources and financial management	 
Property Management – leasing, leasing-out, maintenance and procedures of the property of the Department of Attorney-General and Justice	
Governance – records of corporate policy development, employee consultation and approved policies, workforce initiatives, department delegation manuals.	
Budget Management – Information concerning the development of the department’s budget capacities and the management of those capacities and reporting for the department.	
Community Justice Centre- Justice Services	
Mediation Management Database	
Mediation clients – Records of contact details, mediations scheduled and mediator name/s referral information, dispute/issue details provided by individual concerned.	 
Training participants – Records of contact details, attendance, certificates	
Mediators/Trainers – Records of accreditation history, accreditation application details including contact details, training and qualifications, mediations conducted, training conducted.	
Administration – Committees, conferences, log books, meetings, policies, procedures, property management (e.g. fit outs, costing), strategic management, project management and policy.	
Consumer Affairs	
Trust Administration – Records documenting management of the Tenancy Trust Account under the <i>Residential Tenancies Act 1999</i> and the Accountable Officer’s Trust Account under the <i>Uncollected Goods Act 2004</i> . Includes registers of trust accounts, monthly reconciliations, receipts of payments to the trust accounts, claims and payments made from the trust accounts, banking records, and other related documents.	 
Applications – Information relating to applications received under the legislation administered by the unit, such as retail tenancy disputes, consumer conciliation requests, consumer guarantee disputes, mediations and technical inspections regarding residential building disputes. Includes information supporting the applications, correspondence, file notes, reports and other information used in dispute resolution processes, decisions and/or referrals under the legislation.	 
Compliance files – Information pertaining to compliance and enforcement actions under the units legislative responsibilities	
Consumer Complaints – Information in relation to complaints regarding possible breaches of legislation administered by the unit	 
Consumer Education – Brochures, fact sheets, application forms and other publications produced for the purpose of informing and empowering consumers and traders.	
Advice – Provision of advice to clients about legislation administered by the unit.	 
Community Relations – Information regarding consumer protection education and community relation activities.	
Legislation – Information which supports the strategic management of the legislation administered by the unit.	
Consumer protection regulator networks – All correspondence in relation to the operation of various inter-jurisdictional consumer protection regulatory networks, including minutes of meetings, mailing lists and meeting papers.	
Client Reporting System – Data base recording all client interactions with the unit.	 

MyFuel NT System – Portal/administrative system recording information relating to retail fuel outlets and fuel pricing in the NT:

- Only some information is publicly available via a web-based application.
- Third parties can apply for system access of some information.



Courts Administration – Justice Services

Policy and Procedure – Policy instructions, legislative drafting instructions, minutes, correspondence, IT, E-Lodge, Local Court Rules review, Work Health Rules review, staff directions, practice directions, civil court users group.



Administrative Registers – Search warrant register, register for warrants forwarded to Police warrant bureau, register for court files forwarded to Fines Recovery Unit, warrant book for those in custody, register for court orders to Department of Corrections and register for archives.



Supreme Court Artwork – Details and precis of art works in the Supreme Court.



Court Items Management – Records of monies held in trust, documents for Births, Deaths and Marriages and Public Trustee (as agents), warrant books and bailiff books.



Court Support – Search warrants, court log sheets and audio recordings, key register, claims for payment, repatriation documents, banking records, police remittance details, court registers and bailiff books.



Court Practitioner Administration – Information relating to actuaries, case management, Law Society NT, Legal Practitioners Admission Board (LPAB), Legal Practitioners Trust Committee and Fidelity Fund, Associate Judge's jurisdiction, legal practitioners general correspondence, Supreme Court Litigants Fund, barristers/solicitors struck off, bar association, law faculty board, appointment to admission board, official liquidators, unclaimed trust monies, Law Admissions Consultative Committee, Legal Practitioner's Disciplinary Tribunal, legislation, admiralty, Supreme Court Rules Committee, rates of interest, Order 63 - annual adjustment, judge's meetings, Cross Vesting Monitoring Committee, mediators appointed by Supreme Court, Australian Institute of Judicial Administration, settlement conferences, Motor Accident Compensation Appeal Tribunal, reciprocal recognition and enforcement of judgments, service in foreign countries, Rules Harmonisation Committee and Law Society, legal practitioners correspondence & roll enquiries.



Case Evidence Management – Exhibit and subpoenaed documents, issued certificates, practice and procedure, self-represented litigants, search warrants, travel and conferences.



Marriage Register – Register of Marriages conducted at court house



Search warrants – Record of search warrants issued and applications for search warrants.



Court Scheduling and Recording – Court sitting times, court log sheets and audio recordings.



Financial Management – Financial records, copies of payment/refund approvals, RTM distribution summary with copies of receipts attached, receiver's statements from NT Police.



Commissioner for Oaths – Appointments and information with respect to Commissioners for Oaths.



Justices of the Peace – Information on persons who wish to or are appointed as justices of the peace.



Crime Victim Services Unit

Information required to fulfil statutory obligations under the *Victims of Crime Assistance Act 2006* and the *Victims of Crime Rights and Services Act 2006*.



Criminal Justice and Research

Northern Territory Quarterly Crime Statistics publication



NT Correctional Services Annual Statistical Reports (historical records)



NT Offender Statistics – Data provided to the Productivity Commission for the Report on Government Services (ROGS).



Prisoner Census – Dataset provided to Australian Bureau of Statistics for publication in National Prison Census.



Australian Bureau Statistics (ABS) Community Corrections Return – Community-based offender statistics that are supplied to the ABS (via email) for publication in Corrective Services, Australia .



ABS Prisoner Statistical Return – Monthly statistical return that includes prisoner daily averages and figures as at the first day of the month.



Government Agencies Advice and Reports – Papers and statistical extracts prepared in response to requests for advice.



Statistical collection of apprehensions in the NT



Community Advice and Reports Relations – Papers and statistical extracts prepared in response to requests for advice.



Banned Drinker Register – Alcohol transactions by region and outcome (sale / no sale) and counts of persons on the BDR by type of ban – publicly available on Department of Health website.



Research papers presented to public forums and conferences.



Statistical analyses and reports relating to the formulation and monitoring of selected government initiatives.



Director of Public Prosecutions

Witness Assistance Service (WAS) – Information collected by WAS from victims, witnesses and their families.



Victims of Crime Assistance Act Applications – Requests for information made by the Crime Victims Services Unit pursuant to the [Victims of Crimes Assistance Act 2006](#).



DPP Law Register, Opinions Register and Technical Register – Legal reference systems containing summary of legislation, cases, articles and commentary.



CaseNet – Case management and reference tool.



Policy Documents – Prosecution policy and procedures, directives and memoranda from Director of Public Prosecutions.



Prosecution Files – Information held and used to support the carriage and delivery of prosecution services.



Administration of Chambers – Documents relating to the management of chambers.



Publications – DPP Annual Report, DPP Guidelines and pamphlets 'victim impact statement' and 'Witness Assistance Service'.



Health and Community Services Complaints Commission

Exempt under [section 49A\(ii\)](#) of the [Information Act 2022](#)


NT Liquor Commission

Acts and regulations administered by NT Liquor Commission 

Approved Codes of Practice and prescribed guides under the Liquor Act 2019 

Publications – Information sheets – Appearing at a public hearing and request a review of decision of the Director of liquor licensing.

Delegation by the liquor Commission – Delegation to the Director of liquor licensing or their delegate to determine transfer of licence applications, Delegation to the Director of liquor licensing to approve a substitution of premises, subject to limitations, Delegations to the Director of liquor licensing and their delegate for major events, Delegation to the Director of liquor licensing and single commission members to determine a number of low-risk matters, determine a major event authority and Delegation to the Director of liquor licensing to determine an application for a material alteration.


Annual reports – The commission submits its annual report to the minister within 3 months of the end of financial year. 


Policies – The liquor commission's common seal policy.


Forms – Section 29(2) of the Liquor Act 2019 provides the individuals to apply to the commission for a review of a decision of the director of liquor licensing.

Policy and Procedures manual – It provides members with information to assist in fulfilling their responsibilities and exercising their powers under the Liquor Act 2019.

Code of Practice – It is to regulate the matters such as the advertising and promotion of liquor by licensees, the conduct of business under a licence or an authority, the operation of licensed premises, the management of customers, purchasers and patrons by licensees, including the management of their safety and establishment of ethical standards and practices for licensees.


Code of practice for responsible advertising and promotion of liquor – In 2020, the commission established a code of practice for the Responsible Advertising and Promotion of Liquor. 















Code of Practice for CCTV in licensed premises – It came into effect in August 2023. The objective of this code is to provide guidance on the appropriate and effective operation of CCTV in the licensed premises, including data retention. 

Liquor licensing and complaints – applications to issue liquor licence, vary the conditions of licence or an authority, substitute other premises for licensed premises, to approve a material alteration to licensed premises, to authorise the transfer of a licence, the determination of complaints and taking disciplinary action and any other matter the Director of Liquor licensing refers to the Commission. 

Public hearing and Commission Decisions Under Section 21 of the Liquor Act 2019 - written decision notices. Decision notices are published on the Commission's website. 

Public registers:

- List of Commission decision notice.
- Information sheet regarding appearing at public hearing and request a review of decision notice.
- Information regarding hearings and hearing dates.
- Delegation by the liquor Commission.
- Review of Liquor Commission's decisions. 
- Variation of conditions of licence or authority by the liquor commission.
- Floor price information.
- Local liquor accords.
- Northern Territory registered liquor wholesalers.

Matters Management – Exhibit list, hearing brief, issue notice of public hearing to all parties including licensee, Delegate Director of licensing NT and Objectors, records of evidence, holds the public hearing and the Commission's decision.	
Finalised matters – Synopsis of the completed matters.	
Reports – Annual Reports (NT liquor commission Board members) and Review of Code of Practice for the Responsible Advertising and Promotion of liquor.	
Statistics – NT Liquor commission referrals, matters and completion of matters statistics	
NT WorkSafe	
Acts and regulations administered by NT WorkSafe.	
Approved Codes of Practice and prescribed guides under the legislations administered by NT WorkSafe.	
Education and advice – advisory council communiques, checklists, events, safety alerts, incident Information releases, information bulletins, media releases, news items, technical updates, and other publications produced for the purpose of informing and empowering stakeholders, employers and workers.	
Licensing and registration – People and business information of applicants for licence or plant registrations under the <i>Work Health and Safety (National Uniform Legislation) Act 2011</i> , the <i>Dangerous Goods Act 1998</i> and the <i>Electrical Safety Act 2022</i> .	
Public Registers:	
<ul style="list-style-type: none"> • Accredited assessors – high risk work licence. • Approved RTOs – dangerous goods driver licence training providers. • Approved RTOs – general construction induction training providers. • Approved Vocational rehabilitation providers in the Territory. • Approved workers' compensation insurers and self-insurers. • Entry Permit Holders Licensed asbestos assessors. • Licensed asbestos removalists. • Licensed electrical contractors. • Licensed electrical workers. • Registered HSR training providers. • Territory Day approved (fireworks) retailers. 	
Case Management – People and business information about an incident, safety concern or notification of works reported to NT WorkSafe, including enquiries, investigations, enforcement actions and/or prosecutions undertaken by NT WorkSafe in response to notifications.	
Enforceable Undertakings – summary details of enforceable undertakings accepted by the Work Health Authority.	
Finalised Prosecutions – summary of the completed prosecutions for breaches against and the <i>Work Health and Safety (National Uniform Legislation) Act 2011</i> and the transcripts of proceedings or sentencing remarks.	 
Return to work information	

Reports – Annual Reports (Regulator, Advisory Councils, and Boards), Actuarial Reviews of the NT Workers Compensation Scheme and Strategic Plan.



Statistics – NT key work health and safety statistics.



Office of the Children’s Commissioner

General Correspondence not related to an investigation, audit or inquiry.
(please see [Section 49A\(b\)\(i\)](#) of the [Information Act 2002](#))



Office of the Registrar General

Birth Registration Statements & Birth Certificates



Death Registration Statements



Register of Marriage



Register of Deed Polls/Change of Name



Register of Adoptions



Ministers of Religion – Information relating to Ministers of Religion authorised in the *Northern Territory under the Marriage Act 1961*.



Stock Mortgage Register – Details of mortgage on sheep, cattle or horses.



Bills of Sale Register – Charge over goods as security for a debt.



Workmen’s Lien – Charge over property by workmen claiming under the Workmen’s Lien Act.



Liens on Crops & Liens on Wool Registers – Charges over crops and wool.



Aboriginal Population Records – Historical record of Aboriginal population.



Notice of Intended Marriage Forms – Information relating to marriages occurring in the Northern Territory.



Register of Births – Information relating to births occurring in the Northern Territory.



Register of Deaths – Information relating to births occurring in the Northern Territory.



Register of Changes of Name – Information relating to changes of name occurring in the Northern Territory.



Land Titles Register – Details of ownership, encumbrances and other dealings relating to land.



Power of Attorney Registers – Powers of Attorney details recording donor, donee and type of power.



Wills – Client estate instructions upon death.



Parole Board – Justice Services

Parole Board Offender Management – Documentation relating to the supervision of community-based orders made by a Court, the Parole Board or other lawful authority.



Public Guardian and Trustee – Public Trustee Services

Advice – Formal advice to and from the Minister and other government bodies in relation to Public Trustee services where a detailed response has been provided, including advice on high level policies, reforms and legal opinions. Includes drafts, legal advice, ministerial and briefing notes.



Routine advice to and from the community in relation to Public Trustee services such as the complaint process or obligations [Public Trustee Act 1979](#) , [Wills Act 2000](#), [Trustee Act 1893](#), [Administration and Probate Act 1969](#) and [Advance Personal Planning Act 2013](#).

Authorisation – Appointments of persons to be the Public Trustee for the Northern Territory, including the Deputy Public Trustee by the Administrator. Includes recommendations by the Chief Executive Officer and Minister.



Public Trustee discharge powers and duties as an executor, administrator, receiver, committee or guardian. Includes applications, copies of newspaper advertisements, and copies of applications given to persons entitled to receipt of any income or corpus of the estate.

Committees – Public Trustee Investment Board Committee records. Includes:

- Appointments.
- Terms and conditions.
- Resignations and terminations.
- Agendas and Minutes.
- Discussion papers.
- Decision registers.



Complaints – Records documenting complaints received from guardians, carers, community, beneficiaries or family members in relation to Public Trustee services, such as the conduct of trust, estate administration (Includes investigation reports, file notes, witness statements and other related correspondence.)



Control records – Advance Personal Plans Register (includes personal details, details in relation to land, amendments, cessations dates and search requests) and copies of Advance Personal Plans.



Northern Territory Wills Register (includes personal details, amendments and rectifications, revocations and execution dates).

Estates Administration – Deceased Persons Estate – Administration of estates of deceased persons, whether testate or intestate, including where the owner of the estate is unknown. Includes appointments, court orders, certificates of birth, death and marriage, copies of family trees, wills, statements of accounts, deeds and other legal documents, authorities, directions and claims from beneficiaries, valuations and other related correspondence. May include notice of intentions to assume Trust and other related correspondence relating to a notice received.



Refusals – Records documenting where a trustee of a trust estate has requested the Public Trustee to be appointed and the Public Trustee refuses. Includes notices served on all persons interested in the appointment.

Funds Management – Establishment of Common Funds - Records relating to the establishment of common funds such as cash funds, conservative funds, balance funds and growth funds.

Payments to the Central Holding Authority – Records documenting payments made by the Public Trustee to the Central Holding Authority, including monies received from criminal property forfeitures. Includes directions by the Treasurer.



Operations of the Common Fund – Records documenting the day-to-day operations of the common funds, including the establishment of other Public Trustee accounts such as the operating and fees accounts. Includes accounts, investments, payments to and from the fund, valuations, reports to investors and prospective investors of the common fund, extracts of the annual report, loans to beneficiaries or estates, approvals from the Investment Board to borrow money, and levies.

Trust Administration – Management of Trusts – Records documenting the management of funds on behalf of and for the benefit of another, according to ones wishes by order of the court, including where ownership of real or personal property in the Territory is not known and where property is managed under the [Criminal Property Forfeiture Act 2002](#). Includes court orders, copies of deeds, receipts of payments, invoices, taxation, banking records, and other related documents.



Will Services – Records documenting the making, amending and revocations of wills by persons without testamentary capacity. Includes copies of final wills, draft wills, court orders.



Public Guardian and Trustee – Adult Guardianship

Advice – Formal advice to and from the Minister, and other government bodies, including determinations and guidelines in relation to the guardianship of adults under the [Guardianship of Adults Act 2016](#) and the [Health Care Decision Making Act 2023](#).



Routine advice given to members of the public and other government bodies on application processes and legislation requirements.

Agreements – Records documenting the establishment, negotiation and review of major and minor agreements in relation to adult guardianship and health care decision making.



Authorisation – Records documenting the appointment of the Public Guardian, including gazette notices.



Records documenting delegations of the Public Guardian functions and powers to authorised officers.

Case Management – Records documenting the guardians appointed for represented adults, such as community guardianship orders, joint guardianship orders with the Public Guardian and interim guardianship orders, including reassessment of orders, variations and revocations. (Includes applications, written decisions, summary of meetings, file notes, reports, notifications to the Minister, orders, reassessment and variation of orders, correspondence. May include notifications to the Public Guardian and the Tribunal of the death of an adult under a guardianship order or the death of a guardian.)

Records documenting inquiries and health decisions for matters where the Public Guardian is health care decision maker of last resort. (Includes written requests, written decisions, summaries of meetings, file notes, reports and correspondence.)

Records documenting inquiries and investigations into the conduct of private guardians. (Includes financial statements, written statements, interview notes and records of meetings, file notes, reports and correspondence.)



Records documenting the management of financial matters for adults under guardianship, including financial and property affairs as required under the Act. (Includes budget, receipts and payment of money, banking, property ownership, investment and management of assets, carrying on a trade or business, internal audits, insurance for an adult and legal matters relating to a financial matter.)

Records documenting the management of reimbursements and remuneration of expenses incurred by the guardian in the person's capacity as guardian required under the Act. (Includes copies of invoices, receipts of payments, bank statements and other supporting documents.)

Committees – Records documenting high level committees where the Public Guardian is representing the NT such as the Adult Guardianship Administrative Council (AGAC). (Includes agendas, minutes, discussion papers and action items.)



Records documenting internal and external administrative committees, in relation to adult guardianship. (Includes agendas, minutes, discussion papers and action items.)

Complaints – Records documenting major investigations into complaints received from guardians, carers, community or family members in relation to public guardian services, such as the conduct of guardians, neglect towards represented persons. (Includes investigation reports, file notes, witness statements and other related correspondence).



Records documenting minor investigations into complaints received from guardians, carers, community, or family members in relation to public guardian services, such as guardians not acting within the best interests of represented persons. Includes investigation reports, file notes, witness statements and other related correspondence.

Control – Register of Adult Guardianship Orders under the Act. Includes but not limited to:

- personal details of guardians.
- represented persons.
- terms and conditions of orders.
- type of orders.
- reassessments of orders.
- nature of disability.
- Medicare Number.
- name of Adult Guardianship Officer.
- solicitors appointed.
- medical reports.
- financial documentation.



Education Services – Records documenting the promotion of awareness of adult guardianship as required under the Act, including information sessions, networking events, public events and presentations. (Includes background research, briefs and designs, copies of handouts and brochures.)



Procedures – Master set of procedures, policies and guidelines in relation to the guardianship of adults.

Records documenting the development of procedures and guidelines in relation to the guardianship of adults. Includes draft versions, consultation notes, feedback from staff and industry stakeholders and copies of legal advice.



Reporting – Final versions of major reports in relation to adult guardianship, including annual reports as required under the Act.

Records documenting the development of major reports. Includes draft versions, file notes, statistics and other supporting documentation.



Solicitor for the Northern Territory

Tender Records – Information supporting letting of tenders for legal services to government agencies across the Northern Territory.



Outsourced Legal Services – Initial instructions from client agencies for legal services and brief approvals.



Accounts Databases – Records of capture whole of government expenditure for legal services outsourced to private firms and/or Counsel. This database also captures payments of assistance awarded to applicants in [Victims of Crimes Assistance Act 2006](#) applications and applicants' solicitors' costs.



Legal Advice – Documents of legal advice by legal officer to other government agencies or internally within the department.



Ministerial Briefings and Cabinet Papers – Briefings to the Minister



Commercial and Aboriginal Land – Information generated in the process of providing legal support for major projects, land acquisition, agreements, indigenous land use agreements, conveyancing, securities, trusts, and corporate structures by the Northern Territory government.



Litigation – Information supporting court proceedings or litigation related matters including crimes victims assistance, disciplinary proceedings, damages, prosecution, coronial, subpoena, debt recovery, land acquisition, community welfare, motor vehicle accident, judicial review, workers compensation.



Strategic Policy Coordination

Policy Development/Analysis – Policy proposals, research papers, results of consultations, supporting reports, major drafts and final policy documents for law and justice in the Northern Territory.



Strategic Management of Legislation – Information supporting and documenting the development of legislation in the Northern Territory.



Strategy and Performance

Strategic Management – Information concerning the development of the department's capacities and the management of those capacities including corporate planning, policy development and reporting for the Department of Attorney-General and Justice.



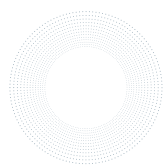
Grant Funding

Output/Organisation	Total value \$000	Purpose	Amount Paid \$000
Crime Victim Services			
Catholic Care NT	875	Victims of Crime Counselling Services	875
Victims Of Crime NT Inc.	2 502	Expanding support for victims of crime pilot program	1 250
		Restore, Recover, Protect	1 252
Northern Play Therapy	8	Targeted play therapy services	8
Legal and Strategic Policy			
Australian Pro Bono Centre	1	Northern Territory Government contribution	1
Central Australian Aboriginal Family Legal Unit Aboriginal Corporation	144	Specialist Domestic Violence Court – duty lawyer services	144
Central Australian Women’s Legal Services Inc.	4 047	Family and domestic violence related legal advice, assistance and representation	631
		Specialist Domestic Violence Court – duty lawyer services	61
		Australian Government funding under the National Legal Assistance Partnership 2020–25	3 354
Darwin Community Legal Service Inc.	1 035	Australian Government funding under the National Legal Assistance Partnership 2020–25	1 035
Katherine Women’s Information and Legal Service Association	995	Specialist Domestic Violence Court – duty lawyer services	118
		Australian Government funding under the National Legal Assistance Partnership 2020–25	877
North Australian Aboriginal Justice Agency Ltd	24 422	Australian Government funding under the National Legal Assistance Partnership 2020–25	24 422
Northern Territory Legal Aid Commission	25 795	Funding for legal services in accordance with the terms of the Legal Aid Act 1990 and NTLAC Guidelines	15 348
		Family and domestic violence related legal advice, assistance and representation	734
		Australian Government funding under the Addressing Protection Visa Backlog Agreement	243
		Australian Government funding under the National Legal Assistance Partnership 2020–25	9 470
Top End Women’s Legal Service Inc.	1 062	Family and domestic violence related legal advice, assistance and representation	118
		Australian Government funding under the National Legal Assistance Partnership 2020–25	944
Aboriginal Justice			
Aboriginal Resource and Development Services Aboriginal Corporation	1 010	Law and Justice Group – Ramingining	1 010
Drug And Alcohol Services Australia Ltd	3 606	Alternative to Custody – Alice Springs Facility	1 600
		Alternative to Custody – Groote Eylandt Facility	2 006
Nja-Marleya Cultural Leaders And Justice Group Ltd	300	Law and Justice Group – Maningrida	300
Yirara College Of The Finke River Mission Inc.	560	Law and Justice Group – Kintore	560
Consumer Affairs			
Darwin Community Legal Service Inc.	690	Tenants Advisory Service	690
Total	67 052		67 052

Glossary

AASB	Australian Accounting Standards Board
ABS	Australian Bureau of Statistics
ADC	Anti-Discrimination Commission
AGD	Attorney-General's Department
AJA	Aboriginal Justice Agreement
AJU	Aboriginal Justice Unit
ALRA	<i>Aboriginal Land Rights (Northern Territory) Act 1976</i>
AOTA	Accountable Officer's Trust Account
ATO	Australian Tax Office
BP3	Budget Paper No. 3: Agency Budget Statements
CDU	Charles Darwin University
CEO	Chief Executive Officer
CSS	Commonwealth Superannuation Scheme
CJRESU	Criminal Justice Research Evaluation and Statistics Unit
CVSU	Crime Victims Services Unit
DCDD	Department of Corporate and Digital Development
DLI	Department of Logistics and Infrastructure
DOC	Department of Corrections
DPP	Director of Public Prosecutions
ELT	Executive Leadership Team
FBT	Fringe Benefits Tax
FTE	Full Time Equivalent
GST	Goods and Services Tax
HCSCC	Health and Community Services Complaints Commission
ICAC	Independent Commissioner Against Corruption
ICT	Information and Communication Technology
KMP	Key Management Personnel
KPI	Key Performance Indicator
LLP	Legislation and Legal Policy Unit
LTO	Land Titles Office
MoG	Machinery of Government
MOU	Memorandum of Understanding
NA	Not Available
NAJP	National Access to Justice Partnership
NLAP	National Legal Assistance Partnership
NLC	Northern Land Council
NP	National Partnership
NSW	New South Wales
NT	Northern Territory
NTCA	Northern Territory Consumer Affairs
NTCAT	Northern Territory Civil and Administrative Tribunal
NTG	Northern Territory Government
NTGPASS	Northern Territory Government and Public Authorities Superannuation Scheme
NTLAC	Northern Territory Legal Aid Commission
NTPS	Northern Territory Public Sector
NTWS	Northern Territory WorkSafe
OCPE	Office of the Commissioner for Public Employment

PSEMA	<i>Public Sector Employment and Management Act 1995</i>
QLD	Queensland
RFI	Request for Information
RoGS	Report on Government Services (Australian Government Productivity Commission)
RTO	Registered Training Organisation
SC	Senior Counsel
SFNT	Solicitor for the Northern Territory
SPP	Specific Purpose Payments
TIG-ER	Targeted Intervention Group - Early Resolutions
TRM	Territory Record Manager
VFT	Value for Territory
VoCNT	Victims of Crime NT
WAS	Witness Assistance Services
WHS	Work Health and Safety







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